

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday May 23 1988

D 8523 A

Singapore slaps
the hand that
feeds it, Page 18

No. 30,545

World News

Business Summary

Azerbaijan and Armenia party chiefs dismissed

Communist Party leaders in the Soviet republics of Armenia and Azerbaijan were sacked from their posts, in an attempt by Moscow to re-impose its authority after months of ethnic unrest and nationalist demonstrations. Page 18

Violence flares as Israel reopens Arab schools

Violence flared in the occupied territories as Israeli authorities reopened schools in East Jerusalem - closed during the disruptions of the past four months - in an attempt to restore normal life to the city. An Arab woman and her son were killed when their car was hit by a fire bomb in the West Bank, and a third Palestinian died after a clash with Israeli soldiers. Page 2

6 African sales call

The far-right Conservative Party called on the South African Government to suspend strategic mineral sales to the US in retaliation for anti-apartheid sanctions.

Shultz on Noriega deal

George Shultz, US Secretary of State, indicated that he still favours a decision not to pursue drug-trafficking charges against General Manuel Noriega, Panamanian leader, if this facilitates US efforts to force the general out of office. Page 2

Soweto grenade attack

Two people were killed and more than 30 wounded in a grenade attack on blacks attending a political rally in Soweto. Page 2

Syrian troop plan set

Syrian and Iranian negotiators finalised plans for 7,000 Syrian troops to move into Beirut's southern suburbs to half 15 days of bloody street battles, pro-Syrian sources said.

Punjab bomb blast

A bomb blast killed at least four people and injured 20 in the northern Indian state of Punjab. Page 3

Oman warns Iran

Oman's coastguard warned the Iranian Navy to stay out of Omani waters as Tehran's forces began naval exercises near the Strait of Hormuz.

Famine row ultimatum

Ethiopia, locked in a bitter quarrel over control of famine relief in the war-torn north, has given the Red Cross 15 days to remove its undistributed food and medicine, which Ethiopians say is rotting. Page 2

Fires strike ends

United Rubber Workers union of the US ended a week-long strike against Firestone Tire and Rubber Company, and union members at rival Goodyear Tire and Rubber Company approved a new labour contract. Page 20

WEU protest

Thousands of people marched through central Madrid to protest Spain's entry into the Western European Union, a European defence forum and alliance.

Italian fascist dies

Giorgio Almirante, leader of Italy's neo-fascist Movimento Sociale Italiano party for more than 40 years, and former official in the government of Benito Mussolini, has died, aged 78.

Philippines massacre

A member of Philippine President Corazon Aquino's security unit ran amok while on a drinking spree with friends and shot dead 12 people, including three children. Page 20

Le Pen v Le Pen

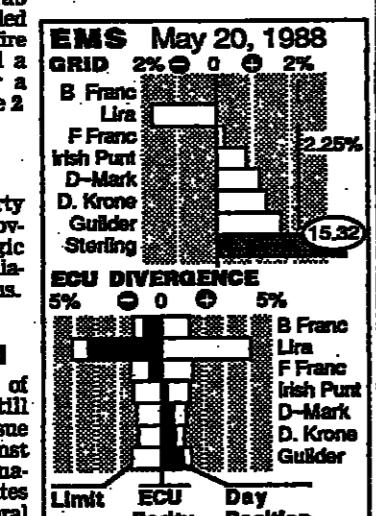
Pierrette Le Pen, former wife of French ultra-right leader Jean-Marie Le Pen, is to run for election next month in her latest sub to the National Front chief.

Amax buys back stake in Chevron for \$349m

AMAX, large US mining and metals company, has bought back 15.2m of its own shares from Chevron, the San Francisco-based oil company, for \$23 a share or \$349m. Page 20

FERMENTA Swedish animal health and chemicals group, showed a profit (before allocations and taxes) of SKr59m (\$10m) in the first four months of 1988, against a loss of SKr83m in the comparable period last year. Page 20

EUROPEAN Monetary System Most currencies traded within a narrow range last week, as business wound down ahead of



Bush looks for Teflon coat to overcome sticky patch

BY STEWART FLEMING, US EDITOR IN WASHINGTON

AS PRESIDENT Ronald Reagan's top national security advisers were leaving the White House on Saturday, the television cameras focused on an evidently cheerful Vice President George Bush and the close friend many Bush supporters cannot wait to see take control of his troubled presidential campaign. Mr James Baker, the US Treasury Secretary.

It was Mr Baker, Mr Bush's campaign manager in 1980, who, as White House chief of staff between 1981 and 1984, was credited with having made Ronald

Reagan into the "Teflon" president, on whom no mud stuck. Mr Bush, some commentators are saying, is the "Velcro" Republican candidate, unable to free himself of the problems of a failing presidency. He is trailing Governor Michael Dukakis, the probable Democratic nominee, by at least 10 points in the polls, a reversal in his fortunes that seemed inconceivable a few weeks ago when it was the Democrats in apparent disarray.

In California, Mr Reagan's home state and Republican territory in presidential elections

lead could well evaporate. This happened to Republican Thomas E. Dewey in 1948. He was well ahead of President Harry Truman in the spring, but the ultimate loser. Both Mr Richard Nixon in 1968 and Mr Jimmy Carter in 1976 lost nearly all their big early leads.

National polls, it is also said, are poor guides to elections which are run state by state. Republican strength in the south, for example, may be underestimated. It has been pointed out that Mr Bush is particularly strong in Texas and Florida.

Certainly Mr Dukakis's healthy

Continued on Page 18

Grosz takes top job as Kadar is ousted in Hungarian reshuffle

BY LESLIE COLITT IN BUDAPEST

MR JANOS KADAR, Hungary's leader since the aborted 1956 uprising, was removed last night as Party Chief and pushed upstairs to become President of the Central Committee, a new ceremonial post.

Mr Karoly Grosz, 57, succeeded Mr Kadar as General Secretary of the Party. It was the culmination of a meteoric political career which saw his appointment as Prime Minister only last June. Mr Kadar, 75, who launched Hungary's economic reforms in 1983, resisted removal until the weekend but said that he would abide by the Central Committee's decision.

A sweeping rejuvenation of the Central Committee took place yesterday at the end of a three day special party conference. Elderly supporters of Mr Kadar who were deemed to be conservatives lost their posts in the Politburo and were replaced by a younger reform-minded generation.

They included Mr Imre Pozsgay, the President of People's Patriotic Front, Hungary's leading reformist institution, and Mr



Kadar: ceremonial post

Rezo Nyers, the father of Hungary's economic reform in the 1960s, who was dropped from the Politburo in 1972.

The new leadership is committed to the renewal of the Party's badly tarnished reputation and to democratisation of the party and other Hungarian political institutions.

Continued on Page 18

The campaign to oust Mr Kadar was mounted over the weekend by rebellious delegates to the party conference from basic party organisations. In speech after speech they signalled the end of the Kadar era of extreme caution and gradualism in economic and political reforms. The delegates tore into the party's undemocratic and secretive nature, demanding a pluralistic party of a kind sought vainly in Poland in mid-1981 but never achieved within the Warsaw Pact.

On two previous occasions, in late 1986 and again last year, reformist forces attempted to gain Mr Kadar's support but were foiled by him. He declared himself indispensable as a guarantor that new reforms would not hurt out of control. This time, however, the attacks on Mr Kadar took unprecedent.

On future nuclear arms cuts, he said: "Let us first cut them by 50 per cent, maybe then by another 50 per cent, and then once again." Simultaneously, agreement should be reached on the elimination of chemical weapons and reduction of conventional arms in Europe, the whole process involving "other nuclear and non-nuclear states."

On internal politics, he refused to draw on the proposals to go before the crucial national

Communist Party conference next month - except to agree that he favoured a time limit on the term of office of the general secretary, his own position.

He also spelt out his own hopes for the forthcoming national conference of the Soviet Communist Party, that it should make the Perestroika process of economic and political reform "irreversible", and set new democratic limits on the powers of the Communist Party leadership.

The Soviet leadership was caught between "hectic impatience" to speed up the process of reform, and "conscious resistance" on the part of others "whose narrow selfish interests are incompatible with Perestroika". However, he denied any division within the leadership.

Measures have included a trade ban on the principals of a number of the investment companies.

These include a ferocious campaign in the official press apparently aimed at discrediting several of the largest institutions.

The fast-growing Islamic financial sector, which has benefited

Gorbachev seeks early follow-up to Moscow talks

BY QUENTIN PEEL IN MOSCOW

MR MIKHAIL GORBACHEV, the Soviet leader, has said he would welcome a further summit meeting with President Ronald Reagan of the US, after their forthcoming talks in Moscow next week, to finalise a 50 per cent cut in strategic nuclear weapons.

He also proposed a series of further 50 per cent cuts in nuclear arsenals until complete disarmament is reached, rejecting the doctrine of a limited nuclear deterrent as "self-delusion".

In a pre-summit interview with the Washington Post and Newsweek magazine, he said he would propose to Mr Reagan a joint US-Soviet space flight to Mars - saying peaceful projects in space could produce the same scientific advance expected from the US Strategic Defence Initiative, the so-called Star Wars programme and saying it could be "a tremendous breakthrough in science, technology and engineering".

On future nuclear arms cuts, he said: "Let us first cut them by 50 per cent, maybe then by another 50 per cent, and then once again." Simultaneously, agreement should be reached on the elimination of chemical weapons and reduction of conventional arms in Europe, the whole process involving "other nuclear and non-nuclear states."

On internal politics, he refused to draw on the proposals to go before the crucial national

Communist Party conference next month - except to agree that he favoured a time limit on the term of office of the general secretary, his own position.

He also spelt out his own hopes for the forthcoming national conference of the Soviet Communist Party, that it should make the Perestroika process of economic and political reform "irreversible", and set new democratic limits on the powers of the Communist Party leadership.

The Soviet leadership was caught between "hectic impatience" to speed up the process of reform, and "conscious resistance" on the part of others "whose narrow selfish interests are incompatible with Perestroika". However, he denied any division within the leadership.

Measures have included a trade ban on the principals of a number of the investment companies.

These include a ferocious campaign in the official press apparently aimed at discrediting several of the largest institutions.

The fast-growing Islamic financial sector, which has benefited

from the country's strengthening religious trend, is holding up an estimated £2.6bn-3.5bn (\$2.62bn-\$3.5bn) in deposits.

The authorities have sought to bring the sector under control by enacting a law that would require these investment houses to submit themselves to official scrutiny, publish annual balance sheets and lodge funds in a government-administered pool to insure investors against possible losses.

Promulgation of the new investment company law has been delayed repeatedly, however, because of political opposition and drafting difficulties.

Prime Minister Atif Sadiq said at the weekend that the new law would be presented to parliament.

One investment house said yesterday that the drastic collective

Apart from joint stock stipula-

Continued on Page 18

from the country's strengthening religious trend, is holding up an estimated £2.6bn-3.5bn (\$2.62bn-\$3.5bn) in deposits.

The authorities have sought to bring the sector under control by enacting a law that would require these investment houses to submit themselves to official scrutiny, publish annual balance sheets and lodge funds in a government-administered pool to insure investors against possible losses.

Promulgation of the new investment company law has been delayed repeatedly, however, because of political opposition and drafting difficulties.

Prime Minister Atif Sadiq said at the weekend that the new law would be presented to parliament.

One investment house said yesterday that the drastic collective

Apart from joint stock stipula-

Continued on Page 18

from the country's strengthening religious trend, is holding up an estimated £2.6bn-3.5bn (\$2.62bn-\$3.5bn) in deposits.

The authorities have sought to bring the sector under control by enacting a law that would require these investment houses to submit themselves to official scrutiny, publish annual balance sheets and lodge funds in a government-administered pool to insure investors against possible losses.

Promulgation of the new investment company law has been delayed repeatedly, however, because of political opposition and drafting difficulties.

Prime Minister Atif Sadiq said at the weekend that the new law would be presented to parliament.

One investment house said

Continued on Page 18

from the country's strengthening religious trend, is holding up an estimated £2.6bn-3.5bn (\$2.62bn-\$3.5bn) in deposits.

The authorities have sought to bring the sector under control by enacting a law that would require these investment houses to submit themselves to official scrutiny, publish annual balance sheets and lodge funds in a government-administered pool to insure investors against possible losses.

Promulgation of the new investment company law has been delayed repeatedly, however, because of political opposition and drafting difficulties.

Prime Minister Atif Sadiq said at the weekend that the new law would be presented to parliament.

One investment house said

Continued on Page 18

from the country's strengthening religious trend, is holding up an estimated £2.6bn-3.5bn (\$2.62bn-\$3.5bn) in deposits.

The authorities have sought to bring the sector under control by enacting a law that would require these investment houses to submit themselves to official scrutiny, publish annual balance sheets and lodge funds in a government-administered pool to insure investors against possible losses.

Promulgation of the new investment company law has been delayed repeatedly, however, because of political opposition and drafting difficulties.

Prime Minister Atif Sadiq said at the weekend that the new law would be presented to parliament.

One investment house said

Continued on Page 18

from the country's strengthening religious trend, is holding up an estimated £2.6bn-3.5bn (\$2.62bn-\$3.5bn) in deposits.

The authorities have sought to bring the sector under control by enacting a law that would require these investment houses to submit themselves to official scrutiny, publish annual balance sheets and lodge funds in a government-administered pool to insure investors against possible losses.

Promulgation of the new investment company law has been delayed repeatedly, however, because of political opposition and drafting difficulties.

Prime Minister Atif Sadiq said at the weekend that the new law would be presented to parliament.

One investment house said

Continued on Page 18

from the country's strengthening religious trend, is holding up an estimated £2.6bn-3.5bn (\$2.62bn-\$3.5bn) in deposits.

The authorities have sought to bring the sector under control by enacting a law that would require these investment houses to submit themselves to official scrutiny, publish annual balance sheets and lodge funds in a government-administered pool to insure investors against possible losses.

Promulgation of the new investment company law has been delayed repeatedly, however, because of political opposition and

OVERSEAS NEWS

Leslie Colitt looks back at the leadership battle in Hungary and profiles Janos Kadar and his successor Karoly Grosz

Speaking the language of reform

MR KAROLY GROSZ, the successor to Mr Janos Kadar as Hungarian leader, is one of the most outspoken, dynamic and refreshing politicians to rise to prominence in Eastern Europe, which normally breeds timid, grey nodders.

When Mr Grosz, the son of a printer of Swabian origin in Miskolc, became Hungary's Prime Minister at the age of 57 last June, it was apparent that Eastern Europe had gained its first prime minister.

But Mr Grosz had taken on a monumental task of trying to implement an economic austerity programme which he freely admitted made him one of the most unpopular people in the country. One theory was that he had been handed an impossible task by Mr Kadar to prevent him from succeeding as leader.

Mr Grosz, however, began a media blitz without parallel in post-war Eastern Europe. He learned how to court the media as a party secretary in charge of Hungarian radio and television in the 1960s and in the aptly named Agitation and Propaganda Department of the central committee.

In 1979 Mr Grosz was "exiled" by Mr Kadar to Borsod county as the local first secretary. However, he did so well there that he was called back to Budapest to head the key Budapest party committee in 1984. Less than a year later he was elevated to the politburo.

Mr Grosz's complex personality is reflected in the shifting evaluations of him by Hungarian intellectuals. Not long ago he was regarded as their inherent arch enemy. Today a number have decided he might be a political reformer in disguise.

The changed perception may have something to do with the reformist language Mr Grosz has adopted as Prime Minister. He admitted that earlier he was like a hawk on many reforms but changed his mind under the pressure of reality.

Final heave for a tottering East European monument

THE MOVE to topple Mr Janos Kadar, Hungary's party leader for more than 31 years and a political monument in Eastern Europe, was more carefully implemented this time after failing twice - in November 1982 and again last summer.

Yesterday, just hours before a special party conference in Budapest elected a new general secretary, central committee and Politburo, a senior party official admitted he was only "98 per cent certain" Mr Kadar would go peacefully.

In his new post as honorary head of the party it is expected that Mr Kadar, who will be 70 on Thursday, will play a largely ceremonial role as an elder statesman of the party. Mr Karoly Grosz took over as party chief.

The Kadar era however came close to ending as ignominiously as it began in October 1956 when Soviet tanks crushed the Hungarian uprising in the smouldering ruins of Budapest.

Mr Kadar's rambling closing speech to the party conference yesterday was a pitiful reminder that his accomplishments lay in the distant 1950s. It was then that he began carving out the individual freedom which today distinguishes Hungary from most of Eastern Europe. The stagnation of the once vaunted Hungarian economic reforms launched in 1968 and deepening hostility among Hungarians towards the political system had already

tarnished his once lofty reputation.

Yesterday, though, Hungarians were still able to pay tribute to Mr Kadar while making it plain that they had little faith in the party's avowals of a "renewal" and "democratization" of Hungarian political life.

"He should have left much earlier and we would have loved him even more," a central committee official said.

Mr Kadar's 30-minute performance yesterday was a glaring illustration of what had gone wrong. In disjointed remarks which met with pained expressions among delegates he sought to justify his gradualist approach to reforms. The party and the nation however were convinced that his cautious approach had led them to near disaster.

"Why do we speak only about our mistakes?" he pleaded. "People want to hope."

Each time Mr Kadar spoke of some needed reform he followed it with a cautionary note of the dangers that lurked ahead. It was what one Hungarian party member called the "one-step-forward-one-step-back approach which got us in the hole we are in."

Mr Kadar slapped down demands for a more open party by noting that this would leave the central committee with "little time" for work.

"I find it hard to change my views," he admitted after years

in the illegal pre-war Hungarian party.

Time and again he evoked images of rural Hungary 70 years ago replete with bribes of vodka, priests and goats with broken legs. At one point he warned of dire consequences if Hungary's night watchmen failed to turn on the electric lights after work.

"Comrades, things cannot go on like this," he said to amazed delegates.

Mr Kadar had bitter words for

Mr Grosz, a populist who has a reputation of being power-driven.

He spoke of the danger of some "people speaking out of the window" to the crowd.

He also cautioned against "machine-like people" who "always press buttons" according to someone else's views.

This time however the old Kadar spell failed to work. Delegates eager for change shook their heads sadly at the spectacle and

expressed determination to oust "guaranteed" democracy and in

the future would take the views of the minority "into consideration". He also assumed "responsibility" as a member of the central committee and politburo for the major part of Hungary's problems, including officially-acknowledged inflation of nearly 15 per cent and a massive \$15bn for

dire debt.

"Naturally I have to accept the related political consequences," he said.

A senior party official who is close to Mr Grosz predicted that following Mr Kadar's departure the real "struggle over the reform of the political apparatus" would begin.

Another prominent liberal member of the central committee, Mr Ivan Barcend, said the three-day conference marked a poor departure from the past but still left a largely "Stalinist" concept of the party. The only assumptions that the party did not commit the same mistakes in the future, he said, would be "radical changes" of the existing political structures including "controls" exercised on the party.

Mr Barcend, an economic historian who heads the Hungarian Academy of Sciences, drew a parallel between the party's critical situation and that of the Hungarian nobility in 1848 which was forced to abolish its privileges under massive popular pressure.

Later this week President Nejjubul will try to strengthen his regime by announcing a new Prime Minister and government to coincide with the first sitting of a new national assembly elected last month. Mr Nejjubul is expected to form a broad-based administration, including ministers from outside his People's Democratic Party of Afghanistan, who will have the political affiliations and links needed to start peace talks with influential mujahideen commanders.

Mr Nejjubul's strategy is believed to be to try to use these powerful regional commanders, who control large areas of the country, as possibly isolating the mujahideen political leaders based in the Pakistani city of Peshawar.

The man tipped to be the new

Prime Minister is Ali Mohammed Hassan Sharq, 61, who has held senior posts in various regimes and was a confidante of former President Mohammad Daoud in the 1970s and is now Minister for Refugees and a deputy prime minister for prime minister he is not in the PDPA.

Diplomats in Kabul are divided over whether Jalalabad will come under attack and fall quickly or whether the mujahideen will wait until the troops have left the country before starting what could be a long siege.

Jalalabad, which had 4,500-4,000 Soviet troops until a week ago, is important strategically because it is on a supply route for imported Pakistani provisions.

Claims last weekend by mujahideen commanders in Pakistan that they control the road around Jalalabad have been denied by the Afghan Government.

When the OAU summit convenes on Wednesday the main topic of discussion are likely to be Africa's \$200bn foreign debt burden, apartheid in South Africa, refugees, and the impact of Acquired Immune Deficiency Syndrome (Aids) on the continent.

Mali's president Moussa Traore has been tipped to succeed President Kenneth Kaunda of Zambia as OAU chairman.

The Ethiopian authorities also announced the launch of a major counter-offensive against the Eritrean People's Liberation Front. They said soldiers and militia were advancing on several fronts after beating back EPLF attempts to take the northern town of Keren.

Already the Afghan army has moved out of 15 to 18 district centres near the Pakistani border and a few significant district centres more inland. Foreign diplomats have differing views about the significance of these moves, which do however illustrate the willingness of the Nejjubul Government to pull its troops out of places it does not consider worth big battles.

Li Gen Boris Gromov, the Soviet Supreme Commander in Afghanistan, said a week ago that 20 per cent of his forces would leave the country by the time of the Moscow-Gorbachev summit in Moscow on May 25.

It may be time to resurrect the

Mediation Committee, the parliamentary committee (in almost permanent session at the beginning of the decade) whose task is to mediate between the Bundestag (the first federal parliamentary chamber where the coalition has an unassassable majority) and the Bundesrat, where thanks to Mr Albrecht it may have no majority at all.

Soviet troops evacuate Afghan city

By John Elliott in Kabul

SOVIET troops evacuated a major Afghan city for the first time yesterday morning when a convoy of more than 200 armoured vehicles pulled out of Jalalabad, near the Pakistani border, and later drove through the capital of Kabul and on to their homeland. This was an important symbolic event in the planned withdrawal of 15,000 Soviet troops from Afghanistan by mid-June.

Another prominent liberal member of the central committee, Mr Ivan Barcend, said the three-day conference marked a poor departure from the past but still left a largely "Stalinist" concept of the party. The only assumptions that the party did not commit the same mistakes in the future, he said, would be "radical changes" of the existing political structures including "controls" exercised on the party.

Mr Barcend, an economic historian who heads the Hungarian Academy of Sciences, drew a parallel between the party's critical situation and that of the Hungarian nobility in 1848 which was forced to abolish its privileges under massive popular pressure.

Later this week President Nejjubul will try to strengthen his regime by announcing a new Prime Minister and government to coincide with the first sitting of a new national assembly elected last month. Mr Nejjubul is expected to form a broad-based administration, including ministers from outside his People's Democratic Party of Afghanistan, who will have the political affiliations and links needed to start peace talks with influential mujahideen commanders.

Mr Nejjubul's strategy is believed to be to try to use these powerful regional commanders, who control large areas of the country, as possibly isolating the mujahideen political leaders based in the Pakistani city of Peshawar.

The man tipped to be the new Prime Minister is Ali Mohammed Hassan Sharq, 61, who has held senior posts in various regimes and was a confidante of former President Mohammad Daoud in the 1970s and is now Minister for Refugees and a deputy prime minister for prime minister he is not in the PDPA.

Diplomats in Kabul are divided over whether Jalalabad will come under attack and fall quickly or whether the mujahideen will wait until the troops have left the country before starting what could be a long siege.

Jalalabad, which had 4,500-4,000 Soviet troops until a week ago, is important strategically because it is on a supply route for imported Pakistani provisions.

Claims last weekend by mujahideen commanders in Pakistan that they control the road around Jalalabad have been denied by the Afghan Government.

When the OAU summit convenes on Wednesday the main topic of discussion are likely to be Africa's \$200bn foreign debt burden, apartheid in South Africa, refugees, and the impact of Acquired Immune Deficiency Syndrome (Aids) on the continent.

Mali's president Moussa Traore has been tipped to succeed President Kenneth Kaunda of Zambia as OAU chairman.

The Ethiopian authorities also announced the launch of a major counter-offensive against the Eritrean People's Liberation Front. They said soldiers and militia were advancing on several fronts after beating back EPLF attempts to take the northern town of Keren.

Already the Afghan army has moved out of 15 to 18 district centres near the Pakistani border and a few significant district centres more inland. Foreign diplomats have differing views about the significance of these moves, which do however illustrate the willingness of the Nejjubul Government to pull its troops out of places it does not consider worth big battles.

Li Gen Boris Gromov, the Soviet Supreme Commander in Afghanistan, said a week ago that 20 per cent of his forces would leave the country by the time of the Moscow-Gorbachev summit in Moscow on May 25.

It may be time to resurrect the

Mediation Committee, the parliamentary committee (in almost permanent session at the beginning of the decade) whose task is to mediate between the Bundestag (the first federal parliamentary chamber where the coalition has an unassassable majority) and the Bundesrat, where thanks to Mr Albrecht it may have no majority at all.



Karoly Grosz, left, and Janos Kadar at the special party conference at the weekend.

Villain to hero and back for communism's pragmatist

THE transformation of Janos Kadar -

from one of the most hated men in Hungary in late 1956 to one of the most respected within 20 years is one of the most remarkable political achievements in post-War Eastern Europe.

His rise to power under Soviet auspices following the abortive Hungarian Uprising of October 1956 was a traumatic period to live down for Mr Kadar and for Hungarians to forget. To this day, the execution of his predecessor Mr Imre Nagy by the Soviet authorities remains a taboo subject for public discussion in Hungary. The uprising itself is still officially called a "counter-revolution".

Seared by the total crushing of their

uprising, Hungarians gradually began to respond to Mr Kadar's vision of a Hungary freed of the most repressive instruments of Stalinism. His own experiences as a political prisoner under the detested Stalinist leader Matyas Rakosi undoubtedly inspired the most famous Kadar slogan: "Whoever is not against us is with us."

Last Friday though, the phrase was turned against Mr Kadar by one of his own sides, Mr Ferenc Havasi, the liberal head of the Communist Party organisation of Budapest. Mr Havasi noted bitterly that today the same Communist Party was having difficulties

dealing with those Hungarians who did not accept its ideas.

An "orthodox" Communist with a "human face", as one Hungarian described Mr Kadar, he never ceased warning Hungarians of the perils of unchecked political reform. His backing of the market-oriented economic reforms launched in 1968 was wholly pragmatic. Although Mr Kadar had little

interest in economic questions he understood that the old command system of central planning had reached the end of its rope.

But the economic reforms were introduced in the same year in which Mr Alexander Dubcek's Prague Spring was

extinguished, which meant Moscow doubly suspected them. By 1972 the brakes were pulled on the half-baked reforms and it was not until 1978 that they were relaunched - still in truncated form and at low speed.

"Half a reform is perhaps worse than no reform at all," said the "father" of the economic reforms, Mr Rezo Nyers, this weekend. It explained why the Hungarian economic experiment failed to transform the obsolescent economy. Hungarians however benefited from a relative abundance of goods in the shops and the blossoming of agriculture based on individual incentives for collective farmers.

Mr Kadar, taking a leaf from the Polish communists, permitted a trickle of Hungarians to visit the West in 1978, which quickly widened into a stream.

But a decline in real wages since

1978, soaring inflation and an austerity programme introduced last September complete with personal income taxes and Value Added Tax did little for Mr Kadar's domestic popularity.

Interestingly, his reputation abroad - especially in the West - was never higher, partly as a result of visits by Mrs Margaret Thatcher, UK Prime Minister, to Budapest in 1984 and by Mr

Kadar's subsequent visit to London.

Ethiopia in foods row with Red Cross

By VICTOR MALLETT IN ADDIS ABABA

EGYPT AND the Soviet Union have agreed to work together to help convene an international Middle East peace conference, in a further sign of improved relations between the two countries.

The announcement came at the end of a visit to Moscow by Dr Esamat Abd el Meguid, Egyptian Foreign Minister, during which he talked with Mr Mikhail Gorbachev, the Soviet leader.

It was the first visit to the Soviet Union by an Egyptian foreign minister since relations soured in the 1970s after the expulsion from Egypt of thousands of Soviet advisers.

Mr Gorbachev was quoted by Tass, the Soviet news agency, as saying after his meeting with Mr Meguid: "The Soviet Union is for developing relations with Egypt in every way. Egypt will find the Soviet Union a good partner."

Mr Meguid's visit is seen by Western officials in Cairo as timely because it allowed him to meet the moderate Arab viewpoint on Middle East questions to the Soviet leaders before the Moscow summit this month.

Officials here insist that improvements in Egypt-Egyptian relations will not be at the expense of Cairo's close links with the West, mainly the US.

Tass said Mr Meguid there could be no peace settlement in the Middle East without the participation of the Palestine Liberation Organisation. He also said: "It is no less important to take into account the interests of the other sides - Syria, Jordan and Israel."

The seven, including the late

Israel-Spain jet deal threatened

By ANDREW WHITLEY IN JERUSALEM

ISRAEL AIRCRAFT Industries is on the verge of losing an important defence contract to upgrade the Spanish Air Force's elderly Mirage III fighters to Avions Marcel Dassault-Breguet, their French manufacturer.

The state-owned Israeli company - in mounting financial difficulties since cancellation of the Lavi last year, its own sophisticated combat aircraft project - had been banking heavily on winning the Spanish order.

Success would have provided an entry card to undertaking similar upgrading work in other European countries. What is annoying the Israelis is that even the Spanish admit the bid

between the two countries.

IAI has built up its upgrading and retro-fit capacity into a major money spinner in recent years, building on its own experience with improving foreign military aircraft, including the Mirage III, transformed into the Kfir.

Although the rival contenders have not yet

Four die, 20 hurt in blast as troops comb Punjab

BY EILEEN FRANCES IN NEW DELHI

A BOMB blast killed at least four people and injured 20 yesterday in the northern Indian state of Punjab as paramilitary units trained in counter-insurgency began fanning out to try to halt the rising violence by Sikh extremists.

The bombing, which police blamed on Sikh radicals, occurred in a railway station in the town of Ludhiana, 80 miles south west of Amritsar. The blast occurred shortly after the weekly Hindu religious serial, the *Remayana*, ended on the station's television set. Police Superintendent A. P. Pandey said more than 100 people had gathered to watch the show and the toll would have been considerably higher if the bomb had gone off before the crowd dispersed.

Five other deaths were reported in Punjab, raising the death toll this year to more than 1,150.

It was the second serious bombing attack by the militants since the police siege of the

Golden Temple ended on Wednesday. On Friday, a series of bombs went off in the northern Punjab town of Pathankot and on houses leaving the town, killing at least four people.

Over the weekend, the federal government airlifted units of the Assam Rifles, a paramilitary force used extensively to combat guerrilla movements in north eastern India, from Punjab to join local police in combating Sikh extremists.

In Amritsar yesterday, religious rites were resumed at the Golden Temple after a suspension of nearly two weeks. The ceremony began with the blowing of horns and chanting of hymns after Sikh volunteers scrubbed the temple floor with milk to purify it.

The services were suspended on May 10, a day after police laid a 10-day siege of the shrine to drive out Sikh militants. Police later announced the temple would be open to the public today.

March in Taiwan turns into riot

BY BOB KING IN TAIPEI

TAIWAN HAS referred to the public prosecutor nearly 100 people after a riot in Taipei, the capital, on Friday and early Saturday left more than 200 policemen, demonstrators and journalists injured.

The arrests have not been revealed, so far why an approved demonstration by farmers seeking higher prices for their produce, protection from imports and a comprehensive insurance scheme turned into an attack on government buildings and personnel.

The trouble started when demonstrators tried to storm the gates of parliament.

They attacked riot police ringing the building, threw hundreds of stones which seemed to have been concealed beneath vegetables in trucks used during the march, and attempted to set fire to the central post office.

The riot is considered the worst since 1947, when government troops brought from the mainland to put down an insurrection by native Taiwanese.

Killed thousands of people, so it is claimed.

The national police announced over the weekend that about 90 per cent of those arrested were not farmers.

This raised the possibility of infiltration and agitation by outsiders with ulterior motives.

The farmers themselves had little reason to go on a rampage, because many of their demands are being considered by a sympathetic government headed by a Taiwan-born president, Mr Lee Teng-hui.

The local press yesterday quoted a Taipei police official who speculated that the demonstration might have been infiltrated by communist sympathisers, although no evidence was given to support this.

The rioting may have strengthened the hand of die-hard anti-communist conservatives who are disturbed by liberalisation now under way throughout society.

WORLD ECONOMIC INDICATORS FOREIGN EXCHANGE RESERVES (US\$bn)

	Mar.'88	Feb.'88	Jan.'88	Mar.'87
US	11,579	11,795	11,318	11,292
UK	38,300	36,125	36,396	31,083
W. Germany	57,392	60,413	56,996	57,290
Japan	70,905	74,251	77,517	53,435
Belgium	7,913	8,180	8,467	5,207
Netherlands	13,596	13,458	13,293	10,484
Italy	27,631	28,539	28,438	22,131
France	28,004	31,513	29,634	28,560

Source: IMF



The Rolex Oyster Datejust Chronometer is available in stainless steel, stainless steel and yellow metal or 18ct gold.
From the Rolex Collection at Watches of Switzerland.

ROLEX
of Geneva

Find your Rolex at
Watches of Switzerland.
It can be yours sooner than
you expected.

The distinctive shape of the Oyster case is easy to recognise — you will notice it on the wrist of many of the world's most famous people. Choosing a Rolex should mean a superb collection in pleasant surroundings with knowledgeable staff to help you. Watches of Switzerland can offer you this highly specialised service. And at Watches of Switzerland you can take advantage of INTEREST-FREE credit over 12 months, or over 24 months at only 15.7% APR*, and we will take your old watch in part exchange to at least cover the deposit! All to make it easier for you to have a Rolex on your wrist.

Watches of Switzerland
The watch shop

SALES SERVICE AND REPAIRS

LONDON: Swiss Centre, 3 Windmill St, W1 1BD 01 580 2070;
16 New Bond St, W1 1JL 01 580 2070; 1 Old Bond St, W1
01 499 1000; 10 Grosvenor Gardens, W1 2AS 01 580 4500; 500 Old Bond St, W1
01 499 1000; 29 Grosvenor Road, SW1 01 580 7037;
22 Grosvenor Gardens, EC1 01 526 7321; 52/63 Fenchurch St, EC3
01 709 0377; Unit 48, Hendon Way, NW4 01 992 1236;
and in BIRMINGHAM, BOURNEMOUTH, CAMBRIDGE,
CARFAC, EDINBURGH, GLASGOW, MANCHESTER.

*Credit arranged through a leading finance house and subject to status. Written quotations on request.

Zambian pursuit kills MNR rebels

ZAMBIA'S Defence Ministry said Zambian soldiers killed 73 guerrillas of the Mozambique National Resistance in a raid into Mozambican territory last week, writes Victor Mallet.

This is Zambia's most serious involvement in the Mozambican civil war. MNR rebels fighting the Mozambican Government have made occasional forays into Zambia and Zimbabwe in recent months.

The Defence Ministry said

the army moved into Mozambique after an MNR attack in the Chadiza district of eastern Zambia. Eight villagers were killed by the rebels and cattle were stolen.

Zambian soldiers pursued the attackers across the border and caught up with them 12 miles inside Mozambique's Tete province, destroying two MNR encampments, according to the ministry.

Two held in Cyprus

North Cypriot police arrested two men yesterday after the shooting of two Austrian soldiers of the United Nations Force in Cyprus, Reuters reported from Nicosia.

The semi-official Turkish

Cypriot news agency TAK

named the two arrested men

as relatives of Moustafa

Karfa, a Turkish Cypriot

killed on Saturday in the UN-

controlled buffer zone village of Pyla in a shoot-out with an

Austrian lieutenant.

Pyla is the only inhabited

village in the 110-mile buffer

zone separating the Greek

Cypriot-controlled south from

the self-declared Turkish

Republic of North Cyprus.

Greek and Turkish Cypriots

live side-by-side.

Aquino plea to Spain

President Corazon Aquino

said yesterday she had asked

Spain's Prime Minister Felipe

Gonzalez to help generate

European support for a pro-

posed \$10bn aid plan for the

Philippines, agencies report.

During her weekly radio

programme, she also appealed

to Filipinos to give the Ameri-

cans "the benefit of the doubt"

on the US-inspired plan, which

critics see as an attempt to

influence the Government to

keep American military bases

in the Philippines.

According to Manila newspe-

pers, talks between the US and

the Philippines on the future

of US military bases are near

collapse.

Floods hit SE China

Fifty-seven people were

killed and 162 injured as heavy

rain triggered flooding in

south east China, Reuter

reports from Peking.

The official New China News

Agency said 120 bridges and

300 homes were destroyed in

Fujian province during the 21-

hour rainstorm.

The heavy rains flooded

roads and damaged 20,000

acres of rice fields across the

province's northern counties.

Clashes in S Korea

South Korean riot police

clashed with thousands of

youths in Kwangju to yesterday,

firing teargas to prevent anti-

government and anti-US rally-

ers, Reuters reports.

The demonstrators, chanting

and hurling rocks and petrol

bombs, confronted police wear-

ing gas masks and plastic hel-

nets in the south-western city,

scene of a bloody civilian

uprising eight years ago.

Scores of protesters were

arrested but there were no

reports of injuries.

Bangladeshi protest

Riot police blocked a march

on parliament on Sunday by

about 2,000 members of Bang-

ladeshi minority groups pro-

testing at government plans to

make Islam the state religion.

Minorities, including

Hindus, Christians and Bud-

dhistas, said the change would

destroy secularism and could

jeopardise communal har-

mony.

Police later allowed a minor-

ity leader to hand a protest

memorandum to the Speaker of

Parliament.

China steelworks call

China has asked Japan's

leading steelmakers to look

again into the feasibility of

building a \$4.5bn integrated

steelworks in Shandong provi-

nce, writes Ian Rodger in

Tokyo.

The project was first pro-

posed nearly three years ago,

but was not pursued by the

Chinese, according to Nippon

Steel officials, until fresh con-

tract was made last month.

Mr Kensei Koga, executive

vice-president of Nippon Steel,

UK NEWS

TORIES SEEK TO SOFTEN INDIVIDUALIST MESSAGE OF THATCHERISM

Hurd tells rich to take social responsibility

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

THE MILLIONS of individuals who have prospered financially under the Conservatives have an active duty to help improve the overall quality of their communities, Mr Douglas Hurd, the Home Secretary, said yesterday.

His remarks follow Mrs Thatcher's weekend speech to the Church of Scotland general assembly in Edinburgh, during which she defended the Government's wealth-creating policies and set out the spiritual beliefs which underlie her political philosophy.

Mr Hurd, who was speaking on London Weekend Television's "Weekend World", repeated a theme which he and some other senior ministers have pursued in recent months.

He stressed that the individualism encouraged by the Government should not stimulate personal greed but should oblige the better-off to embrace wider social responsibilities.

The theme reflects some ministerial concern that the Government is seen by the electorate as increasingly "hard-hearted" towards the less well-off and that it is pursuing policies which are deepening divisions within society.

Government critics claim the message forms part of a longer-term strategy to increasingly transfer to individuals the tradi-



Douglas Hurd: theme of "active citizens" will be stressed



Mrs Thatcher: "love of money for its own sake is wrong"

to work together.

In its early years, the Government had been forced to place much of the emphasis on personal freedom and the creation of wealth because incentives had been destroyed and the nation's economy had been going "dramatically downhill".

The Government, he claimed, had been successful in reviving the economy and now it was "time to bring the other string" and to say to those people who were doing well under Thatcherism that there was a community

of responsibility more than we have had so far.

Mr Hurd yesterday emphasised that the Government's twin objectives of enhanced freedom and individual responsibility had

to which they belonged and towards which they had responsibilities.

Mr Hurd said that, during the Government's third term, the theme of the "active citizen", not compelled by law but motivated by a wish to help, would be increasingly emphasised.

He added: "We do now need to emphasise more than we have that individualism is not a narrow or selfish thing. The reason we put stress on individual achievement is not just so we can pile up individual masses of wealth but so that the community as a whole is a more decent place."

In her Edinburgh speech, Mrs Thatcher said it was not the creation of wealth which was wrong but "love of money its own sake".

She said the "spiritual dimension" came in when deciding how the wealth was spent.

She underlined the state's obligation to provide a range of fundamental services to support the sick and the disabled but stressed that Government intervention should never become so great that it removed personal responsibility.

She said that any set of social and economic arrangements which was not founded on the acceptance of personal responsibility would "do nothing but harm".

Mr Hurd, the study's author, said: "The Government has

been successful in reviving the economy and now it is

"time to bring the other string" and to say to those people who were doing well under Thatcherism that there was a community

of responsibility more than we have had so far.

Mr Hurd yesterday emphasised that the Government's twin objectives of enhanced freedom and individual responsibility had

Pension proposal likely to anger employers

BY ERIC SHORT, PENSIONS CORRESPONDENT

EMPLOYERS would be forced to provide certificates for employees taking out personal pensions, under proposals being considered by the Inland Revenue. Such a move would be likely to draw strong criticism.

Their opposition to the move - which is apparently being made without consulting the Confeder-

ation of British Industry - arises partly from the costs and bureaucracy it would involve. But it is also because the Government appears to have reneged on a commitment not to involve employers in any personal pension arrangements of employees.

It is understood that the Revenue has been holding talks with the Department of Health and Social Security - which made the commitment - on the feasibility of making employers provide the certificates.

The Revenue regards them as essential to the control of the personal pensions system.

However, the Confederation of British Industry, the main

employers' organisation, seemed

to be in favour of the move.

Mr Esmond Lindop, the organisation's deputy director of employment affairs, confirmed that its policy was still that of minimum employers' involvement in transactions between employees and pension providers.

Background, Page 6

Unions told to negotiate flexible work time

By PHILIP BASSETT

EMPLOYERS' NEGOTIATORS should abandon outmoded ideas about the shorter working week, and instead press for more flexible working arrangements based on annual working time, according to a right-wing trade union policy group.

Union negotiators must take

into account what are now clear employee preferences in

patterns of work, says the Jim

Conway Foundation.

In a paper given to a weekend conference in San Francisco, the foundation gave some indication of the results of its three-year project on working time options, funded by the Leverhulme Trust. Publication of the full details is expected in September.

Mr Andy Wood, the foundation's director, and Mr Paul Rathkey, the study's authors, told the conference that the potential for greater employee choice clearly existed and that employees should be listened to more often.

Progress on the shorter working week had been slow, and appeared to be dragging.

Scepticism clearly existed about the extent of workforce flexibility, but one area of flexibility - multi-skilling - provided opportunities for renegotiating terms and conditions.

Union negotiators should blend employees' preferences with safeguards.

They said: "An examination of means of shortening the working year and the working life might prove more profitable and more attractive to employees than an attempt to bring a further hour off the week out of employers."

Employers' organisation, seemed

to be in favour of the move.

Mr Esmond Lindop, the organisation's deputy director of employment affairs, confirmed that its policy was still that of minimum employers' involvement in transactions between employees and pension providers.

Background, Page 6

Government faces rebellion in Lords over community charge

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

THE GOVERNMENT today faces the possibility of a highly damaging defeat in the House of Lords over its plans to introduce a community charge, or poll tax, to replace the present rating (property tax) system.

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Despite the unpredictable outcome of votes in the Lords, which has recently inflicted two defeats on the Government's Education Bill, ministers yesterday appeared confident that the amendment would be defeated.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment tabled by Lord Chelwood, which would require the Government to produce regulations relating the poll tax to people's ability to pay. The charge is scheduled for introduction in 1990.

Lord Chelwood, the former Conservative member of parliament, Sir Tufton Beamish, yesterday reiterated his belief that the Government's proposals were "immensely unpopular and seriously flawed".

Peers will debate an amendment table

العنوان

Financial Times Monday May 23 1988

Audio and visual information.

Will you be one of its elite?

CES CONSUMER ELECTRONICS SHOW, CHICAGO. 2-4 JUNE 1988.

4 DOMAN ROAD, YORKTOWN INDUSTRIAL ESTATE, CAMBERLEY, SURREY GU15 3DE.

Audio and visual information. Reception. Management. Control. Writing. Storage. Retrieval. Reading. Transmission. Reproduction. One single performer.



UK NEWS

Stock market 'is undervaluing commercial TV'

By RAYMOND SNODDY

THE STOCK MARKET is undervaluing commercial television because of political uncertainty about its future, according to a Kleinwort Greiveson Securities report on ITV companies.

Kleinwort calculated a "pessimistic" trading valuation of £940m for the industry, almost 8 per cent more than the current stock market valuation of £875m.

To establish a new floor for ITV share prices, the Kleinwort study based its valuation on the most pessimistic assumptions.

One was that all 16 commercial television companies would lose their franchises when current agreements expired at the end of 1992. The other was that they would face so much competition or tax that they would make no further profit.

That was the basis of the Kleinwort estimate of £940m. It excluded Granada Television, part of Granada Group. Half of the estimate came from the five years of near-monopoly of television advertising that remains. The rest came from cash, subsidiaries, studios and the "hidden assets" of programme libraries and shared in independent Television News and TV Times.

Miss Bronwen Maddox, a Kleinwort broadcasting analyst, explained: "This is a trading valuation based on the income these assets generate, not a break-up valuation, and it is based on a very pessimistic view of the future."

Shell Expro revives plans for oil and gas fields

By Maurice Samuelson

THE SHELL-ESSO North Sea partnership, Shell Expro, is preparing to invest several hundred million pounds to develop a group of North Sea oil and gas fields on which work was halted three years ago when the price of oil fell below \$10 a barrel.

The eight fields, originally known as the Gamet cluster, will start producing by the mid-1990s, subject to government approval.

The company said in Aberdeen yesterday: "Drilling tests and appraisals carried out so far have gone very well."

The move has been prompted by advances in oil-field technology and by a more stable international oil price.

The scope for savings has been shown by the 30 per cent reduction Shell Expro has achieved since 1986 in the Tern and Elder field projects, originally estimated to cost \$216m and \$240m respectively.

Developing the Gamet cluster was originally expected to cost about £2.5m.

Changes in technology but the company says it will still involve "a huge investment of hundreds of millions of pounds."

The decision to proceed with the cluster was disclosed in an internal letter to company departments in Aberdeen, London and Lowestoft.

In the letter, Mr Peter Everett, managing director, said: "Although further studies are still ongoing to firm up development concepts, successful recent drilling results and the application of cost-saving technology adequately demonstrate that these projects will be viable."

Two of the fields, Penguin and Pelican, are in the northern North Sea. The remaining two, in the central sector, will be known as Gamet A and B, Gullfennot A and B, Puffin and Skua.

Although the fields are small compared with others such as Forties, Shell Expro says they are too big to be described as marginal.

AIDS victims 'may be refused NHS dentistry'

AIDS VICTIMS could soon be refused National Health dental care if the Government fails to fund specific safety measures, dentists said yesterday.

The General Dental Practitioners' Association, representing more than 3,000 British dentists, said rigorous procedures were already being used to prevent transmission of AIDS and Hepatitis B between patients and staff but more was needed.

Mr Paul Carlin, the association's vice-chairman, speaking at its annual conference in Manchester, said: "We cannot shirk our responsibilities to our other patients and staff and their families who need further reassurance about their safety."

"The distribution of the spread of viruses varies widely throughout the country, and the inability of all dental practitioners to afford the necessary measures means that high-risk patients are being targeted on to 'sympathetic' practices which are having to shoulder a tremendous burden."

Mr Carlin stressed that the association would continue to encourage all dentists to provide treatment to all patients, but urged the Government to provide the cash for the necessary safety procedures to be implemented.

Kieran Cooke examines some cautious moves towards new initiatives

Ironies in Ulster's hint of progress

THE KILLING in Northern Ireland goes on. Saturday, a British soldier was blown up by an IRA bomb. The previous weekend, three people died after gunmen attacked a Belfast bar frequented by Roman Catholics.

So far this year, 28 civilians and members of the security forces have been killed. The bitter irony is that, alongside the bombs and bullets, there are at last some real signs of political progress in Northern Ireland. All but a violent minority now realise that some peaceful breakthrough must be made.

Over the past few months a chain of discussions has been taking place. Mr Tom King, the Northern Ireland Secretary, has been talking to Mr John Hume, leader of the mainly Roman Catholic Social and Democratic Labour Party.

Meanwhile, Mr Hume has had several meetings with Mr Gerry Adams, the head of Sinn Fein, the IRA's political wing. Mr King has also had discussions with Mr James Molyneaux, the Official Unionist leader, and Mr Ian Paisley, the leader of the Democratic Unionist Party.

Now, Mr Molyneaux has clearly hinted at a meeting with another key player in the Northern Ireland political imbroglio, Mr Charles Haughey, the Prime Minister of the Irish Republic.



James Molyneaux: may talk to Charles Haughey



John Hume: evidence of a great deal of realism

While there has been considerable Unionist criticism of the Hume-Adams talks, Northern Ireland officials have been careful to emphasise that they respect Mr Hume's considerable political judgment. Even Mr Paisley, that mighty old oratorical bushranger, has ceased to create waves in these new, calmer political times.

No one is suggesting that any startling developments are going to happen in the short term. In Northern Ireland politics, one talks not of months or years but

of generations. However, according to Mr Hume, there is a different atmosphere. He said there was a great deal of realism around in Northern Ireland at the moment.

Mr King's talks are concerned with, on the one hand, moving towards some form of devolved government in Northern Ireland and, on the other, a strong Unionist focus about and opposition to the 1985 Anglo-Irish Agreement.

Mr King's position is that the agreement is a fact and will stay.

Adamant Unionist opposition seems to have modified, possibly as a result of what is now widely perceived as a failed anti-agreement campaign. You are seeing the signs of people starting to get out of their trenches," Mr King said.

Perhaps the most significant development recently has been the move to centre stage by Mr Molyneaux. Never the most charismatic of politicians, Mr Molyneaux has surprised everyone with his conciliatory gestures towards Mr Haughey, a man who has until now been deeply mistrusted by the Unionists. "I do not rule out that it may be necessary and desirable to talk to Mr Haughey," said Mr Molyneaux.

Ministers have made much of the "needs of the consumer," he says. Yet those have been met more fully in the UK than in most countries. The Government's white paper on reform of electricity supply does little to explain how privatisation would satisfy them further.

"If electricity came in different colours, sizes, shapes and smells, it might be different," Mr Holmes writes. He feels that "the most overtly utopian" of the Government's proposals was that the industry should be freed from its interference.

"An electricity system free from government interference is difficult to imagine, let alone create," he says.

He calls the notion that competition would make electricity supply more efficient "an interesting hypothesis, but no more than that." No proof can be derived from other countries, because competition in electricity supply has never been considered of prime importance anywhere.

Under the system in the white paper, obligation to supply would be transferred from the general authority to the 12 area distribution boards, which would be privatised separately.

Mr Holmes wonders if an assistance from Mr Parkinson will be enough to stop the boards turning into local monopolies.

The assumption was that they would not be allowed to generate more than 12 per cent to 15 per cent of their needs from their own sources.

Mr Holmes predicts that the area boards will become to all intents and purposes integrated utilities. "There is little or nothing the Government can do to prevent this," he says. "Competition cannot be regulated into existence."

Mr Holmes believes that employees in the industry will find it hard to adapt to the new commercial environment. He claims that only a minority of area board-chairmen are eager for privatisation.

"For most of the people who run the industry, the transition to 'competitive', open electricity market is not going to be easy," Mr Holmes writes.

Electricity in Europe: Opening the Market, by Andrew Holmes, FTB, 7th Floor, 30-34 Broadway, London SW1H 0DR. £15 in UK, \$26 or £16 overseas.

Privatised electricity scheme 'utopian'

By Maurice Samuelson

DESPONDENT about the Government's plan to privatised electricity supply appears in a report today from FT Business Information.

Mr Andrew Holmes, the author, challenges many of the assumptions on which Mr Cecil Parkinson, Energy Secretary, proposes to restructure the industry. Mr Holmes says many of them were "utopian."

Ministers have made much of the "needs of the consumer," he says. Yet those have been met more fully in the UK than in most countries. The Government's white paper on reform of electricity supply does little to explain how privatisation would satisfy them further.

"If electricity came in different colours, sizes, shapes and smells, it might be different," Mr Holmes writes. He feels that "the most overtly utopian" of the Government's proposals was that the industry should be freed from its interference.

"An electricity system free from government interference is difficult to imagine, let alone create," he says.

He calls the notion that competition would make electricity supply more efficient "an interesting hypothesis, but no more than that." No proof can be derived from other countries, because competition in electricity supply has never been considered of prime importance anywhere.

Under the system in the white paper, obligation to supply would be transferred from the general authority to the 12 area distribution boards, which would be privatised separately.

Mr Holmes wonders if an assistance from Mr Parkinson will be enough to stop the boards turning into local monopolies.

The assumption was that they would not be allowed to generate more than 12 per cent to 15 per cent of their needs from their own sources.

Mr Holmes predicts that the area boards will become to all intents and purposes integrated utilities. "There is little or nothing the Government can do to prevent this," he says. "Competition cannot be regulated into existence."

Mr Holmes believes that employees in the industry will find it hard to adapt to the new commercial environment. He claims that only a minority of area board-chairmen are eager for privatisation.

"For most of the people who run the industry, the transition to 'competitive', open electricity market is not going to be easy," Mr Holmes writes.

Electricity in Europe: Opening the Market, by Andrew Holmes, FTB, 7th Floor, 30-34 Broadway, London SW1H 0DR. £15 in UK, \$26 or £16 overseas.

Slower growth and lower pound forecast

By RALPH ATKINS

A SHARP drop in Britain's economic growth rate and a fall in the value of the pound by the end of the decade are forecast in a report published today.

Staniland Hall Associates, the business forecasting company, predicts the economy will grow by 2.8 per cent this year, but by only 0.9 per cent in 1989. Unemployment is expected to rise from 2.5m this year to 2.6m in 1989.

The company believes the current strength of sterling will weaken by the end of the year. It predicts that the pound will fall against the dollar, reaching \$1.8 in the fourth quarter of 1988 and \$1.7 at the end of 1989.

Against the D-Mark, sterling is expected to fall to DM2.7 by the fourth quarter of 1988, compared with its current level of about DM3.17.

The report warns of strong underlying inflationary pressures in the UK economy, although in the next term the outlook for prices is still relatively good. Retail prices are forecast as rising at an annual rate of about 4 per cent in 1988, edging up to 4.5 per cent in 1989.

However, it says the Government's policy of large tax cuts announced in the budget, and its tightening of monetary policy by allowing the pound to rise above

a DM3 ceiling mean the balance of economic growth will be "much less favourable."

Much slower export growth will lead to a deterioration in Britain's trade deficit.

Staniland Hall predicts that the proportion of income saved by consumers will rise this year after falling in 1987 to the lowest level for 28 years. Consumer spending is predicted as rising by 4 per cent this year and by 1.5 per cent in 1989.

• A separate forecast for the UK economy, released today by the Society of Business Economists' Forecasting Group, also predicts a slowdown in growth. Gross domestic product is expected to rise by 3.3 per cent this year and by 2.2 per cent in 1989.

However, Mr David Kern, chairman of the group, said Britain will continue to outperform most of western Europe, and remain above average among Organisation for Economic Co-operation and Development countries.

Retail prices are expected to rise by 3.9 per cent in 1988, and by 5.1 per cent a year in both 1989 and 1990.

Economic Indicators. Staniland Hall Associates, PO Box 643, Slough, SL1 2DF. £55. Annual subscription £25.

Life companies are poised to win key changes in new regulations, writes Eric Short

Passing the parcel on pension certificates

LIFE COMPANIES are on the verge of securing considerable concessions from the Inland Revenue on the operation of personal pensions, contained in memorandum IR76, which were over the rules for managing the new-style personal pensions when they become operational on July 1.

Under the Government's new pension environment, an employee can opt out of his or her company scheme and/or the State Earnings-Related Pension Scheme (Serps) and make personal pension arrangements with a life company or other provider.

The employee taking a personal pension will qualify for tax relief in full on contributions to the contracted-out, appropriate personal pension, and up to 17.4 per cent of earnings (higher levels from age 50) on personal pensions not contracted-out of Serps.

However, the draft rules from

issued, life companies had to obtain a certificate from the employer attesting that the individual was an employee and that he or she was not a member of any company pension arrangement, other than for death, inservice or disability benefits.

Employees would have had to provide evidence of earnings and each year the provider would have been required to contact them to monitor any changes in the earnings position before proceeding.

This latter condition would also have applied to the self-employed, since the new-style personal pensions are replacing the existing retirement annuity contracts, through which the self-employed have made their pension provision for more than three decades.

Life companies were extremely worried about the rules, which they claimed were unworkable, particularly in regard to obtaining information from employers.

They are already experiencing difficulty in finding the required information when an employee wishes to make his own top-up arrangements through a Free-Standing Additional Voluntary Contribution (FSAVC).

Mr Alan Ainsworth, executive director of Fidelity Investment Services, claimed that the original rules reflected the "Inland Revenue's obsession for misuse of tax relief".

The pensions committee of the Association of British Insurers

(ABI), led by Mr Alistair Neill, assistant general manager (pensions) of Scottish Widows' Fund, has been negotiating strongly with the Revenue, apparently with considerable success.

The final rules from the Revenue on the operation of personal pensions, due to be published in a week or two, are expected to show:

• That the self-employed can continue the existing system of self-certification. Since for the self-employed tax relief is credited in the final tax assessment, the Revenue will confirm that the life company is not required to obtain evidence of earnings.

• Life companies and other providers can issue appropriate personal pensions that are contracted-out of Serps, without any evidence. Since the contributions for such contracts are collected by the Department of Health and Social Security, the evidence required is provided automatically by the system.

• The Revenue still requires evidence from the employer when an employee applies for a personal pension that is not contracted-out of Serps. However, the life company or other provider can accept the application on a provisional basis until the certificate is produced. The Revenue is considering whether the provisional period should be 60 or 90 days.

If the certificate is not received within the period, then the provider can accept the gross contribution and the employee reclaim the tax relief.

However, the Revenue is discussing with the DHSS the feasibility of compelling employers to provide certificates.

Mr Chris Hatry, pension director at Legal and General, said reluctantly that some duty should be imposed on employers.

The latter idea has taken the Confederation of British Industry by surprise, even though Mr Neill sits on its pension committee.

Mr Edmund Lindop, deputy director of employment affairs at the CBI, said he was completely unaware of such moves and would not comment pending clarification of the position.

However, he confirmed that the general attitude of the CBI was that personal pensions were a transaction between the employee and the provider and that the employer should not be involved.

Some employers currently charge a fee for providing the required certificate for FSAVCs, reflecting the cost of producing the document.

Finally, the Revenue is likely to take on the role of monitoring contribution levels on personal pensions.

Providers would furnish details once a year, possibly on tape that can be fed into the Revenue's computer.

However, the problem remains: how overpayments can be refunded when there is more than one provider.

UK NEWS

NEI will bid for Indian contracts despite setbacks

By PETER MONTAGNON, WORLD TRADE EDITOR

NORTHERN ENGINEERING had bid to the selection of GEC Industries, the leading UK power plant group, to win contracts in India in spite of difficulties with the 1,000MW station at Rihand, Uttar Pradesh, which is nearing completion.

"We're not abandoning the Indian market," Mr Graeme Anderson, deputy chairman of NEI, explained in an interview.

The company believed it would have backing and encouragement from the British Government for a bid to build a further power station under India's next five-year plan. India plans then to install a further 35,000MW of generating capacity.

NEI's aspirations in India suffered a setback last year when its rival, GEC Turbine Generators, was selected in Whitehall as the lead UK contractor for the second phase of the Rihand project.

NEI is due to submit its bid for this phase to the Indian authorities this month. It faces competition from Siemens of West Germany in partnership with Bharat Heavy Electricals.

Mr Anderson said the difficulties that had dogged the Rihand project in its early stages and Europe.

Service industry expects higher overseas earnings

By ERIC SHORT

MOST BRITISH service industries expect to increase their overseas earnings this year, according to the latest survey from the British Invisible Exports Council.

However, the council warns that the situation is more volatile than last year and that the predictions of many service industries are made against the background of uncertainty after the October stock market crash.

Thus the industries providing the most optimistic predictions are those less affected by the crash - couriers and express services, forecasting a 25 per cent rise; followed by shipbroking and educational services, each forecasting a 20 per cent increase.

Investment management expects to show positive growth. However, the industry faces around 5 per cent.

Increased Japanese competition and is finding UK and EC legislation more restrictive.

Commercial banking expects a 7 per cent improvement, in spite of the unease that followed the October crash and increasing Japanese competition.

Tourism is looking for a 9 per cent rise in earnings.

The insurance industry, one of the principal foreign earners, presents a mixed forecast. Insurance companies expect increases in the order of 5-10 per cent. Lloyd's non-marine business anticipates 5 per cent growth, but the aviation division expects a decline of 10-15 per cent in earnings, while little or no growth is expected by insurance brokers.

Consulting engineering also expects a decline in earnings and compound the risk, they say.

Nick Garnett reports on the growth of co-operation in heavy industry

Deals engineered with the Japanese

THE DEAL announced last week in which Northern Engineering Industries will manufacture a range of Mitsubishi switchgear under licence is a further example of growing co-operation between Japanese and British companies in heavy and medium engineering.

In the past two years a number of developments have increased Japanese penetration of heavy engineering in Britain, sometimes, although not always, to the advantage of UK companies.

The trend has affected a number of sectors from machine tools, lift trucks, construction machinery and bearings to diesel engines and small, so-called mini-tractors.

The method of co-operation takes various forms, including the establishment of Japanese production plants in the UK that use a substantial amount of components from within the European Community. Japanese acquisitions of British companies and a series of joint manufacturing ventures.

Joint ventures sometimes involve British companies re-engineering Japanese-made equipment often on a reciprocal basis in which the Japanese take British-made equipment.

In other cases, British companies make Japanese-designed equipment under licence, and there are at least two examples where UK companies are manufacturing their own-designed products for a Japanese partner.

Such arrangements have been part of the engineering scene for a long time.

NSK of Japan has had a ball bearing plant in County Durham for a number of years.

Since the 1970s, Ford has been taking Shibaura mini-tractors from ISM of Japan for seven years, adding wheels and other components at its Basildon plant and selling them as Ford.

Perkins, the Peterborough diesel engine tool company, has been manufacturing Yasuda-designed machining centres for the past five years, largely with EC components.

In the past two years, Japanese involvement has increased noticeably.

Yamazaki opened an impressive machine tool production facility in Worcester last year and Komatsu is producing hydraulic excavators at its Birtley plant in the north-east, opened in 1986, at the rate of 120 a month.

Japanese presence in the British bearing industry was stopped up earlier this year with the purchase by Minetec of Rose Bearings, a former API subsidiary.

Acquisitions of British companies and a series of joint manufacturing ventures.

Grantham-based Aveling Barford has just started selling under its own name three models of Kawasaki wheel loaders of 2.4 to 4.5 tonne capacity as part of a reciprocal deal in which Kawasaki will take the British company's Grantham-made rigid dump trucks.

LancerBoss completed a deal last year to manufacture at its Steinbach plant at Moersburg, West Germany, forklifts of its own design for Nissan.

Komatsu has made Komatsu-designed trucks in the UK for a number of years.

The privately owned Brown group is using its Moxy dump truck plant in Norway to make articulated dump trucks for Komatsu to a Moxy design, with Komatsu engines and livery.

It was more cost-effective to buy someone else's for manufacturing in the UK than to develop its own.

The number of deals between British and Japanese companies in heavy and medium engineering is still very small.

Even taking account of the difference in size between the UK and the US, Japanese direct and indirect involvement in engineering in North America through production plants and joint ventures is many times greater.

One characteristic of heavy and medium engineering in the UK, compared with some other sectors, is that British companies can often be near-equal partners with the Japanese in those arrangements.

In spite of the decline of engineering in Britain, the industry still provides a wide trade surplus, excluding aerospace and motor vehicles, and there are hundreds of companies still producing machinery and components.

There are for example ten or so two-brand diesel engine makers manufacturing in the UK, several bearings manufacturers and at least three mainstream lift truck design.

Because of the engineering infrastructure remaining, some Japanese-related manufacturing operations in the UK can tap into local component sourcing.

Komatsu says it has about 80 UK component suppliers. One of these, Delairair, is exporting One of these, Delairair, is exporting excavator cabs to Komatsu in Japan.

Deputy chairman at Northern Foods

Mr Nicholas Horley, deputy chairman of NORTHERN FOODS, has retired from the board for health reasons. He will be succeeded by Mr Brian Howard, who joined the board as an advisory director in 1987.

Mr Horley joined the board of Northern Foods in 1963 and was chairman from 1970 to 1986 when he stood down, again because of ill-health. During his chairman pre-tax profits of Northern increased from £1.7m to £57.4m.

During that period he and Mr Christopher Haskins, the current chairman, successfully steered what was a small regional dairy company away from the then fashionable mini-conglomerate path towards being a food group. Activities are now concentrated in the UK after a concentrated excursion into the US food industry.

Mr Howard was previously deputy chairman of Marks & Spencer, a major customer of Northern.

LAWSON MARION GROUP has appointed Mr Terry J. Bloomfield as chairman of its folding carton division, Europe, succeeding Mr Robert E. Illingworth from July 1. Mr Bloomfield is managing director of Oldham Crompton Batteries.

MORTGAGE SYSTEMS, part of Abaco Investments, has appointed Mr Mark Wood as managing director. He joins from Broker Services, a subsidiary of the BW Group, where he was managing director.

Mr Ron S. Griffin has been appointed sales and marketing director of NICO CONSTRUCTION. He was construction director.

Mr Ian Carslaw has been appointed commercial director of GARDNER MERCHANT. He was managing director for the Scotland region.

Mr J. A. Burrows has been appointed managing director and chief executive of A.J. WORLTHINGTON & CO. (LTD).

From June 1 Mr Alan M. Howes becomes managing director of SYMONS PEMBERTON & SPIERS, part of the H.J. Symons Group.

Mr John Cashmore has been appointed to head the newly-created Asia/Pacific region of HAN-MEX based in Sydney. He was chief executive officer of the European regional office in the UK. Mr Des Franklin, managing director of Hanmex (Australia) Pty, and chief executive officer

Mercantile and General Reinsurance RETIREMENT - Mr. R. R. SNOOK

'Mercantile and General Reinsurance' announce that Mr. Robin R. Snook, Deputy General Manager, will be retiring at the 31st December, 1988, when he will have completed over 41 years' service. At the time of his retirement, Mr. Snook will have been Head of the Company's General Division for 7 years, having previously served as Deputy Head of that Division for 5 years.

It is further announced that Mr. John G. Austin will succeed Mr. Snook as Head of the General Division.

STENGH

You get all-round strength with R&T

Total capability in all aspects of building and civil engineering, design and construction, renovation and refurbishment, construction management, and partnership development.

Whatever your projects and their needs, you'll find that Rush & Tompkins have the in-built strengths to meet them.

We have evolved into one of Britain's leading international development and construction groups, with a network of regional offices, by developing a unique style of management that allows for the closest possible working relationships with our clients.

In-depth involvement right from the planning stage onwards means that our contribution to each partnership is maximised - and so is the project's profit potential. With R & T, you get into profits faster.

Our remarkable reputation for meeting (and beating) deadlines to strict budgetary and specification demands is backed by innovative, state-of-the-art construction techniques.

Work with R & T, and we'll put all our strength behind yours: it's the perfect partnership.

R&T
CONTRACTOR
DEVELOPER

Partners for the future

Head Office: 14 Park Street, London W1Y 4AL. Telephone: (01) 493 4937.

AD
FOR SALE
WHOLESALE
DISTRIBUTOR
ANDREW

R&T

R&T

UK NEWS

Stock market 'is undervaluing commercial TV'

BY RAYMOND SNOODY

THE STOCK MARKET is undervaluing commercial television because of political uncertainty about its future, according to a Kleinwort Grilevson Securities report on ITV's companies.

Kleinwort calculated a "pessimistic" trading valuation of £940m for the industry, almost 8 per cent more than the current stock market valuation of £875m.

To establish a new floor for ITV share prices, the Kleinwort study based its valuation on the most pessimistic assumptions.

One was that all 16 commercial television companies would lose their franchises when current agreements expired at the end of 1992. The other was that they would face so much competition or tax that they would make no further profit.

That was the basis of the Kleinwort estimate of £940m. It excluded Granada Television, part of Granada Group. Half of the estimate came from the five years of near-monopoly of television advertising that remain. The rest came from cash subsidies, studios and the "hidden assets" of programme libraries and shares in independent television News and TV Times.

Miss Bronwen Maddox, a Kleinwort broadcasting analyst, explained: "This is a trading valuation based on the income these assets generate, not a break-up valuation, and it is based on a very pessimistic view of the future."

Shell Expro revives plans for oil and gas fields

By Maurice Samson

THE SHELL-ESSO North Sea partnership, Shell Expro, is preparing to invest several hundred million pounds to develop a group of North Sea oil and gas fields on which work was halted three years ago when the price of oil fell below \$10 a barrel.

The eight fields, originally known as the Gannet cluster, will start producing by the mid-1990s, subject to government approval.

The company said in Aberdeen yesterday: "Drilling tests and appraisals carried out so far have gone very well."

The move has been prompted by advances in oilfield technology and by a more stable international oil price.

The scope for savings has been shown by the 30 per cent reduction Shell Expro has achieved since 1986 in the Tern and Eider field projects, originally estimated to cost £210m and £640m respectively.

Developing the Gannet cluster was originally expected to cost about £2.5m.

Changes in technology have cut that drastically but the company says it will still involve "a huge investment of hundreds of millions of pounds."

The decision to proceed with the cluster was disclosed in an internal letter to company departments in Aberdeen, London and Lowestoft.

In the letter, Mr Peter Everett, managing director, said: "Although further studies are still ongoing to firm up development concepts, successful recent drilling results and the application of cost-saving technology adequately demonstrate that these projects will be viable."

Two of the fields, Penguin and Pelican, are in the northern North Sea. The remaining six, in the central sector, will be known as Gannet A and B, Gulliver A and B, Puffin and Skua.

Although the fields are small compared with others such as Forties, Shell Expro says they are too big to be described as marginal.

AIDS victims 'may be refused NHS dentistry'

AIDS VICTIMS could soon be refused National Health dental care if the Government fails to fund special safety measures, dentists said yesterday.

The General Dental Practitioners Association, representing more than 8,000 British dentists, said rigorous procedures were already being used to prevent transmission of AIDS and Hepatitis B between patients and staff but that more was needed.

Mr Paul Carlin, the association's vice-chairman, speaking at its annual conference in Manchester, said: "We cannot shirk our responsibilities to our other patients and staff and their families who need further reassurance about their safety."

The distribution of the spread of viruses varies widely throughout the country, and the inability of all dental practitioners to afford the necessary measures means that high-risk patients are being targeted on to 'sympathetic' practices which are having to shoulder a tremendous burden."

Mr Carlin stressed that the association would continue to encourage all dentists to provide treatment to all patients, but urged the Government to provide the cash for the necessary safety procedures to be implemented.

However, the draft rules from

Kieran Cooke examines some cautious moves towards new initiatives

Ironies in Ulster's hint of progress

THE KILLING in Northern Ireland goes on. On Saturday, a British soldier was blown up by an IRA bomb. The previous weekend, three people died after gunmen attacked a Belfast bar frequented by Roman Catholics.

So far this year, 22 civilians and members of the security forces have been killed. The bitter irony is that, alongside the bombs and bullets, there are at last some real signs of political progress in Northern Ireland. All but a violent minority now realise that some peaceful breakthrough must be made.

Over the past few months a chain of discussions has been taking place. Mr Tom King, the Northern Ireland Secretary, has been talking to Mr John Hume, leader of the mainly Roman Catholic Social and Democratic Labour Party.

Meanwhile, Mr Hume has had several meetings with Mr Gerry Adams, the head of Sinn Fein, the IRA's political wing. Mr King has also had discussions with Mr James Molyneaux, the Official Unionist leader, and Mr Ian Paisley, the leader of the Democratic Unionist Party.

Now, Mr Molyneaux has clearly hinted at a meeting with another key player in the Northern Ireland political imbroglio, Mr Charles Haughey, the Prime Minister of the Irish Republic.

No one is suggesting that any

starting developments are going to happen in the short term. In Northern Ireland politics, one

talks not of months or years but



James Molyneaux: 'May... talk to Mr Haughey'



John Hume: 'Evidence of a great deal of reality'

of generations. However, according to Mr Hume, there is a different atmosphere. "There is evidence of a great deal of reality around in Northern Ireland at the moment," Mr Hume said.

Mr King's talks are concerned with the one hand moving towards some form of devolved government in Northern Ireland and on the other, silencing Unionist fears about and opposition to the 1985 Anglo-Irish Agreement.

Mr King's position is that the agreement is a fact and will stay.

While there has been considerable Unionist criticism of the Hume-Adams talks, Northern Ireland officials have been careful to emphasise that they respect Mr Hume's considerable political judgment. Even Mr Paisley, that mighty old oratorical battleshop, has ceased to create waves in these new, calmer political times.

No one is suggesting that any

starting developments are going to happen in the short term. In Northern Ireland politics, one

talks not of months or years but

Adamant Unionist opposition seems to have modified, possibly as a result of what is now widely perceived as a failed anti-agreement campaign. "You are seeing the signs of people starting to get out of their trenches," Mr King said.

Perhaps the most significant development recently has been the move to centre stage by Mr Molyneaux. Never the most charismatic of politicians, Mr Molyneaux has surprised everyone with his conciliatory gestures towards Mr Haughey, a man who has until now been deeply mistrusted by the Unionists.

Mr Holmes says many of them were "utopian". Ministers have made much of the "needs of the consumer," he says. Yet those have been met more fully in the UK than in most countries. The Government's white paper on reform of electricity supply does little to explain how privatisation would satisfy them further.

"If electricity came in different colours, sizes, shapes and smells, it might be different," Mr Holmes writes. He feels that "the most overtly utopian" of the Government's proposals was that the industry should be freed from its interference.

"An electricity system free from government interference is difficult to imagine, let alone create," he says.

He calls the notion that competition would make electricity supply more efficient "an interesting hypothesis, but no more than that." No proof can be derived from other countries, because competition in electricity supply has never been considered of prime importance anywhere.

Under the system in the white paper, obligation to supply would be transferred from the generating authority to the 12 area distribution boards, which would be privatised separately.

Mr Holmes wonders if an assurance from Mr Parkinson will be enough to stop the boards turning into local monopolies. The assurance was that they would not be allowed to generate more than 12 per cent to 15 per cent of their needs from their own sources.

Mr Holmes predicts that the area boards will become to all intents and purposes integrated utilities. "There is little or nothing the Government can do to prevent this," he says. "Competition cannot be regulated into existence."

Mr Holmes believes that employees in the industry will find it hard to adapt to the new commercial environment. He claims that only a minority of area board chairmen are eager for privatisation.

"For most of the people who run the industry, the transition to a competitive, open electricity market is not going to be easy," Mr Holmes writes.

Electricity in Europe, Opening the Market, by Andrew Holmes, FTB, 7th Floor, 225 Broadgate, London SW1H 0DB, £15 in UK, \$26 or £16 overseas.

Privatised electricity scheme 'utopian'

By Maurice Samson

NEP accepted that the Government's plan to privatised electricity supply appears in a report today from FT Business Information.

Mr Andrew Holmes, the author, challenges some of the assumptions on which the Electricity Parkhouse Energy Secretary, proposes to restructure the industry. Mr Holmes says many of them were "utopian".

Ministers have made much of the "needs of the consumer," he says. Yet those have been met more fully in the UK than in most countries. The Government's white paper on reform of electricity supply does little to explain how privatisation would satisfy them further.

"If electricity came in different colours, sizes, shapes and smells, it might be different," Mr Holmes writes. He feels that "the most overtly utopian" of the Government's proposals was that the industry should be freed from its interference.

"An electricity system free from government interference is difficult to imagine, let alone create," he says.

He calls the notion that competition would make electricity supply more efficient "an interesting hypothesis, but no more than that." No proof can be derived from other countries, because competition in electricity supply has never been considered of prime importance anywhere.

Under the system in the white paper, obligation to supply would be transferred from the generating authority to the 12 area distribution boards, which would be privatised separately.

Mr Holmes wonders if an assurance from Mr Parkinson will be enough to stop the boards turning into local monopolies. The assurance was that they would not be allowed to generate more than 12 per cent to 15 per cent of their needs from their own sources.

Mr Holmes predicts that the area boards will become to all intents and purposes integrated utilities. "There is little or nothing the Government can do to prevent this," he says. "Competition cannot be regulated into existence."

Mr Holmes believes that employees in the industry will find it hard to adapt to the new commercial environment. He claims that only a minority of area board chairmen are eager for privatisation.

"For most of the people who run the industry, the transition to a competitive, open electricity market is not going to be easy," Mr Holmes writes.

Electricity in Europe, Opening the Market, by Andrew Holmes, FTB, 7th Floor, 225 Broadgate, London SW1H 0DB, £15 in UK, \$26 or £16 overseas.

Slower growth and lower pound forecast

By RALPH ATKINS

A SHARP drop in Britain's economic growth rate and a fall in the value of the pound by the end of the decade are forecast in a report published today.

Staniland Hall Associates, the business forecasting company, predicts the economy will grow by 2.8 per cent this year and 1.9 per cent in 1989.

The company believes the current strength of sterling will weaken by the end of the year. It predicts that the pound will fall against the dollar, reaching \$1.8 in the fourth quarter of 1988 and \$1.7 at the end of 1989.

Against the D-Mark, sterling is expected to fall to DM2.7 by the fourth quarter of 1988, compared with its current level of about DM3.17.

The report warns of strong underlying inflationary pressures in the UK economy, although in the near term the outlook for prices is still relatively good. Retail prices are forecast as rising at an annual rate of about 4 per cent in 1988, edging up to 4.5 per cent in 1989.

However, it says, the Government's policy of large tax cuts announced in the budget, and its tightening of monetary policy by allowing the pound to rise above

4 per cent this year and by 1.5 per cent in 1989.

• A separate forecast for the UK economy, released today by the Society of Business Economists Forecasting Group, also predicts a slowdown in growth. Gross domestic product is expected to rise by 3.3 per cent this year and 2.2 per cent in 1989.

However, Mr David Kern, chairman of the group, said Britain will continue to outperform most of western Europe, and remain above average among Organisation for Economic Co-operation and Development countries.

Retail prices are expected to rise by 3.9 per cent in 1988, and by 5.1 per cent a year in both 1989 and 1990.

Economic Indicators, Staniland

Hall Associates, PO Box 643, Slough, SL1 2DF. £95. Annual subscription £235.

Strong pound puts pinch on shoemakers

By ALICE RAWSTHORN

THE FOOTWEAR industry is concerned about soaring imports and faltering exports as it prepares for autumn production, traditionally the busiest period of its year.

Since last summer, the shoe manufacturers have suffered from the strength of sterling, which has fuelled a surge in imports from the Far East. So far, the industry has been sheltered from the full effect of adverse exchange rates by buoyant exports and by the length of time it takes for retailers to react to currency changes.

But the footwear companies are now fully exposed to the decline of the dollar. Moreover, the strength of sterling is making it increasingly difficult for them to compete in overseas markets.

Mr Michael Fielden, director of the British Footwear Manufacturers Federation, says there is now "great anxiety" in the industry as it waits to see how competitive trading conditions will be in the coming season.

In 1987, the shoe companies

in exports rose by 15 per cent and output fell by 7 per cent in January and February, and that the industry is recovering.

Mr Alan Linton, chief executive of Lambert Howarth, one of the largest manufacturers, says that the industry's difficulties are becoming "worse, rather than better" and that 1988 seems destined to be "a very difficult year."

The industry, which is concentrated in the north-west and the east midlands, has already been forced to resort to cost-cutting measures, such as short-time working and job losses. Several footwear companies have been forced to close.

The consensus in the industry is that such troubles will worsen.

In 1987, the shoe companies

in exports rose by 15 per cent and output fell by 7 per cent in January and February, and that the industry is recovering.

Mr BFMF has persuaded the Government to lobby the European Commission for the introduction of quotas on imports from Taiwan. However, unless trading conditions improve, no doubt that more jobs will be lost and more companies will close.

The industry is concerned about the rules on the operation of personal pensions, contained in memorandum IR76, which were over the rules for managing the designed to monitor eligibility new-style personal pensions and contribution limits were regarded as unworkable by the life companies.

The Revenue's main concern

is that since employees get basic-rate tax credits automatically for both styles of personal pensions, it had no means of checking that employees were eligible for personal pensions or whether they were staying within the contribution limits.

This latter contribution control was made more difficult because employees can take out as many non-contracted-out personal pensions with different providers as they wish.

So the Revenue's memorandum proposed that before any personal pension contract was

issued, life companies had to obtain a certificate from the employer attesting that the individual was an employee and that he or she was not a member of any company pension arrangement, other than for death, in-service or disability benefits.

Employees would have had to provide evidence of earnings and each year the provider would have been required to contact them to monitor any changes in the earnings position before proceeding.

The latter condition would also have applied to the self-employed, since the new-style personal pensions are replacing the existing retirement annuity contracts, through which the self-employed have made their pension provision for more than three decades.

Life companies were extremely worried about the rules, which they claimed were unworkable, particularly in regard to obtaining information from employers.

They are already experiencing difficulty in finding the required information when an employee applies for a personal pension that is not contracted-out of Serps. However, the life company or other provider can accept the application on a provisional basis until the certificate is produced. The Revenue is considering whether the provisional period should be 60 or 90 days.

If the certificate is not received

within the period, then the provider can accept the gross contri-

bution and the employee reclaim the tax relief.

However, the Revenue is dis-

cussing with the DSS the feasibility of compelling employers to provide certificates.

Mr

MANAGEMENT

THIS WEEK Alfred C. DeCrane, chairman of Texaco, hopes to find out whether his plan for the oil giant to grow small gradually will start a corporate gunfight from which only one side can survive. The dark stranger in this Wall Street Western is Carl Icahn, the takeover specialist. He walked without a welcome into the affairs of America's third largest oil company, when he picked up 14.8 per cent of the then bankrupt company last year.

The latest battleground for the Texaco management is set to be a annual meeting in the Plaza ballroom of the Westin Hotel, Oklahoma, on June 7. Icahn, champion of suffering shareholders, or smash and grab raiders, according to your preference, has threatened to nominate five members of the board including president and chief executive, the 60-year-old James Kinnear.

The issue for DeCrane and Kinnear is whether Texaco's corporate morale can be restored by an orderly retreat and regrouping envisaged by their re-organisation plan. This aims to save as much of the business as possible, combining asset sales with substantially increased investment in the more profitable parts. Icahn has appeared to support such moves, including asset sales programme, with special measures like a share buy-back programme to boost the value of Texaco's stock.

A temporary stand-off has now been agreed to allow further talks this week. If Icahn still insists on a battle of proxy votes, both sides have agreed that they will support an adjournment of the annual meeting for seven days.

This battle of wills arises from the extraordinary \$1bn damages awarded by a Texas court to the much smaller Pennzoil. This Houston-based oil company alleged that Texaco's purchase of Getty Oil violated a contract previously agreed with Pennzoil. Still protesting its innocence, Texaco was driven into bankruptcy last year, then agreed to settle for \$3bn. But bankruptcy triggered other claims. The company paid \$1.25bn to the Department of Energy to settle a dispute about price controls in the late 1970s. It is to pay out other debts of \$2.5bn accumulated during bankruptcy. In addition, it had to pay off disputed tax claims of \$6.5bn from the Internal Revenue Service going back more than 20 years.

DeCrane says he is encouraged that Icahn "now sees value" in the management's strategy, adding that Icahn has been clearly told that the company will not consider any proposal for "greenmail" — a special inducement to one group of shareholders to stop them being a nuisance. However, the fact remains that Icahn has not withdrawn his threat of standing for the board with four associates. DeCrane says cautiously that he hopes that "perhaps we will be able to resolve this without all of the added expense and disruption to the company of a formal proxy contest and two states presented to the shareholders."

Although DeCrane is not due for re-election this year, a vote in Icahn's favour would be almost as disastrous for him as for Kinnear. Icahn has pressed for a big sell-off,



Alfred DeCrane: "If you look at break-ups realistically they do not produce value or return"

High noon for Texaco?

Max Wilkinson examines the strategy of America's third largest and once bankrupt oil group as it squares up to Wall Street takeover specialist, Carl Icahn

including perhaps Canadian and Far Eastern interests, to put some of the company's \$34bn of assets into the shareholders' pockets. However, DeCrane says: "We have asked him on a number of occasions what value does he have, and he has said fundamentally, well I just don't have enough appreciation of the business to be able to offer any ideas," says DeCrane. It is hardly likely, though, that conversations in recent months were very relaxed, since Texaco has put a team of investigators onto Icahn's tail and applied to the courts to stop him collecting a bag of proxy votes for the next annual meeting.

The fundamental disagreement, DeCrane was saying just before the recent truce, was between the present management's desire to run the company for the benefit of all stockholders and Icahn's wish to "force actions on the company which would provide special benefits to Icahn and his group. In all the situations in which he has been involved in the past that we have been able to investigate, this has been his focus."

However, Icahn has now denied that he is seeking a special advantage, and the real argument is likely to be about

whether the value of Texaco's stock should be boosted by measures which have an obvious short term pay-off or a longer term strategy.

The best value for stockholders, says DeCrane, will result from holding the business together, developing and sharpening up the parts which are left after the necessary disposal programme is complete.

So many analysts calculate so-called break-up values for a company. But they do not take into consideration the horrendous tax consequences from capital gains and other taxes. If you look at break-ups realistically they do not produce value or a return."

Nevertheless, it seems likely that the Texaco management's strategy may have been more influenced by the Icahn threat than it cares to admit. The target of \$3bn of asset sales in the re-organisation proposals last year has since been raised to "at least \$5bn". Payment of dividends has been resumed at \$0.75 per share — fairly generous considering the present state of the balance sheet. In addition, Icahn has talked sympathetically about buying in the company's stock as a possible option.

However, the idea of buying in stock as Exxon, Mobil and others of its more

fortunate competitors have done appears, to say the least, ambitious for Texaco at present. Its ratio of debt to equity is now at about 53 per cent, well above the "mid to high 30s" which DeCrane sees as the target level.

Nor is Texaco likely to have much cash to spare for some time ahead, even though some major re-investment will be needed to improve profitability in the new slimmer down Texaco.

Last year's capital spending by Texaco and its subsidiaries, at just under \$2bn, was 9 per cent below the previous year's figure and little more than half the figure for 1984. Capital budgets were cut throughout the oil industry when the oil price collapsed in 1986, but Texaco's record in finding new oil and replacing reserves has been poor by the industry's standards in recent years.

DeCrane says that the asset sales which Texaco has publicly said are under negotiation could raise about half of the \$5bn target. The major items are the sale of a part-share in three or more of its seven refineries on coastal sites in Texas, Louisiana and Delaware, disposal of some 600 oil and gas properties and the sale of Texaco's West German subsidiary.

The refinery joint venture is easily

the most interesting of these, because it fits in with long standing ambition of several Gulf oil producers to move further "downstream". Saudi Arabia is the most likely purchaser, although DeCrane says talks are also proceeding with other potential buyers, including Kuwait and Venezuela.

Apart from raising \$1bn or more in cash the deal would have a longer term attraction for Texaco which has seen its reserves steadily running down in recent years. Last year it scored a significant improvement by adding to its reserves 70 per cent of its total production, but even this figure was well behind the performance of the industry.

DeCrane was for 12 years Texaco's representative on the board of the Arabian American Oil Company, the partnership with Exxon, Mobil and Chevron which still manages most of Saudi Arabia's oil production. It is not surprising, therefore, that he sees advantages in closer links with a country with huge reserves — on which the US will become increasingly dependent.

"We are not going out of the marketing and refining business. We can make money using other people's crude. We think that way to get out is through these joint ventures. Our states are interested in a form of re-integration of the industry which would provide an assured placement of their oil supplies so they would not be subject to the vicissitudes of the market — having to beat the lowest price when they want to sell extra barrels," he says.

DeCrane acknowledges that this poses delicate problems for Texaco because the company will naturally want to be assured that it will be free to buy crude from the cheapest source for its own part of the joint venture.

Disposal of some 600 barrels of oil reserves (only about 2 per cent of Texaco's total) and 260 cubic feet of gas reserves is expected to raise some \$300m to \$400m. The sale of Texaco's West German operations, probably to Rhenish-Westphalian Elektricitätswerk RWE seems likely to raise a further \$1.4bn or so.

After that, what next? Many of the major oil companies are prodding, hoping that Caltex, the successful Texaco subsidiary, jointly owned with Chevron, may have to go under the hammer. A half of Caltex with net assets of \$2.5bn would be well marketed. Even English-speaking buyers abroad look more favourably on sales people who have taken the trouble to learn something of their language.

The clear message from those companies which have invested in language education is that it needs to be carefully managed. Robert Taylor of IC, a specialist training agency, says that companies should carry out an employee audit to establish who would benefit from training and what languages they require.

The next step is to decide what form the tuition should take. Should the company arrange classes or should it try to arrange one-to-one tuition for particular employees? The latter might be

Shouting is not an alternative

Michael Skapinker on companies' attitudes to developing foreign language skills

A BRITISH company was asked more suitable for staff who are often on the road. The Cicero School in Tunbridge Wells, not mentioned in this survey, even offers tuition on the phone.

If the company does decide to run classes, it needs to ensure that the students in a particular group have similar goals. Taylor points out that a switchboard operator has different language needs from an export salesman. The chemicals group ICI, for example, says it has arranged German classes for the after-sales service people of one particular product.

The survey, published by Newcastle-upon-Tyne Polytechnic and the Centre for Information on Language Teaching and Research, looks at the language skills and needs of companies in the west of Scotland and ten regions of England.

It also includes some useful accounts from companies which have made progress in teaching their employees foreign languages, as well as from providers of language courses.

The picture that emerges from the survey is a patchy one. While some companies have extensive in-house language programmes, others still spend large sums of money on outside translators and other agencies.

Many admit that their export performance would improve if their staff had a better command of other languages. They agree that competence in the customer's language is a crucial weapon in winning business outside the UK, and is likely to become even more so with the completion of the single European market in 1992. Even English-speaking buyers abroad look more favourably on sales people who have taken the trouble to learn something of their language.

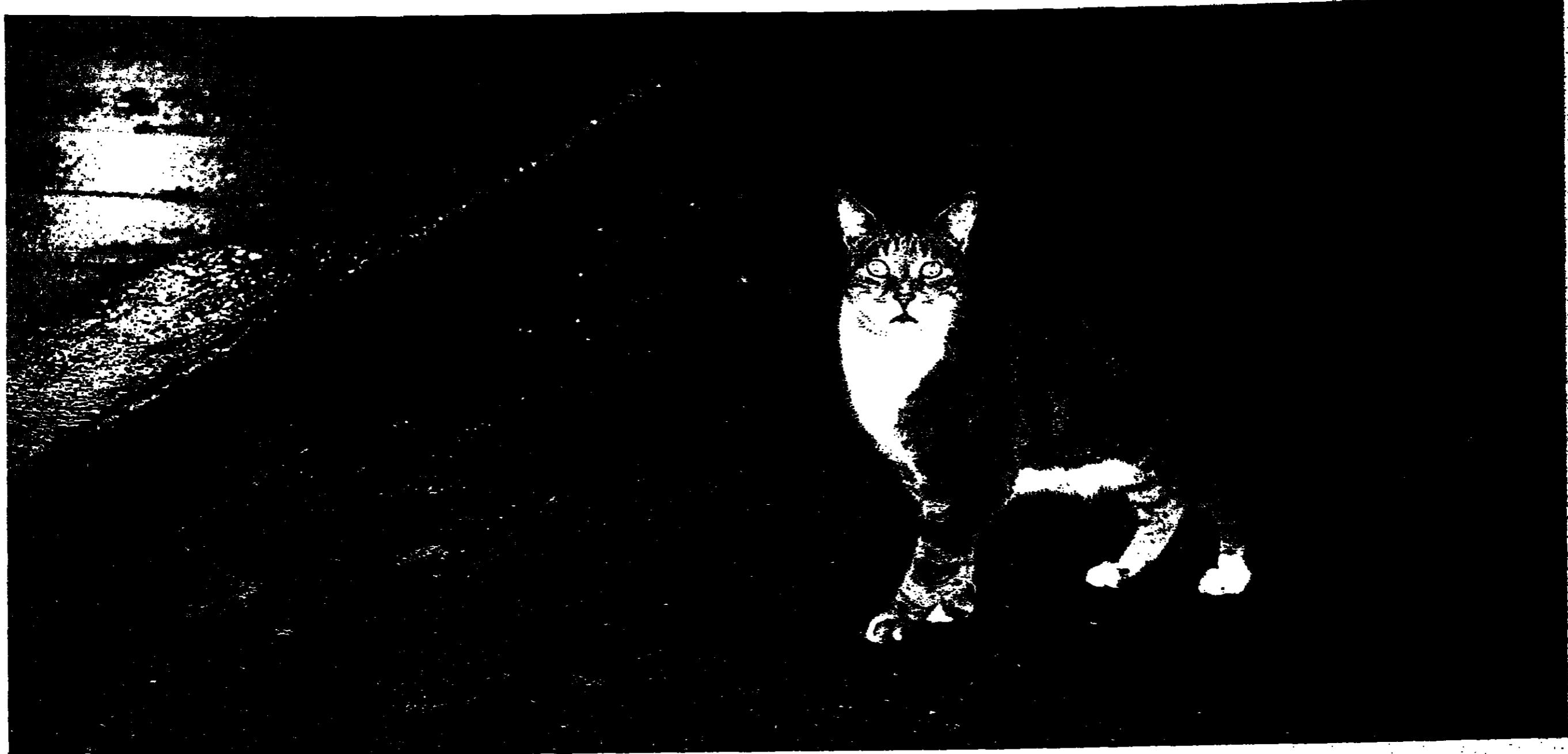
The clear message from those companies which have invested in language education is that it needs to be carefully managed. Robert Taylor of IC, a specialist training agency, says that companies should carry out an employee audit to establish who would benefit from training and what languages they require.

The next step is to decide what form the tuition should take. Should the company arrange classes or should it try to arrange one-to-one tuition for particular employees? The latter might be

Federal Express deliver 900,000 parcels daily in 180 aeroplanes and 18,000 vehicles, to over 85 countries worldwide. And we don't just promise to get there, we get there on time. In fact, our unequalled track record has made us the No.1 air package carrier in the world. Because we understand that if we don't meet our deadlines, you won't meet yours. See Yellow Pages for your nearest Federal Express Office.



Federal Express. When it absolutely positively has to be there on time.



9 OUT OF 10 CATS PREFER CARLTONS.

It's late. You've had a rotten day and can't wait to get home. You hang a left then change up into 3rd.

Suddenly, from nowhere, something runs out in front of you. (This time it's a cat. But it could easily have been a small child).

What do you do? In some cars, you could be in trouble.

Swerve and you run the risk of fishtailing or spinning. Slam on the brakes and you could well veer off the road or worse, into oncoming traffic.

Your only option then is to pray.

At Vauxhall, we know only too well that situations like this happen all too often.

Heaven forbid it should happen to you. But if it does, your prayers would have more chance of being answered if you were driving a Carlton.

Our faith in the Carlton is based upon something no other car has. We call it 'Advanced Chassis Technology', or ACT.

ACT is a system designed to work hardest when you really need it.

In an emergency, it will help bring your car to a controlled and straight halt.

Should you need to swerve, the system will help stabilise your car, which in turn will help you to stay in control.

When Autocar put it to the test they simply described it as 'truly remarkable'.

However, our concern for safety doesn't stop there.

Every Carlton is equipped with an electric headlamp levelling system, which means that however much weight you have in the back of the car, your view of the road ahead will remain the same.

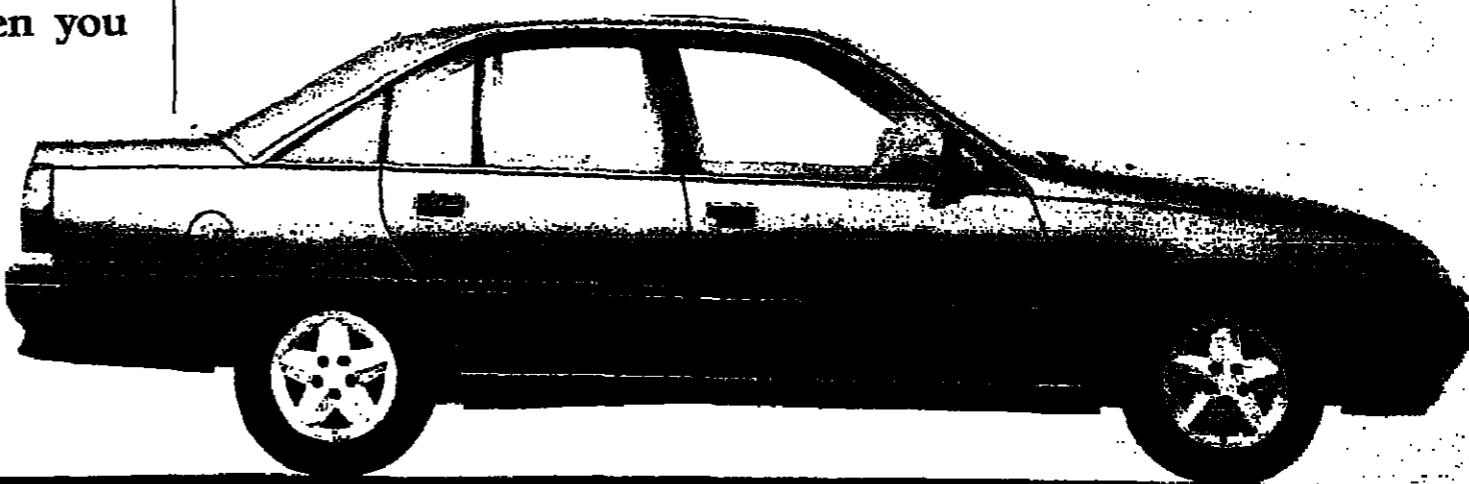
The front seats are orthopaedically designed and what's more, every model also comes with height adjustable seat belts.

Features like this helped the Carlton gain the accolade of Car of the Year 1987. That's all very well for us.

What's more important for you is the knowledge that when you drive a Carlton you're driving a car that's engineered with your safety very much in mind.

For further information phone 0800 400 462.

THE VAUXHALL CARLTON.



VAUXHALL. ONCE DRIVEN, FOREVER SMITTEN.

VAUXHALL IS BACKED BY THE WORLD WIDE RESOURCES OF GENERAL MOTORS. CAR SHOWN: CARLTON CD 2.0, PRICE £13,847 INCLUDES CAR TAX AND VAT BUT EXCLUDES DELIVERY AND NUMBER PLATES. PRICE CORRECT AT TIME OF GOING TO PRESS.



Office block in Guildford

GEORGE OSBORNE, Chichester, has won £1m worth of new contracts.

The largest is a £5m contract for Norwich Union. It involves demolition of a development on a Guildford town-centre site and construction of an office block in its place. To be known as Bridge House, this scheme overlooks the River Wey and work includes upgrading the river towpath.

The rebuild will comprise 36,500 sq ft of office floor space in four-storeys with 37 car parking spaces. Special features will be a granite-clad central atrium to bring added natural light into the building, and highly-detailed decorative brickwork, stonework and curtain walling externally.

Safeway Store

At Hastings, Osborne is building a £2.5m Safeway Store for Argyll Stores (Properties). The single-storey building comprises brick cladding on a steel frame. External works include car parks and landscaping. The 48 week contract is due for completion in spring 1988.

In Chichester, the company is undertaking a £500,000 refurbishment contract for MacDonalds Property Company. Chichester's old Corn Exchange is being converted into a MacDonald's fast food outlet. Work has started on this 15 week contract and completion is scheduled for August this year.

Osborne's civil engineering division has been awarded a £1.7m contract by management contractor Higgs and Hill to undertake the groundworks and reinforced concrete substructures for the new Esso headquarters at Leatherhead.

At Salisbury a £100,000 contract for British Telecom will provide a new roadway and drainage at the Bemerton TEC Depot. The Isle of Wight division started work this month on a £220,000 conversion scheme for Trinity House Lighthouse Service. This 20 week contract is to convert existing workshops and stores into office accommodation.

CONSTRUCTION CONTRACTS

Edgware shopping centre



Two contracts, together worth over £20m, have been awarded to KYLE STEWART.

Work has started on The Broadwalk shopping centre, a 250,000 sq ft development in the heart of Edgware in North London (pictured above). Due for completion at the end of 1989, the £15.2m project for Norwich Union Insurance Group occupies a site next to both Underground and bus stations.

An operations centre is being built for Access, the joint credit

card company, at Basildon, Essex. Work has started on the 100,000 sq ft, three-storey office development under a construction contract worth £15m.

The new building is close to Basildon House, completed for the company by Kyle Stewart last year. Due for completion in late 1988, the highly-serviced cruciform building will be of composite structural steel and an in-situ concrete frame, with curtain wall cladding.

School, police complex and housing

TURRIFF CONSTRUCTION, Warwick, has been awarded contracts totalling over £11m.

The major construction division has won over £8.5m, including a £3.1m contract for the Saltford Roman Catholic Diocesan Trustees for construction of a two-storey teaching and administration block, a structural steel framed sports hall, a kitchen extension and alterations to the building at Mount St. Joseph School at Bolton. The new building will have seven science laboratories and facilities for computer studies, information technology and business studies.

During the construction period it has been agreed that the children will be invited to visit their new school so that they will become involved in its development.

The Thames Valley Police

Authority has awarded a £1.7m contract for a control room complex at Kidlington, Oxfordshire, comprising three-storey reinforced concrete offices with block cladding and pitched slate roof; attached single-storey storage and service wing; car park and external works.

Another contract, worth £1m, has been awarded by Wadehurst Properties for a sheltered housing development at Wythall, near Birmingham. The plan includes 27 traditionally constructed two-storey houses in nine blocks, one bungalow, 22 garages and conversion and refurbishment of an existing dwelling.

At Burnley, the Bradford and Northern housing association have awarded an £830,000 contract for 30 aged pensioners flats in three two-storey traditionally

constructed blocks. The external walls will be built in reconstructed stoneblocks with feature window surrounds.

Turrioff projects division has

been awarded a design and build contract for EWAB Engineering of Sweden for new industrial premises at Telford.

The general building division has been awarded a £1.5m contract by South Staffordshire District Council for the modernisation and refurbishment of 162 homes at Wolverhampton. Other contracts won by this division are at Cleveland, Leeds, Rugby, and March (Cambridgeshire).

Moffat Whittall has won an

£250,000 contract from Ansell for the development of a listed building

and conversion into a public

house next to the Birmingham International Convention Centre.

A unique opportunity for the Financial Services Industry



The Queen Elizabeth II Conference Centre 7, 8 & 9 July 1988

This personal investment exhibition and programme of conferences has been designed for FT readers and subscribers to the publications of the group.

Leading banks, broking firms and investment institutions have booked space. Some opportunities to exhibit on a substantial scale remain.

For smaller scale participation, the FT is developing pavilions covering health care and insurance, private education, expatriate advice, property, intermediaries and alternative investments.

An exciting programme of conferences for FT readers is planned as part of the Exhibition. They, and subscribers to other

publications of the group, will be invited to apply for tickets for conferences covering investment planning, capital protection, taxation, personal pensions, alternative investments and advice to expatriates. These will be the first conferences the FT has ever arranged for its own readership and market research indicates they will be very well received.

A special catalogue is being prepared for the exhibition with articles by leading authorities on subjects connected with investment and collecting.

Potential advertisers are invited to discuss their requirements with the FT staff and should complete the enquiry form below.

Personal Investment Centenary Exhibition & Conferences London 7, 8 & 9 July 1988

To: Financial Times Conference Organisation
126 Jermyn Street, London SW1Y 4UJ
Tel: 01-925 2323, Fax: 27347 FTCONF G. Fax: 01-925 2125

Name _____ Position _____
Company _____ Address _____
Tel _____ Tel _____ Fax _____

Please send me further details on how to become an exhibitor.
 I am interested in advertising in the Exhibition Catalogue

This announcement appears as a matter of record only.



May 1988.

PAMUKBANK T.A.S. Istanbul - Turkey

US\$ 20,000,000
Pre-Export Financing Facility

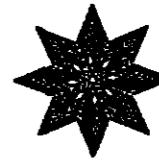
Lead Managed by:
The Commercial Bank of Kuwait S.A.K.

Managed by:
Arab Banking Corporation (ABC)
Kuwait Foreign Trading Contracting & Investment Co.
(KFTCIC)

Co-Managed by:
Al Saudi Banque

Provided by:
The Commercial Bank of Kuwait S.A.K.
Arab Banking Corporation (ABC)
Kuwait Foreign Trading Contracting & Investment Co.
(KFTCIC)
Al Saudi Banque
Bankers Trust Company
Banca Nazionale Del Lavoro, London Branch
Banque Comptafina Geneva
Commonwealth Bank of Australia

Agent:
The Commercial Bank of Kuwait SAK



VISA
WORLDWIDE SPONSOR 1988 OLYMPIC GAMES



Local currency, 24 hours a day, around the world.

Your Visa card and your Personal Identification Number* are all you need to obtain local currency from the world's largest cash dispenser network.

Just look for the familiar blue, white and gold sign on cash dispensers from

London to Leeds, Madrid to Malaga, Stockholm to Sundsvall, Venice to Verona, Los Angeles to Long Island - 14 countries in Europe and 27 worldwide.

Travel confidently, use Visa.

*If you do not have your Personal Identification Number please contact your Visa Card issuer



All you need.



If you have an enquiry about cellphones, ask us. The Japanese did.

When anyone wants advice on electronics they think of the Japanese.

When the Japanese wanted advice on cellphones, they thought of Cellnet.

Which is why they asked us to act as consultants when they decided to set up a new cellular phone system. It had to be the best in the world.

It will function on a similar specification as the one used in the Cellnet UK network.

They couldn't find a more perfect model.

We now cover over 90% of the country and no one has more experience of cellular communications.

We have divided the country into a large number of small cells. Each one is controlled by a transmitter.

This connects the cellphone calls made in its area to a digital exchange, which is purpose built

to our own design.

These exchanges switch the call either to another cellphone or to the landline phone system as necessary which enables you to contact any phone in the world.

In densely populated areas such as city centres, extra capacity and quality are guaranteed.

This is achieved by dividing up each cell into smaller sectors.

Each of these can perform like a single cell.

This special four cell repeat pattern is another example of Cellnet's advanced technology. And another reason why we are the acknowledged world leaders.

Whatever type of cellphone you're considering—a car phone, a pocket mobile phone or self-contained portable—Cellnet provides a host of additional advanced services. Including taking and sending messages. Personal

operator services. Direct links with your office extension. Mobile transmission of data. Faxes and a full 24 hour information service.

Post the coupon or phone us now on 0800 424 323. It's what the Japanese would suggest.

To Cellnet, Freepost, Conrad House, Birmingham

Road, Stratford-upon-Avon, Warwickshire CV37 0BR

Please send me a Cellnet information pack.

Name _____

Company _____

Position _____

Address _____

Telephone Number _____



ARTS

Architecture/Colin Amery

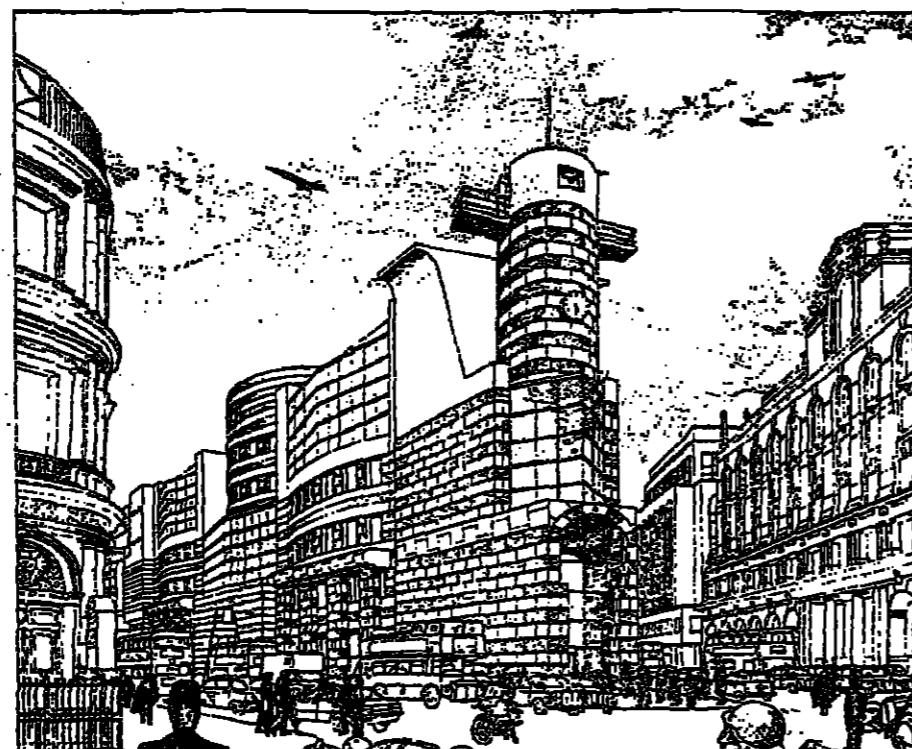
Stirling work in Liverpool and London

Tomorrow the Tate Gallery opens its new premises in Liverpool in part of the refurbished Albert Dock. The architects for the conversion of the 1890s buildings (built by Jesse Hartley and Philip Hardwick) are James Stirling, Michael Wilford and Partners, who designed the Clore Galleries at the Tate in London and are now working on a major expansion scheme for the remainder of the Tate on its London site.

Albert Dock is one of the most noble and dignified ranges of Victorian functional buildings in the country. Not for nothing is it listed Grade I – its Tuscan colonnades and powerfully simple warehouse walls make it timeless. Stirling was a good choice for the conversion of the warehouse spaces into art galleries: he grew up in Liverpool, his father was a ship's engineer and he has a feel for the intrinsic power of the simply engineered buildings.

Visitors to the new Tate should not expect to see much of Stirling. The interiors have been adapted in a very minimal fashion, with even his normally strident colours subduced to a terracotta and marine blue scheme. The international modern white art gallery room is the order of the day and in some ways the Tate seems to want to forget that it is in the Albert Dock at all. I thought the decision to hide many of the window openings with crude white metal gauzes an unfortunate one.

The contemporary requirement for gallery lighting and air conditioning has meant a massive service duct running through the galleries, and in some of the lower spaces this is inevitably intrusive. The technical needs defined by curators play an increasingly large role in the design of galleries, even when it comes to the conversion of existing spaces. It is interesting to compare the new Tate with the conversion of the 'D' block of the Albert Dock complex by the Liverpool firm of architects Brock Carmichael Associates for the Maritime Museum: here the internal brickwork has been retained as a background to the three-dimensional exhibits, and



The latest James Stirling design for the Mappin and Webb site in the City of London, which would rise to twice the height of the neighbouring Mansion House

the result is both sympathetic and authentic.

James Stirling's metal-sided coffee shop is the most innovative element in the entrance area of the new Tate. It looks like a suspended ship's hull and its toughness seems entirely appropriate, fitting in well with the retained cast iron columns and the flagstones. He has shown in Liverpool that good design is not incompatible with listed buildings, and that happy marriages are often the result of compromise and gentle collaboration.

Mr Stirling and his client Mr Peter Palumbo are currently going through a public inquiry about listed buildings and conservation on the triangular site between Poultry and the Mansion House in the City of London.

This is part of the site that was the subject of an earlier public inquiry in 1984 when proposals for a tower and square by Mies van der Rohe were rejected by the Secretary of State for the Environment.

The new building will mean the total demolition of eight listed buildings in the heart of the Bank of England Conservation Area. The City's own planning committee and the Court of Common Council have rejected the proposals.

English Heritage also object strongly to the plans – and has explained that the relevant conservation legislation as enshrined in the most recent Department of Environment Circular makes it very clear that consent to demolish should only be given if the existing historic buildings cannot be adapted or

refurbished. The Secretary of State will not be prepared to grant listed building consent for the total or substantial demolition of a listed building unless he is satisfied that every possible effort has been made to continue the present use or to find an alternative use for the building.

There have been recent examples where the Environment Secretary has followed this advice on listed buildings in sites that are much less prominent than this one. Is there any convincing reason for the inspector to advise the Secretary of State of this inquiry that the carefully constructed conservation safeguards should be overthrown for Mr Palumbo?

After the last public inquiry in 1984 the then Environment Secretary wrote that while he supported his inspector's view that

the Miss van der Rohe scheme should not go ahead, he did not rule out redevelopment: "if there were acceptable proposals for replacing the existing buildings." It is this statement that lies behind his second time-consuming inquiry. Very expensive lawyers will question and cross-examine witnesses (who can be paid) about the merits of Mr Stirling's new designs for the site.

Is it possible for this sort of legal process to decide whether James Stirling's proposals are more acceptable than Blecher's agreeable Gothic style Mappin and Webb building, and the other nineteenth century commercial buildings that make up the whole extensive and impressive group? The tragedy of this sort of approach is that it inevitably leads to polarisation. It makes it look as though you cannot care about conservation in the historic areas of Britain and support contemporary architecture and design. I passionately long for a higher standard of good new buildings in the City of London. There are plenty of sites where they can be built.

English Heritage (and I have to declare an interest as a recently appointed member of the London Advisory Committee of that body) have prepared a perfectly feasible scheme for the site, showing with the help of architect Terry Farrell and SAVE, that the listed buildings can be profitably re-used and restored. English Heritage will present its scheme to the inquiry.

The polarisation of architectural opinion, and indeed informed public opinion, that the No 1 Poultry inquiry inevitably causes is unfortunate. To want to keep an interesting and perfectly viable collection of listed buildings is not unreasonable. To suggest that "opposition to modern architecture in Britain goes from top to bottom," as Mr Stirling does, is nonsense. He has himself shown in Liverpool that he realises the importance of a respect for the past in our cities, and that older buildings can accommodate new uses very effectively. Architectural progress does not depend upon destruction.

Katy Kabanova/Glyndebourne

Max Loppert

Glyndebourne proved itself a wonderfully accommodating home for Janacek 13 years ago, when *The Cunning Little Vixen* entered the festival repertoire. Too much time was then allowed to elapse between this success and that of the beautiful, touching and passionately eloquent new *Katy Kabanova* that opened last week, but the production certainly showed how well, if carefully, the lesson has been learned. The production, first new offering of the current season, is supported by the Philip and Pauline Harris Charitable Trust. Sung freshly by unrestrained voices, and acted with the close observation that this theatre allows, the opera disclosed – even to a long-persuaded Janacek-lover – new facets for admiration.

"Enlightened naturalism" is how one might fairly sum up Janacek's compositional mode, and how one might admiringly describe this new *Katy*. The drop curtain fails to delineate scenes in the right place and at the right time; Mr Lehnhoff and his partners deliver their work with a professionalism that is well found, and well displayed, at Glyndebourne.

It is a production unusually definite in its use of detail. On occasion I find myself noting that the producer had "read" the characters differently from the way I believe the notes and words suggest he should. Katy herself, in the ravishingly perfect person, tall and fine-limbed, and voice of the Aeneas, can seem no Nancy Custard (another British debutante) is relaxed in movement and ready with a smile; in her two opening scenes she fails – on purpose I am sure – to register the full constricting effect that living in the Kabanov household has already had on her.

One might almost fault her playing with too much sweetness. But if so, it is a fault of a lovely and wholly sympathetic kind, and the singing has the same kind of unaffected sweetness. In the finale Miss Gustafson's soft phrases were wonder-

fully moving. In general, where I disagreed with producer and leading player, it was respectfully so, for these are a Janacek production and title performance of rare wholeness of purpose.

The same quality is found in Barry McCauley's handsome Boris (voice less handsome, perhaps, but bravely used), and the warmly played, delightfully sung young couple of Louise Winter and John Graham-Hall. Felicity Palmer, restraining her usual tendency to fussiness of movement as a ferociously formulaic Kabanicha, and Ryland Davies (Tichon) are exactly placed, without caricature.

Only Donald Adams, of G & S renown, is miscast as a fidgety-comical bowler-hatted Dikoy, and his Czech enunciation is ripely English. This is perhaps the place to mention that an entirely English-speaking cast attempt the original language with varying success while beastly surtitles make their Glyndebourne debut overhead, regularly giving out information before the characters themselves have. This is a vividly sung performance, but in the language of the audience it would have been twice that.

The conductor is Andrew Davis, who demonstrated his love for Janacek in his very first Festival Hall concert, in 1970, and who here does so again with a reading vigorously accented and paced to cover extremes of fast and slow. Much of the passionately signalised commitment is a bit overdone, especially in orchestral interludes, and the playing of the LPO was not always free of fluff, though also vibrant and full of energy.

Holloway/Elizabeth Hall

Max Loppert

The second of this month's two-weekend "Response" series by the London Sinfonietta opened Friday with a marvellous concert conducted by Oliver Knussen, its contained an early, toughly-made piece by Kuusinen himself, *Processional*; a characteristically pastel-pretty, sound-sparkling new wood-piece by Toru Takemitsu, *Tree Line*; a splendid Robin Holloway premiere, of which more below; and a magisterial closing account of Elliott Carter's magnificently craggy *Pentoph*. All the offerings and performances deserve more space than they can be given to, that too is typical of the best Sinfonietta concerts.

For the occasion, Holloway had produced a Double Concerto for clarinet (Michael Collins) and saxophone (John Harle) with two chamber orchestras. It was originally to be called *Cockfight*; one sees why, and also why the title was abandoned. The image of organised contest – each solo instrument facing the other supported by its own band, with the neutral "referee" forces of harp, piano (doubling celeste) and timpani in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

Academy of Ancient Music/Barbican Hall

Richard Fairman

We continue to learn and experiment with performances on original instruments. The case for 18th century symphonies being performed in an authentic style is now clearly won, but recent attempts by our leading experts in this area (Eliot Gardiner and Hogwood) to treat the concertos in the same fashion has hit a few, possibly unexpected, problems.

The main trouble lies in the wholly unauthentic size of modern concert halls. On Friday night Melvyn Tan brought his copy of an Anton Walter (1752-1826) fortepiano to the Barbican Hall for a performance of the new *Response* series by the London Sinfonietta.

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

Owing to problems in transmission the notice of the new Glyndebourne *Katy Kabanova* that appeared in Friday's final edition was filled with errors. It was particularly unfortunate that the omission of one word should have resulted in Barry McCauley's Boris being called "voiceless." This was far from my original description of Mr McCauley's brave performance: apologies.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement, but Tan embodies the music lavishly to the point where it loses its aura of stark, classical simplicity and starts sounding positively ornate. Unfortunately, though, the solo instrument tended to get lost

in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement, but Tan embodies the music lavishly to the point where it loses its aura of stark, classical simplicity and starts sounding positively ornate. Unfortunately, though, the solo instrument tended to get lost

in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement, but Tan embodies the music lavishly to the point where it loses its aura of stark, classical simplicity and starts sounding positively ornate. Unfortunately, though, the solo instrument tended to get lost

in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement, but Tan embodies the music lavishly to the point where it loses its aura of stark, classical simplicity and starts sounding positively ornate. Unfortunately, though, the solo instrument tended to get lost

in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement, but Tan embodies the music lavishly to the point where it loses its aura of stark, classical simplicity and starts sounding positively ornate. Unfortunately, though, the solo instrument tended to get lost

in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement, but Tan embodies the music lavishly to the point where it loses its aura of stark, classical simplicity and starts sounding positively ornate. Unfortunately, though, the solo instrument tended to get lost

in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement, but Tan embodies the music lavishly to the point where it loses its aura of stark, classical simplicity and starts sounding positively ornate. Unfortunately, though, the solo instrument tended to get lost

in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement, but Tan embodies the music lavishly to the point where it loses its aura of stark, classical simplicity and starts sounding positively ornate. Unfortunately, though, the solo instrument tended to get lost

in the middle – suits the highly-charged way the work begins, but not how it progresses, nor how it is transformed by the close into a unison meeting between soloists.

This is altogether one of the most substantial Holloway compositions of recent times. As in the Second Concerto for Orchestra, which it resembles in breadth of argument and confidence of scoring, the sense of a dramatic scenario functioning as a subtext enriches the vigour of the musical discourse. (The initial atmosphere of dramatic confrontation throws out open and diminished fifths, seemingly irreconcilable but lyrically and lovingly harmonized into final peaceful co-existence.)

The influence of past composers is clear and strong, as is all of Holloway's most personal utterances. But the title *Pentoph* seems to be the model for the violent swirling-wave images of the opening movement, and the late-Romantic string-consort Schoenberg of *Märkische Nach* provides many dulcet marks of kinship in the middle movement. M.L.

The *Larghetto* was especially interesting. We are used to hearing conventional pianists such as Perle adding a few ornaments to this movement,

THE MONDAY PAGE

ANTHONY HARRIS
in Washington

PRESIDENT REAGAN shares two things with another American hero, Mark Twain: a taste for jokes (though the President collects them), and the opportunity to read their own obituaries.

Twain's is remembered only for his response: "Reports of my

death are much exaggerated." Mr Reagan did his best to put over the same message at his last press conference - he remained reporters that he is still in charge for another eight months. Between times, though, he is trying to write his own economic obituary: every time there is good news, like the last trade and unemployment figures, he makes the announcement himself. He is hoping to prove from examples that Reaganomics has worked.

He has a job on his hands, because gloom has been in fashion in the US ever since the October crash. Indeed, the gloomy analyses published before the crash have been blamed for causing it. Their message could be summarised in three words: debt leads to disaster - and it is now pretty generally believed.

The next President's policies will certainly be the better for the popular worry about deficits. All the same, an honest verdict on Reaganomics cannot really be as one-dimensional as that. If the policies were so wrong, why are they still being so widely imitated? And if they have got America into trouble, as they

have, was it all the President's fault?

An academic study just published by the National Bureau of Economic Research (NBER) offers a partial answer to the first question: Mr Reagan's tax-cutting has, to a certain extent, delivered the results which the supply-side school forecast eight years ago. There was some loss of revenue from the tax cuts, but it was very much smaller than anyone (including the Administration) expected at the time.

This is because the Laffer curve - the undefined point at which higher taxes have such a disincentive effect that a cut was actually found to exist. The cut in the top rate of tax from 70 per cent to 50 per cent should have cost \$24 billion in lost revenue, according to the received wisdom embodied in the NBER model. Instead, the top earners (more than \$200,000 a year) paid \$18 billion more under the low rates than they would

have been expected to pay under the high ones, a swing of nearly \$43 billion.

It seems to work in other countries too. Mr Lawson has been able to hand back the proceeds of unexpectedly high revenues. It is too early to say whether America's 1985 cut from 50 per cent to an effective 33 per cent will also show a profit, and the same goes for Mr Lawson's step from 60 to 40 per cent - but cutting top rates is now a fashion. One up to Reagan.

A second point for the defence is that Mr Reagan did learn from his mistakes. The 1981 tax cuts may have cost less than anyone expected, but they introduced some very damaging distortions into the US economy. The combination of bad savings incentives (which simply diverted old savings into new accounts) and bad investment incentives provoked reckless over-investment with borrowed money. Since the dollar was absurdly over-valued

at the time, it all went into services. Empty office towers and bankrupt savings institutions are the result.

The second tax reform of 1986, however, removed these distortions and many others. Most finance ministers now talk of bringing in low tax rates, financed by blocking loopholes, cutting subsidies and removing tax preferences - only the US and Britain have actually done it, though. In both these countries the change seems to have stimulated growth (in the US by 3 per cent a year, according to the NBER). If others had done the same, the US external deficit would certainly be smaller. The Administration has some right to resent holier-than-thou critics from Germany, with its sluggish economy. Stoltenberg (the West German Finance Minister) is now a swear-word in official Washington.

However, the US fiscal deficit

was purely home-grown: how did that arise? One answer is that the American tax system is still unreformed in one dangerous respect: tax brackets are not indexed. This means that inflation pushes up revenues through what the Americans call bracket creep. US Treasury Secretaries rely on this swindle to balance their budgets. Dr Paul Craig Roberts says that the deficit first arose because inflation fell below forecast. This is an explanation, but not an excuse.

The Administration has had to budget for low inflation ever since, but the financial markets have never believed that it would last. The result is that interest rates have been persistently higher than the budget-makers expected and the deficit now consists of interest payments on the accumulated debt. The Treasury got its latest nasty surprise only two weeks ago, during the refunding, and the deficit will be a little bigger as a result.

It is odd that this deeply capitalist Administration should find its Nemesis in Wall Street, but it is no accident. The President sees his persistent deficit as the symbol of his struggle with Congress to cut spending rather than to raise taxes, and is privately glad to have passed this fiscal alibi across on to his successor. Wall Street, which has to finance it, hates it. It remains obsessed with debt.

This brings us to another charge: the real trouble with the US economy is not so much over-borrowing as under-saving. Mr Reagan promised to raise saving, but failed to deliver. But it is arguable, at least, that the cause of low saving in the US is not government policy, but the same factor that has caused high unemployment in Europe: demography.

In the early 1980s the richer baby-boomers were putting their children through college just as

INTERVIEW

A veteran with more than one finest hour

Janet Bush meets William Proxmire, 72-year-old Capitol Hill warrior

FOR A MAN who has been at the stock market crash, and centre of many hotly-contested rate takeovers. legislative battles in his 32 years. Of these, Senator Proxmire expresses most confidence in his bill to repeal the 1933 Glass-Steagall Act - the Act which set up barriers between commercial and investment banking.

The 72-year-old senator retires from Congress and his post as chairman of the influential Senate Banking Committee in November. He displays an almost boyish delight in the fact that he has not missed a vote for 22 years. Recently, he reached the 10,000 mark - more than doubling the previous record for an unbroken string of votes.

Prox, as he is affectionately known on Capitol Hill, is also fiercely proud of the fact that he financed his last two races for election to the Senate out of his own pocket - \$17,750 in 1976 and \$145,10 in 1982, most of it spent on stamps and envelopes to send back political contributions. On both occasions, he won by margins of two to one or better.

"I think the most corrupting element in politics is the huge influx of money," he says. True to his long reputation as a campaigner against excess government spending, he notes with palpable distaste that the average winning senator spends \$3m (£1.6m) or more to get elected.

He is, however, more than just a textbook example of how a senator is supposed to behave. He has always seemed to be in the thick of the legislative process - never more so than now. He is sponsoring bills which address three of the hottest issues in the financial world: the fast-eroding barriers between banking and securities activities, the October

deposit accounts and for interest-bearing accounts.

Senator Proxmire has some justification for his confidence that Glass-Steagall has a good chance of repeal before Congress breaks up for the Presidential election. After the bill to repeal Glass-Steagall sponsored by Proxmire in the Senate Banking Committee was passed by a huge majority, more restrictive proposals in the House of Representatives have been losing support.

PERSONAL FILE

1915: Born Lake Forest, Illinois. Educated at The Hill School, Pottstown, Pennsylvania.

1938: English degree, Yale

1940: Master's degree business studies, Harvard

1942: Master's degree public administration, Harvard

1957: Won Senate seat Wisconsin

1967: Sponsored bill allowing banks to underwrite revenue bonds which was defeated in House

1980: Monetary Control Act passed 1975-1981, 1986: Chairman of Senate Banking Committee

The House Banking Committee is now working on changes to its original proposals to bring them more into line with Proxmire's approach.

It was not always so. Senator Proxmire is modest about his role in the considerable progress made so far. He "There are a number of people on the committee who did very well, and the committee has a terrific staff."

Congressional aides, however, tell how the Senator, through sheer force of personality and determination, faced down reluctant Democrats on his committee and ensured a united stand in the Senate in favour of repealing Glass-Steagall, rather than tinkering with it.

The survival of his bill was decided at an acrimonious meeting of the Senate Banking Committee's Democratic caucus in late February. Senator Proxmire knew he could count on the support of seven Republicans but was opposed by seven Democrats who argued vociferously for only modest new banking powers.

It was not in the interest of either Proxmire or the dissenting Democrats to disagree outside the protective environment of the committee. A row outside the

committee would highlight loyalties to special interest groups and create divisions within the party in both Senate and House. Public opposition to Proxmire's proposals from important representatives of his own party would have killed them, but he was prepared to take the chance.

One by one the opposing senators pleaded home constituency interests in the insurance and securities industries.

After an hour, Senator Proxmire threatened that when the full committee met, he would put his proposals to the vote and defeat his Democratic colleagues with Republican support. Tempters grew heated; one of the more junior Democrats, forgetting the usual politeness accorded to his senior colleague, said: "Damn it, Prox, you have an obligation as chairman of this committee to provide us with political cover."

Senator Proxmire countered: "I don't even know what that is, and he went off to dinner. It was, one aide said, "Prox's finest hour."

His stand paid off. A few days later, the committee announced the compromise version of the bill which was passed in committee by a majority of 18 to 2. The Senate approved it some weeks later by an overwhelming margin of 94 to 2.

The senator's second major preoccupation in his last few months before retirement is to give adequate reassurance to investors in the stock market. His has been the most forceful voice in favour of legislative action to tighten up regulatory procedures and ward off another financial market collapse.

He expresses frustration with the dearth of practical action so far and the lack of reaction to the recommendations of legislative changes in the report of the Brady Commission on the October crash. "Brady was their fellow," he says, referring to the Administration. "He wrote the report. We just wanted to put that report into effect."

Echoing the Brady recommendations, Senator Proxmire introduced a bill which would set up a regulatory super-agency made up of the Securities and Exchange Commission, the Commodity Futures Trading Commission and the US Federal Reserve. So far, it has won little support; the work-

ing party set up by the President

to consider possible reforms rejected the idea of a super-agency last week.

He says there is no doubt that

the Administration is dragging its feet and is reluctant to push for legislation to tighten up regulatory control of the financial markets.

He is also aware that, as time goes on, the chances for movement on some of the major issues thrown up in the various reviews of the crash diminishes.

"The time who do not want to do anything. These people say the economy is doing all right, that the stock market is moving up and

the volatility has quietened

down."

His third initiative is to tighten up takeover rules to give management what he sees as a fair chance of fending off hostile bids.

His bill has passed in committee and is now waiting for a hearing in the full Senate.

His worries centre on what he sees as a vicious cycle of indebtedness. "In many cases, when a corporation is taken over, its debt goes right through the ceiling.

"The time who do not want to do anything. These people say the economy is doing all right, that the stock market is moving up and

the volatility has quietened

down."

His third initiative is to tighten up takeover rules to give management what he sees as a fair chance of fending off hostile bids.

His bill has passed in committee and is now waiting for a hearing in the full Senate.

His worries centre on what he sees as a vicious cycle of indebtedness. "In many cases, when a corporation is taken over, its debt goes right through the ceiling.

"The time who do not want to do anything. These people say the economy is doing all right, that the stock market is moving up and

the volatility has quietened

down."

His third initiative is to tighten up takeover rules to give management what he sees as a fair chance of fending off hostile bids.

His bill has passed in committee and is now waiting for a hearing in the full Senate.

His worries centre on what he sees as a vicious cycle of indebtedness. "In many cases, when a corporation is taken over, its debt goes right through the ceiling.

"The time who do not want to do anything. These people say the economy is doing all right, that the stock market is moving up and

the volatility has quietened

down."

The picture he paints is a popular one of the local economic base being destroyed by sharp practices on Wall Street with factories and property sold off and employees being sacked.

Debt, whether in households or

in government, has been a leitmotif of Senator Proxmire's career in the Senate. The most negative legacy of the Reagan years is "the colossal debt" for which he believes the Administration is directly responsible. "It means that we are more vulnerable, it means we will be less competitive and it will mean that we are less able to provide the kind of efficiency we should provide."

The symbols of his fight

against excessive spending are the monthly Golden Fleece awards, started in 1976. These are awarded for examples of wasted government money: Senator Proxmire hopes the awards can be continued in the private sector after his retirement.

In 13 years, Senator Proxmire's favourite Golden Fleece was awarded to the research institution which spent \$108,000 trying to establish whether sunfish which drank tequila were more aggressive than sunfish which drank gin.

The senator, giggling, said: "Now if there was ever a programme where you could get voluntary, that was it."

No hiding place in the United Kingdom

WHILE POLITICAL interest will be keenly focused on the new extradition system between Britain and Ireland as it undergoes its first real test in the case of Patrick McVeigh (who was arrested last week outside Portlaoise prison pending his return to England in connection with bombings in London) a flurry of legislative and judicial activities in extradition law is engaging wider attention.

The Criminal Justice Bill, now nearing its final stages in the parliamentary process, is the first major attempt since 1970 to provide expressly for a modern system for the surrender of fugitive criminals from one country to another against whose laws they may have offended. Britain has consistently denied the existence of any international legal duty to surrender accused persons in the absence of express stipulation with sovereign countries. The new legislation however will render the traditional approach largely academic. There is to be no haven in Britain for anyone fleeing criminal justice.

Much of the recent public concern about the inapplicability of extradition law has centred around the exemption from sur-

render in cases where the offence is not of a political character. The principle of not returning political offenders has been retained in the new legislation, but its impact was severely restricted by the Suppression of Terrorism Act 1973 which excluded from the definition of a political offence all violent offences associated with terrorism.

A person may be committed for surrender to a foreign country only if he is accused of, or already has been convicted in that foreign country of an "extradition crime." Such a crime is one which, if committed in England or within English jurisdiction, would be one of the crimes listed in the schedule to the 1970 Act. The schedule lists the major serious crimes, but excludes treason and sedition because they are intrinsically political crimes. Otherwise the list appears exhaustive - kidnapping, false imprisonment, perjury, theft and all property offences involving fraud, forgery and law relating to dangerous drugs. But does it include offences which involve a fraud on revenue or customs authorities?

The High Court is currently being asked to say that a decision

eight years ago that tax offences are not extraditable is wrong. In that case a Lebanese businessman desired to emigrate from Ghana without having to leave his property behind. To circumvent the exchange control provisions operative in Ghana he presented forged bills of lading in respect of fictitious goods being supplied from abroad to Ghana for payment in US dollars. The Government of Ghana which had given exchange control permission for the receipt of US dollars failed to have the man extradited for an offence which on the face of it disclosed forgery of a public document.

A well known rule of English law is that our courts will not enforce, directly or indirectly, a penal or revenue law of a foreign country. Extradition is an exception to that rule, but in the absence of tax offences appearing in the list of extraditable crimes the argument prevailed that parliament had deliberately not included tax offences.

The practice of listing those offences which are extraditable is to be displaced in the new legislation by defining extraditable crimes in terms of the penal sanctions attaching to them. Extradition in

territory of the foreign state which, if it occurred in the United Kingdom would constitute an offence punishable by imprisonment for a term of 12 months or any greater punishment.

If the 1980 decision of the High Court still stands, parliament may need to make it clear that any crime carrying a penalty of one year or more (be it a revenue offence or not) will be extraditable. If the tax fraudster is amenable to the criminal jurisdiction of a foreign state, there would seem a little reason why the revenue authorities of that foreign state should not be able to recover any unpaid tax liability in that country. But the civil law does not accord such relief to the foreign tax gatherer.

Another extradition problem has been left unresolved by the High Court last week. In *R v Governor of Pentonville Prison, ex parte Porek*, two judges disagreed about the effect of an inordinate delay in bringing extradition proceedings before the committing magistrate. In England, the magistrates are no longer strictly comparable and their procedures no longer need to be equated. The new law will, however, for the first time adopt a provision that has applied for 20 years now in

relation to Commonwealth countries, and will allow the High Court to discharge a person awaiting surrender to a foreign country if "by reason of the passage of time since he is alleged to have committed" the crime "it would be unjust or oppressive to return him."

Proceedings for extradition to foreign, non-Commonwealth countries will no longer import the safeguard of a court's scrutiny of the evidence in the way that it ensures a prima facie case before committing a person to trial in England. It is this difference in approach to extradition which has aroused political opposition.

R v Governor of Pentonville Prison, ex parte Porek (1980) 71 Cr App R No 241.

IM Register of Marketing Consultants

The Institute of Marketing's Register of Marketing Consultants has been formed to provide a much needed and authoritative source of practical assistance to British industry.

There are close to 500 approved marketing consultancy companies on the Register whose breadth of experience encompasses the entire industrial sector.

Our scheme enables any company to approach us with their marketing problem and acting in complete confidence, we nominate up to three companies on the Register which, in our opinion, are most likely to meet a particular client's individual needs.

If you think a marketing consultancy could help your company, please complete and send the coupon requesting our leaflet to: IM Register of Marketing Consultants, Institute of Marketing, Moor Hall, Cookham, Berks, SL6 9QH, or telephone Bourne End (062 85) 24922.

Please send me a copy

Until very recently, only those in the upper echelons of the social register ever inherited anything of any real worth. As the heirs of "well-to-do" families they knew what was coming to them, just as they knew what was expected of them.

This wealthy and worldly minority (perhaps 10% of the population) is now about to be superseded by a new, larger and more volatile band of inheritors: today's middle-aged, middle classes.

It is they who are set to become the "nouveau riche" of the 90's and beyond. And they will, in a very real sense, owe it all to their parents.

For it was the post-war generation who first enjoyed widespread home ownership. Now retiring in their millions, they will soon be conferring their wealth upon their already affluent 40 and 50 year old children.

A portentous event when one considers that even a modest estate can now be expected to top the £100,000 mark.

In fact, estimates predict that by 1997, parents passing away will pass on a staggering £24 billion a year. (240% up on current levels.)

Undeniably, the impact of this quiet, yet colossal transfer of wealth will be immense. It will affect



OVER THE NEXT 10 YEARS, MILLIONS OF PEOPLE WILL BE CONFRONTED WITH A UNIQUE PROBLEM.

companies big and small, old and new, progressive and old-fashioned alike. It will doubtless affect you and your company. After all, millions of dutiful sons and daughters will be presented with dauntingly large legacies.

But will they spend, spend, spend? Or will they use their vast discretionary wealth with discretion?

Will they, as some pundits predict, fritter their money away on the likes of fritto misto di pesce and moules à la crème; German fitted kitchens; Milanese designer furniture; winter holidays in St Lucia and summer jaunts to gîtes in the Camargue?

Or will they, as rival experts would have us believe, plough their considerable capital into the City's money markets?

As it is, 1 in 5 adults now hold stocks and shares of one sort or another. 1 in 3 have taken out their own private pension plan. 1 in 10 have decided to invest in private health care. These figures could advance dramatically given sufficient nouveaux inheritors with sufficient financial perspicacity. No area of finance would remain untouched.

Private education, for example, could become a realistic and popular option for legions of middle class families overnight.

Whilst an ever-decreasing retirement age and a less munificent welfare state could bring pension and private health care planning to the front of millions of minds.

The vagaries of luck and fate need not decide your company's eventual response to all this, though. You can start doing something about the matter today, just by thinking ahead.

For forward planning is the only answer. An answer that we at Ernst & Whinney have put into practice for companies of all sizes and complexities. In all probability, your company could benefit from contacting us. After all, without wishing to blow our own trumpet, we do have a wealth of experience.

E&W Ernst & Whinney
Accountants, Advisers, Consultants.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Monday May 23 1988

Freer capital in Europe

THE RECENT agreement in principle by European Community finance ministers to free all capital movements by 1992 is an encouraging first step towards creating a more integrated and efficient European capital market. Yet even if translated into a firm commitment, as seems likely next month, it is no more than a start.

In one sense, the agreement caps a process which is already well advanced. Though Britain, West Germany and the Netherlands are the only EC countries so far to allow complete capital freedom, many others have recently relaxed their restrictions. Most governments now recognise that rigid controls are hard to enforce and economically costly because they discourage capital inflows and perpetuate inefficient domestic markets.

In many cases, the remaining controls are chiefly on transactions by individuals rather than companies. Removing these completely should assist the EC's parallel efforts to open up national markets for financial services, where the biggest trade barriers are at the retail end. UK experience with Big Bang suggests that, once exchange controls go, traditional regulatory structures can rapidly crumble.

Residual controls

The hurdles to completing capital liberalisation should not be under-estimated, however. By definition, the residual controls are the hardest to dismantle. Fixing a deadline can, of course, help to concentrate minds. In Italy, for example, it is already encouraging renewed efforts to tackle the chronic budget deficit, currently financed largely by domestic savings kept captive by exchange controls. But it is still a big gamble. If no budget solution is reached soon, Italy's concerns about the consequences of lifting exchange controls could prove insuperable.

France and Denmark have other anxieties. Both fear that their heavy taxes on interest and dividend income and on bank transactions could encourage capital outflows and tax evasion once controls were removed. They want either mandatory

reporting of foreign exchange transactions or harmonisation of EC withholding taxes. Both proposals face formidable political obstacles. If no EC-wide solutions can be reached, will France and Denmark be prepared to adapt by changing their own tax structures?

Overshadowing these national concerns lies the much broader question of EC monetary policies. France has led demands for reform of the European Monetary System in preparation for 1992, calling for a European central bank. It wants both to loosen the Bundesbank's tight monetary grip and to shore up its defences against increased currency instability in a single market. Dealing with these inter-related questions will call for delicate negotiations, in which Bonn and London will play pivotal roles.

Central bank

West Germany is right to be suspicious of some recent proposals for reforming the EMS. Allowing politicians in Paris to make free with policies which would undermine the Bundesbank's monetary discipline is not the answer. However, the German position would be more credible and effective if it responded more positively to some of the EC partners' concerns about the risks of completing capital liberalisation. Bonn needs to bolster their confidence by committing itself wholeheartedly to the substantial reinforcement of short term EC monetary cooperation, which will be indispensable in a single financial market. The long term solution is a European central bank that is fully independent from political interference.

Monetary coordination cannot be fully achieved, however, until sterling becomes a full member of the EMS. Since last week's UK interest rate cuts, it is harder than ever to see what principle is served by not joining. Beyond that, by staying out of the EMS, the UK risks being left on the sidelines as financial integration proceeds in the rest of Europe. For example, it is already encouraging renewed efforts to tackle the chronic budget deficit, currently financed largely by domestic savings kept captive by exchange controls. But it is still a big gamble. If no budget solution is reached soon, Italy's concerns about the consequences of lifting exchange controls could prove insuperable.

France and Denmark have other anxieties. Both fear that their heavy taxes on interest and dividend income and on bank transactions could encourage capital outflows and tax evasion once controls were removed. They want either mandatory

Privatisation of water

AFTER telecommunications, gas and electricity, the Thatcher Government has now set the stage for one of the more questionable of its privatisation projects – the sale of the £27bn water industry.

The special difficulties in privatising water arise from three major differences between this industry and the other large monopolies.

First, and most important, competition in the supply of water is never likely to be significant. Gas competes to some extent with alternative fuels. Electric power generators may compete at the wholesale level, and in telecommunications US experience shows that competition is possible on trunk routes. But water is a necessity without substitutes. With few exceptions, customers will be entirely captive to one supplier.

The second difference is that in the UK water industry price signals have a feeble impact on patterns of demand and supply. While most domestic water remains un-metered, consumers who leave taps running contribute no extra revenue for investment in reservoirs or water mains. Consequently, water companies which make investments cannot hope to recoup costs from increased revenues linked to rising demand. The system of water rates firmly ties the economics of water supply to the concept of public service. By contrast, the pricing of gas, electricity and telecommunications, though far from perfect, replicates in many respects the economic feedbacks of a competitive market.

Initial idea

Third, the supply of water and the disposal of sewage have been integrated since the Water Act of 1973 into the general management of river basins by the present 10 regional water authorities. With the recent appointment of Lord Crickhowell as head of a new National Rivers Authority, the Government has finally abandoned its initial idea of transferring the general regulatory powers over river basin management to the private sector companies.

It is right that profit seeking water companies should not be entrusted with regulating their own activities. Yet the logic of privatisation requires that a rea-

JAPAN INC has done it again. The country's leading manufacturing industries have adapted successfully to another big rise in the value of the yen, and their exports are surging once more. Japan's merchandise exports grew 15 per cent in dollar terms last month, the sixth month in a row of year on year double digit growth.

The implications of this new trend are ominous, both for currency stability and for Japan's relations with its leading trading partners. Many economists in Tokyo now fear that the huge trade and current account imbalances between Japan and the US are no longer declining quickly enough to keep the foreign currency markets happy.

However, they doubt that the US authorities will take strong action to damp down the inflow of imports during the current presidential election campaign, and they see nothing more than the Japanese government can do to help. Thus they expect that soon the currency markets will once again move in where politicians fear to tread.

"We will probably see further appreciation of the yen to below Y110 to the dollar; I would not be surprised if the yen was very strong by the end of the year," says Kazuaki Harada, chief economist of Sanwa Bank.

Tsizo Taya, senior economist at the Daiwa Securities Research Institute, predicts that the yen will reach Y115 to the dollar by the year end. "I do not think the rectification of the imbalances will be fast enough," he says.

Meanwhile, the fresh surge in Japan's trade surplus with the European Community countries is also causing concern in Tokyo. In the first four months of this year, the merchandise surplus was eight per cent larger than in the same period last year. The yen strengthened against the D-Mark and the Swiss franc last week, and some Japanese economists believe there could be further moves over the next few months if the trend continues.

They also fear that the widening of the surplus could further aggravate protectionist sentiment in Europe. The European Commission has been arguing for months that the Japanese are diverting their export effort from the US to Europe where currencies are stronger and profit margins higher.

The general resurgence of Japanese exports since late last year has come as a big surprise, given the successive large increases in the value of the yen. A year ago, it was generally acknowledged that Japanese manufacturers had been remarkably successful in adapting to the yen's sharp rise from Y740 to the dollar in mid-1985 to the Y140 range. This had been done by a combination of rationalisation, squeezing of margins, the development of higher value products and maximising the use of cheaper imported raw materials and components.

Most economists thought by last summer that there was little, if any, room left for further adjustment along these lines. If the yen rose much further in the short term, they said, exporting would become all but impossible, and Japanese manufacturers would have to move production capacity abroad on a large scale.

In the event, the yen jumped another 12 per cent last autumn to around Y125 to the dollar, but there was scarcely a murmur of complaint from manufacturers. Within a few weeks the reason became clear. Exports, far from collapsing in the face of this new obstacle, began to grow again.

At first, economists dismissed

the buoyant export figures as monthly aberrations. Then it was noticed that capital goods exports were growing particularly rapidly and it was suggested that this was a temporary – and ultimately self-cancelling – phenomenon caused partly by US manufacturers rebuilding capacity and partly by Japanese companies shipping out machinery for their own new overseas plants.

However, the trend is now so strong that economists are revising their views, acknowledging that, once again, Japanese manufacturers appear to have adjusted to the revalued currency and are merely exporting a wide range of products. "There is no doubt it is a trend," says Hirohiko Okumura, chief economist of Nomura Research Institute (NRI). "Japanese companies have very flexible management."

Recently published financial results from export-oriented companies confirm the trend. For example, Pioneer Electronic, the leading audio equipment group, reported last week that its export sales grew 6 per cent in the six months to March 31, 1988 thanks in part to "favourable improvements in sales of audio products in North America." Ricoh, the office and optical equipment group, said its exports were up 36 per cent in the year to March 31. Yamaha, the musical instruments group, reported a 36 per cent rise in its exports of electronic keyboards.

Economists say that the key to the resurgence of Japanese exports is the surprising strength of the US economy. This has

helped Japanese companies in a number of ways.

First, direct exports to the US from Japan itself have recovered.

The latest US trade figures for March, published last week, showed that while the overall trade deficit dropped sharply, that with Japan continued to grow. Analysts say that US consumers remain surprisingly willing to buy Japanese goods

in March 1985. The clear implication is that Japanese manufacturers could tolerate further significant rises in the yen's value.

All this is not to suggest that Japan is going back to its bad old mercantilist ways. On the contrary, it is fulfilling most of its commitments to stimulate its economy and open the domestic market to foreign products.

In the current fiscal year, to

March 1989, the economy is officially forecast to grow at 3.8 per cent, with domestic demand growth of 4.7 per cent offsetting a decline of 1 per cent in external demand.

Most private sector economists believe that both

domestic demand and overall growth will be somewhat stronger than the official forecasts.

Imports from all the country's leading trading partners continue to grow at a very rapid rate.

Last month imports in dollar terms from the US were up 40 per cent, while those from the EC were up 50 per cent and those from the south-east Asian countries grew 37 per cent. Also, Japanese companies continue to build up manufacturing capacity abroad.

According to the Ministry of International Trade and Industry (MITI), overseas production now accounts for 11.5 per cent of Japanese companies' automobile output, 22 per cent of office machine output and 25 per cent of audio equipment output.

However, overseas demand for Japanese products is such that these adjustment measures are not having the desired effects as quickly as some had hoped. "The

yen could hurt some manufacturers if you get enough body blows, it will have an effect," says Mr Ryuzaburo Kaku, president of Canon, the camera and office equipment group.

However, the government

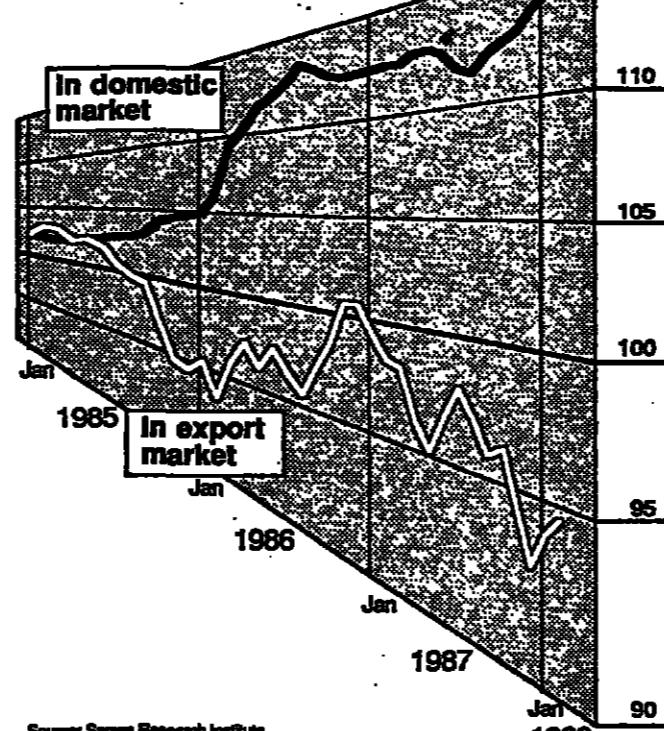
would be expected to step in with more stimulative measures if the economy's growth sagged significantly.

Another set of problems may be emerging because of the breathtaking rise of Japan's financial power that has come with the successive increases in the yen's value. Resentment is growing in the US and Europe of Japanese investors' aggressive real estate purchases and of their increasingly important roles in many of the world's financial markets. "This financial power may be a good thing for Japan," Mr Okumura says, "but is it a good thing for the world?"

Ian Rodger looks at the continuing success of Japanese industry

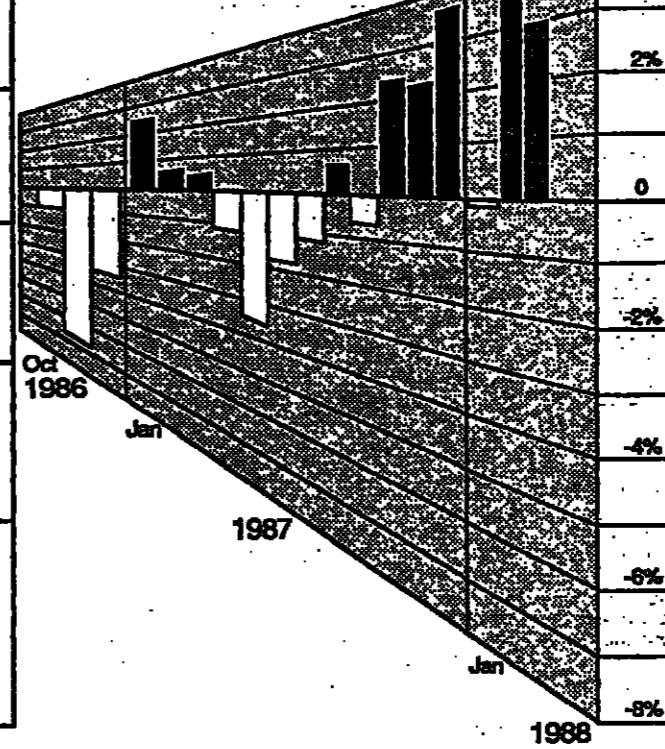
Japanese profitability

1980-100



Volume of exports

Growth rates



The elastic yen takes the strain

US consumers remain surprisingly willing to buy Japanese goods despite their higher prices

despite their higher prices. In some cases, of course, such as the wildly successful new laser printers, there are virtually no alternative sources of supply and the Japanese drive to develop unique products shows no sign of letting up.

Second, manufacturers in other Asian countries – some of which are newly-built subsidiaries of Japanese companies – have also been boosting their exports to the US, and so their purchases of components from Japan have been rising sharply. Last month, exports to ASEAN (the Association of south-east Asian nations) were up 48 per cent in dollar value, to Taiwan up 32 per cent, to South Korea up 20 per cent.

Paradoxically, the profitability of Japan's exports may be increasing as well, further enhancing the country's financial surplus. In the past two years, Japanese manufacturers have tended to absorb a large portion of the yen's increase in a bid to maintain their shares in overseas markets rather than raise export prices.

The main competition for many Japanese products in overseas markets, especially among consumers, comes from the US Federal Reserve will soon follow its tightening of market rates with an increase in the official discount rate. "If they hesitate, they may have to take more drastic action in the future, but we think the chances are only 50-50 that they will do it," Mr Nishikawa says.

As for Japan, a further rise in the yen could hurt some manufacturers if you get enough body blows, it will have an effect," says Mr Ryuzaburo Kaku, president of Canon, the camera and office equipment group.

However, the government

would be expected to step in with more stimulative measures if the economy's growth sagged significantly.

Another set of problems may be emerging because of the breathtaking rise of Japan's financial power that has come with the successive increases in the yen's value. Resentment is growing in the US and Europe of Japanese investors' aggressive real estate purchases and of their increasingly important roles in many of the world's financial markets. "This financial power may be a good thing for Japan," Mr Okumura says, "but is it a good thing for the world?"

OBSERVER



Real insults

The return to the centre ground is bringing back the centre to American politics – an element not always present in the political polarisation of the French name. It is the system under which working women can have their children looked after while the mothers pursue a career. The Bush family probably never had any need for it. And the Republican Party in general under eight years of President Reagan has not shown much interest in the promotion of women, in spite of having a notably active First Lady in the White House.

Whatever the details, this bargain must guarantee the utility of a reasonable rate of return on investment, while protecting the customer from financing excessive profits. Whether or not this is consistent with "market competition" – competition of the performance of different authorities – an effective regulator can scarcely avoid becoming enmeshed in the details of the industry. This will be especially important if he has to disentangle business from those made elsewhere, for example overseas.

For all these reasons, the case for privatising water is weak. The Government has yet to demonstrate how a combination of privately owned local monopolies and public regulation will work to the consumer's advantage.

The conclusion that I draw from that is that it does not greatly matter who wins at Dukakis or Bush. The British Government has a different view, expressing in private a clear preference for Bush. Yet both of these candidates are pro-Nato and one cannot see that Europe has anything to fear from Dukakis.

Lawsonomy

The seminar took place in Racine, Wisconsin. On a green field site not far away there is a

huge sign that may say something about the future of Chancellor Lawson. It read simply: "University of Lawsonomy."

Nigel Forman, Lawson's parliamentary private secretary, got out of the bus to take a photograph of it and it should be on the Chancellor's desk this morning.

Incidentally, for such a well-travelled man Forman has curious lapses. He arrived at London airport expecting to be admitted to America without a visa. He was sent back and came a day late.

Misery index

To return to the election, however, basically there are two broad slogans for any election campaign. One is "time for a change" and the other is "steady as she goes". The country in America this year is beginning to feel which one to use. The economy is still visibly growing, whatever outsiders may say about the profile of deficits. The misery index – the sum of the inflation and unemployment rates – is at an almost historic low. Yet there is also a fair amount from the top to the bottom of the society that the prosperity may be built on sand. The best bet must be that the election will turn on whether or not that fear becomes more pronounced in the next few months.

Meanwhile, the search for running mates goes on and is one of the main talking points. The Republicans have been conducting a series of private polls on who might run best with Bush. Dukakis' wife, Debbie, is one of the names that have come up with Nancy Keene, the Republican Senator from Alaska. She is the daughter of Alf Landon, the man who ran against Roosevelt in 1936. Whether she will risk her career is another matter, but the attractions of having a woman on the ticket remain.

The first candidate asks which one the other prefers. He says the Lada. "That shows," says the first candidate, "how little you know about cars." "No," says the second candidate. "It shows how little I know about you."

For bookings and details of weekend flights call:

Air France & Brymon (C.D.G.28)

Lisa Wood reports on the growing pressures on British brewers from changing attitudes to alcohol

Two cheers for sensible drinking

BRITISH drinks companies are watching, with mounting concern, the development of a worldwide anti-alcohol movement at a time of static global sales.

The trend started in the US, the home of prohibition, but is spreading to much of the rest of the world, including Britain.

How to tackle this anti-alcohol movement is provoking intense discussion in Britain's leading drinks companies. Many have direct experience of the anti-alcohol lobby through their extensive sales to the US. They are asking themselves how serious the repercussions of the debate will be and whether they are capable of answering their critics.

In the US there is a strong and articulate anti-alcohol campaign.

Bolstered by concern for a healthy lifestyle, it is cited by the industry as one reason for a 13 per cent decline in spirits sales between 1980 and 1987. Several fresh developments are also provoking anxiety among US distillers and brewers. They include:

- The filing of three law suits in Seattle against brewers and distillers, in which parents are alleging birth defects due to consumption of alcohol during pregnancy.

- The introduction of health warnings concerning drinking and pregnancy in liquor outlets in California, a move which may be copied by other states.

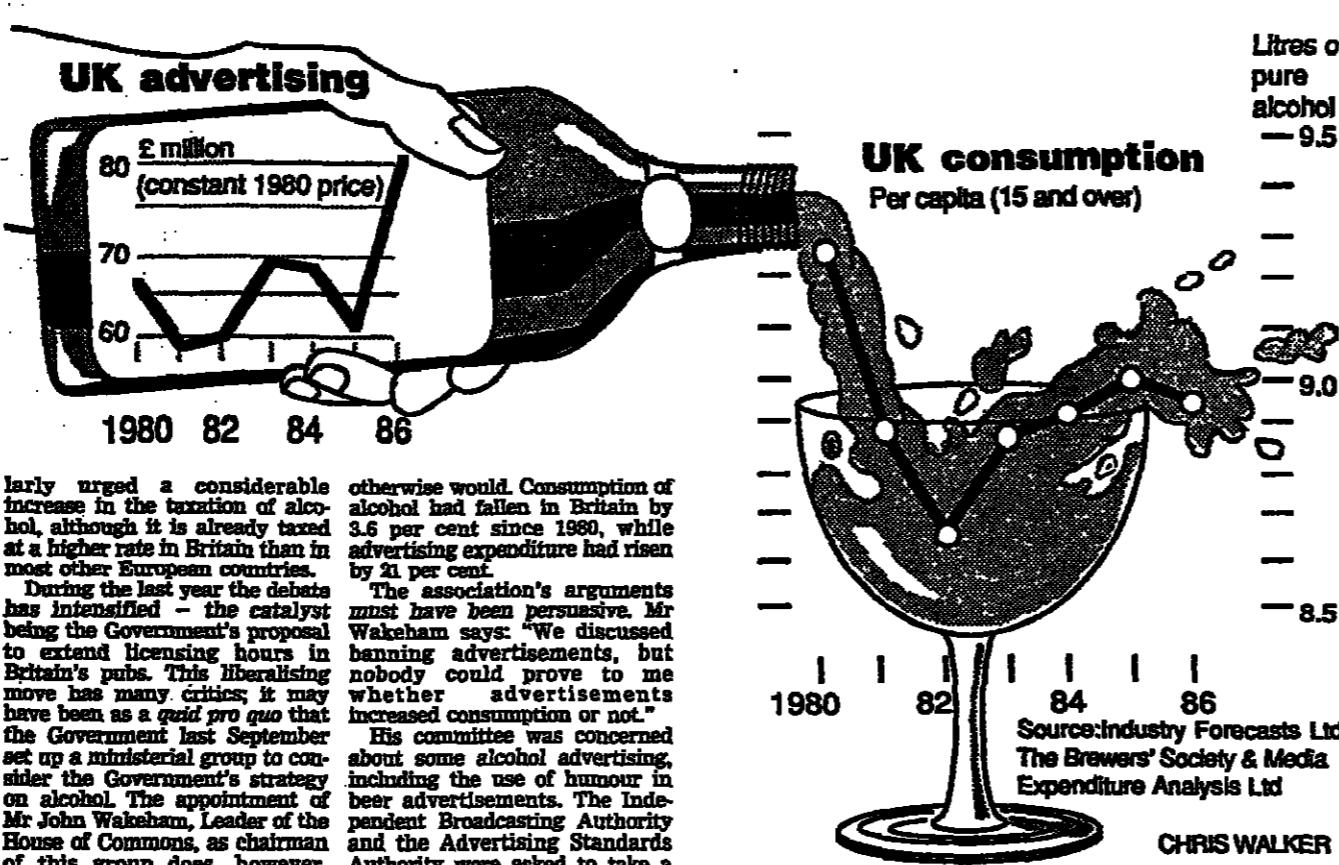
- Calls for a total ban on alcohol advertising - 14 states have already implemented tighter controls.

- The publication last year by The New England Journal of Medicine of research suggesting a link between alcohol consumption and breast cancer.

Outside the US, the anti-alcohol lobby is not so well organised, except in Moslem countries. However, both the European Community and national governments are examining the public health aspects of alcohol and what measures may be appropriate to check its abuse.

In the UK, consumption of alcohol has doubled since the Second World War. The British appear relatively abstemious, ranking 23rd in the international league table. But concern over problem drinking has grown in tandem with alcoholism - estimated to affect just under two per cent of the population - and more general abuse, such as drunk driving, which leads to the loss of hundreds of lives and costs billions of pounds.

The debate over problem drinking has rumbled on in Britain for years. Bodies like the British Medical Association have regu-



company. Members are still setting its aims and priorities, but the main thrust will be the promotion of sensible drinking and strategies to combat abuse.

Research into alcohol is a growth area, with claim and counter-claim about its physical effects jostling for attention. Alcohol, according to the World Health Organisation, is the third biggest killer after heart disease and cancer. The Portman Group, like several other bodies involved with the drinks industry, recognises the need for sponsorship of high quality research.

But it is a delicate matter, with the industry aware of the danger that results giving alcohol a clean bill of health could lead to accusations that the research was not truly independent.

Just how successful industry initiatives, like the Portman Group will be in agreeing strategies for promoting sensible drinking is yet to be seen. In the US, for example, a not disinterested campaign by Seagram, one of the world's biggest spirits companies, to show that a measure of spirits had the same alcoholic strength as half a pint of beer or a glass of wine provoked anger among brewers.

The Portman Group is aimed, initially at least, at the UK market, but there will be close co-operation with similar bodies in other countries. It is an international problem: British companies such as Guinness, IDV and Allied Lyons are now world players and need to take international perspectives.

The big drinks groups say they cannot afford to believe that the anti-alcohol lobby might affect profits. Mr Tim Ambler, a director of IDV, the Grand Metropolitan drinks subsidiary, says: "The forecast for world alcohol consumption is not upwards and the anti-alcohol lobby is a factor in that."

IDV, along with Guinness, has been at the forefront of those drinks companies pursuing a strategy to exploit the mood of moderation by "adding value" to their products so that if people drink less, they may drink higher priced drinks.

Mr Ambler argues that, in time, the tactics of the anti-alcohol lobby could alienate the moderate drinker. "The industry," he says, "has to take on a lot of changes which are just not true. We have to be positive in answering them. For example, the research concerning alcohol and breast cancer was flawed, but the response from the industry was too little and too late."

Lombard

Case for a little 'short-termism'

By Samuel Brittan

THE DIFFICULTIES of diagnosing the health of the British economy have been highlighted by the latest batch of indicators. They show vacancies rising, unemployment falling, sterling popular, investment intentions buoyant. Yet the official index shows no increase in manufacturing output in the first quarter.

A good deal of light on this discrepancy is shed by Professor Douglas McWilliams, chief economist at ISM/UK, in his inaugural lecture at Kingston Business School to be delivered on Wednesday May 25.

Even over a longer term there is a discrepancy between the official statistics and the view of knowledgeable observers such as Mr Toshio Yamazaki, former Japanese Ambassador to Britain, who has said: "If there were an Olympics for business, Britain would be winning gold medals."

A consequence has been the growth in mergers, acquisitions, demergers, sell-offs, management buyouts and contracting out. Perhaps most important of all has been the increase of self-confidence. There has been both pressure to improve, and a massacre of 1970s excuses.

Professor McWilliams adds that the desirable shock impact of the 1979-81 recession was augmented by more sophisticated domestic financial markets and the globalisation of these markets following the abolition of exchange control in 1979. The combination made it impossible for firms to survive with a return below the going international average.

"A consequence has been the growth in mergers, acquisitions, demergers, sell-offs, management buyouts and contracting out. Perhaps most important of all has been the increase of self-confidence. There has been both pressure to improve, and a massacre of 1970s excuses.

Professor McWilliams believes that the "short termism" of the financial markets is not entirely a bad influence. Well run companies are not greatly inhibited.

"The short term results provide the financial strength to support the longer term strategy."

But "those companies where there is financial pressure to mass the short term profits figures by cutting down spending on marketing, training, research and so on" often have a background of weak financial performance in the past, "in which case caution in investment, if regrettable, is probably advisable."

My instincts are with the optimists. But care is needed in the conclusions drawn. More dynamic performance and more rapid growth do not mean that the exchange rate can be viewed with indifference; or that the British economy could adjust to sterling overvaluation as the Japanese economy has done to that of the yen. Optimism does not mean throwing commonsense to the winds.

The pound and performance

From Mr Geoffrey Mills.

Sir, It was Lenin who pointed out that the surest way of destroying a nation is to debase its currency. But the Bank of England and the Treasury (FT, May 19) - as well as the average British director - tell us that the exchange rate is high. May I suggest, in contrast, that it is disturbingly low?

Just two years ago the pound sterling was at Deutsche Mark 1.4 (2.0 today), Swiss franc 2.5 (2.6) and yen 255 (284). It had fallen, almost unbroken, for two decades from DM1.0, SF12.0 and Y1,000. During that period the British share of world trade in manufactured exports had also fallen, almost unchecked.

Meanwhile German and Japanese shares had both continued to rise in parallel with the continuously rising value of their currencies. The only part of that period when the pound actually rose for a while, 1979-80, was also the only part of that period when the British share of world exports actually rose (FT, "Parliament & Politics," June 5 1981). When the pound began to fall again, so did the British share.

Through all of that period, and despite the embarrassing accumulation of evidence to the contrary, the Confederation of British Industry (CBI) and the average British director pleaded that everything would be just marvellous if only the pound could fall a little bit further. Must we therefore conclude that the average British director has lost the ability to compete without a crutch?

Geoffrey Mills,
45 Whetstone Close,
Edgbaston,
Birmingham

If intended for publication, letters to the Editor of the Financial Times should include, where possible, the writer's daytime telephone number.

Letters to the Editor

Upwards, not outwards

From Mr Thomas Bulford.

Sir, I can see no justification whatever for new building on undeveloped land (FT leader, May 11). Here in Hong Kong almost all of us live in blocks of flats, many of towering height, the very thought of which would no doubt appeal many Englishmen. However, the days when the keys to a high-rise flat opened the door to insecurity, inconvenience and squalor are now behind us - as the Barbican Centre in London, for example, demonstrates.

From Mr George Hayter.

Sir, The criticisms of the settlement policies made by Mr Colin Grimsey, which you reported in your paper (May 17), "Settlement Policies criticised by Chase Banker" are of rapidly diminishing relevance to the current position in the London stock market.

Since the exchange set up its task force in August 1987 the quantity and value of unsettled bargains has decreased by over 70 per cent; it continues to decrease, each and every month.

In particular the introduction of new disciplines and procedures, such as central buying in, has encouraged and enabled firms to tackle the backlog of long-standing cases.

The shortage of properly qualified staff in back offices, which Mr Grimsey identified as a key part of the settlements problem, is fully recognised by the exchange. Training courses have been introduced to deal with specific, commonly encountered problems - and these have been attended by over 1,800 people across the country. In the longer term the exchange is investigating the development of the securities industry examinations to improve professionalism in the settlements area.

George Hayter,
The Stock Exchange, EC2

Take the A-Team . . .

From Mr H.J. Spence.

Sir, I cannot agree with Observer's criticism (May 17) of Sir William Rees-Mogg's warnings of possible statutory regulations which may be used to curb violence on television.

I suspect that some of those who so strongly seek to preserve broadcasters' total freedom do not have young children, and have never observed the dramatic effect on their behaviour through watching such programmes as *The A-Team*. The adverse effect of these programmes on my two young sons is certainly quite noticeable.

Those broadcasters and journalists who so strongly support their "freedom" may well privately restrain their own children from watching these programmes, preferring them to engage in music lessons, computer studies or other middle class children's activities. In this way they may be rather like architects who designed tower blocks in the 1960s for other people to live in, but whose practical experience of life in this environment was nil.

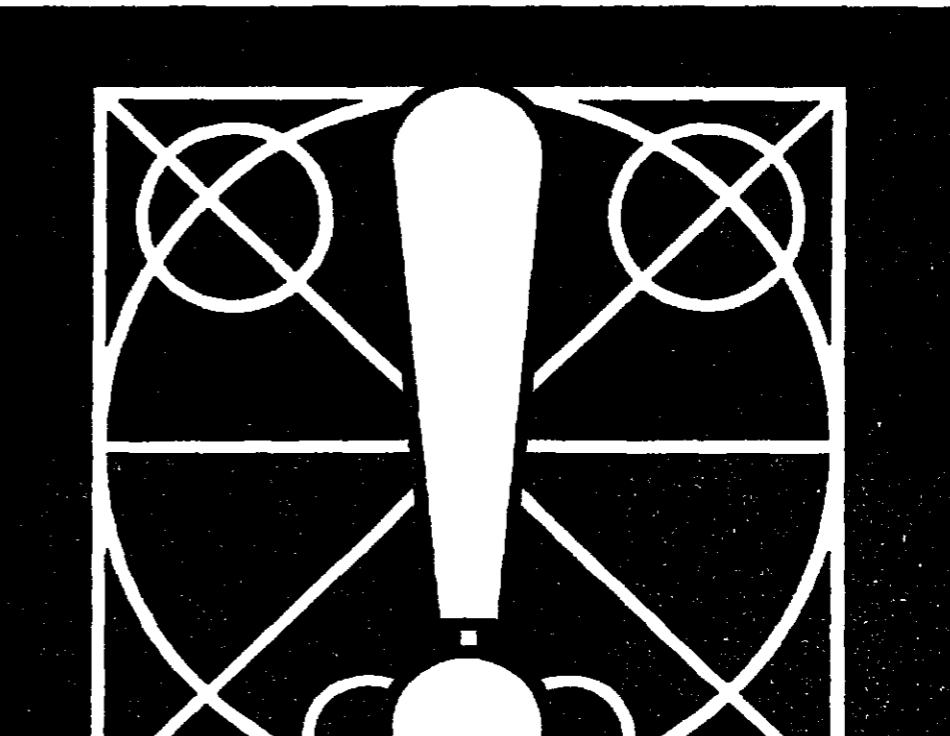
H.J. Spence,
Orchard,
5 Berwyn Road,
Bridgend, Surrey

From Mr P.J. Pace O'Shea.

Sir, Your front page world news column reported (May 17) that Sir William Rees-Mogg, who has been named chairman of the new Broadcasting Standards Council, has singled out the hit series *The A-Team* as the type of programme he would ban.

No doubt this is not the only entry on his list. In case they have been overlooked, may I suggest that he consider banning *The Pink Panther* and *Tom and Jerry* from our screens? I am sure there are many like me who find the mindless violence of their antics deeply offensive.

P.J. Pace O'Shea,
13 Westchester Drive, NW1



NATIONAL TRAINING AWARDS

MCMLXXXVIII

Closing date May 31st.

MSC

From Mr Trevor Bell.

Sir, I wish to dispel the erroneous impression which may be derived from the interpretation which your legal correspondent put on the Privy Council decision in the case of *inter Lega A.G. v Tyco Industries Inc. ("the Lego case")* in the Financial Times of May 12.

That judgment established, *inter alia*, that the pre-1973 Lego drawings were designs capable of being registered under the 1949 Registered Designs Act.

As such, because they were

made prior to 1973 when the UK Copyright Act 1956 was extended to Hong Kong, they were subject to the transitional provisions in section 7 paragraph 8(2), which states that copyright shall not subsist in any artistic work made before the commencement of the Act (in this case January 1973) which was a design capable of being registered. It is generally considered that designs not capable of being registered, because they are purely functional, enjoy at present copyright protection for the full term of the life of the author plus 50 years.

Accordingly, the impact of the Copyright, Designs and Patents Bill is unlikely to be diminished

by the judgment in the Lego case.

Trevor Bell,
Vaudrey, Osborne & Mellor,
13 Police Street,
Manchester

A.H. Hermann writer

Mr Bell is right in saying that the Privy Council decision did not remove the copyright protection of functional designs. But it has weakened it so much that it will be hardly practical to invoke it for articles made on the basis of engineering drawings.

Monday May 23 1988

Janet Bush
on Wall Street
A nose for undervalued companies

"OUR STYLE does better when the stock market is dull and boring. In a wild bull market, the Standard & Poor's does very well and stock selection is less important. When the market is trendless, investors look for companies which are doing something exciting."

So says Mr James Awad, president of Bream Murray, Foster Securities, the first quarter's top performing money manager.

Its managed fund for institutional clients was up 27.4 per cent and its less aggressive fund for individual investors was not far behind with growth of 21 per cent - not bad considering the 0.8 per cent rise in the S&P.

How does Bream Murray, a company which employs only about 100 people, so outperform the indices (not to mention the very largest Wall Street securities houses with their armies of stock analysts and high profiles) which for many of the major US pension funds become the basis of their exposure to stocks?

The answer seems simple: old-fashioned, tried and tested valuation tools and a small group of extremely experienced analysts with a nose for undervalued companies (qualities recognised by Banque Paribas Capital Markets which is marketing its US research product worldwide) and is therefore undervalued.

Mr Brian Fernandez, director of research, says the best possible stock has low risk, tremendous value and has often been misperceived by investors (and probably more often their brokerage) and is therefore undervalued.

At the heart of Bream Murray's stock picking is a formula known as cash-on-cash return, the brainchild of analyst Mr Robert Jordan who has been with the company since 1971 when he left Drexel Burnham Lambert.

Basically, this valuation technique assumes the investor buys an entire business to get a cash return on his investment, just as a businessman would. The investment is the market price plus year-end net debt less cash. The return is cash flow from earnings before interest and tax plus depreciation and amortisation.

The advantage of this technique over price/earnings ratios, Mr Jordan explains, is that cash return takes into account varying levels of debt.

Having said that, Bream Murray's analysts also look at formulas such as P/E ratios and the like. As Mr Fernandez says: "We are not hopelessly in love with any one arithmetical formula."

The company provides ample proof that you do not need to use computer models or any of the complex derivative products which became so much a part of investing in the heady days of the 1980s bull market. "We must be the most anti-computer people in America," Mr Fernandez says, with a mixture of glee and relief.

Bream Murray expects to do even better this year than last, partly because the October crash had taken the excesses out of the market which made proper valuation of companies a nonsense. In a stable, even tedious market, this is exactly what gives the investor value-added. In the first nine months of last year, its institutional fund was up 34 per cent against the 24.7 per cent in just the first quarter of this year.

Its stable of analysts have already scored notable successes this year in picking dynamic undervalued companies. On its list of recommended stocks have been Goodyear, Firestone, American Standard, FlexiVan, Roper, Lucky Stores, American Standard and Amfac, all of which have seen very large rises in their share prices related to takeovers or restructurings.

Not the company is concerned to provide rich pickings for arbitrageurs who profit from the takeover of attractively priced companies and often go on to break them up to the detriment of jobs and many a local economy.

Bream Murray's forte is simply to pinpoint companies with long-term investment value and, of course, this is something recognised by the many companies who have launched takeovers so far this year. "The only rational buyers in the stock market at the moment are companies. Individuals will come back when they recognise the value on offer," says Mr Fernandez. "If it is profitable to buy a whole company, it is profitable to buy a few shares of that company."

Talking to old-style stock pickers is infectious: after all the years when huge Wall Street trading houses grabbed the lime-light, they make you feel complicit in retailing or manufacturing are actually rather exciting.

This kind of enthusiasm may be the secret ingredient of Bream Murray's success. As Mr Fernandez says: "We all enjoy ourselves a lot. There's a lot of intelligence around here and a lot of stimulating ideas. These are people who have lives out of Wall Street. It is an analysts' paradise."

Roger Matthews reports on what lies behind a bizarre diplomatic fracas with the US

Singapore slaps hand that feeds it

THE FRACAS between tiny Singapore and the mighty US looks set to go down as one of the more improbable, even bizarre, diplomatic clashes. Each has requested the removal of a diplomat amid increasingly acrimonious accusations, almost entirely from the Singaporean side.

Headlines in the strongly government-influenced local press give some of the flavour: "Outsiders keep out", "Stand up and show outrage, minister urges"; and "4,000 to hold protest rally against US".

All this is directed against a country which absorbs a quarter of Singapore's total exports, provides about a third of foreign investment and whose companies are among the biggest private sector employers on the island. In addition, it is a country whose defence role in the region Singapore strongly supports.

Brigadier General Lee Hsien Loong, Minister of Trade and Industry and son of Prime Minister Lee Kuan Yew, has abruptly cancelled a trip to the US next week aimed at attracting new investment. He said he had "better things to do".

Singapore's trade union organisation, which is headed by a senior minister, described the US bureaucracy as "sneaky, arrogant and untrustworthy", while Mr Goh Chok Tong, the first deputy Prime Minister, said the US was not out to destroy Singapore but merely to exercise greater influence over its political life.

The immediate cause of this verbal violence is Mr Mason "Hank" Hendrickson, until recently First Secretary at the US embassy. He stands accused by the Singaporean Government of meddling in the country's domestic affairs by encouraging lawyers to run against the ruling People's Action Party in general elections expected to be held later this year. Said one of the

newspaper headlines: "Hank, a black operator caught with hand in the political till."

The PAP holds all but two of the 79 parliamentary seats and Mr Goh has warned that if between five and 10 American-influenced candidates were to be elected the consequences could be serious.

The evidence against Mr Hendrickson made public so far is based largely on the testimony of Mr Patrick Seow, a lawyer, made after he was arrested on April 19 under the Internal Security Act, which allows for indefinite imprisonment without trial.

Mr Seow, who was released last week after being held for a month, said he had met Mr Hendrickson three times in 12 months, all in public places. At the last meeting, attended by a more senior State Department official described as "Mr X", Mr Hendrickson is said to have made his suggestion that lawyers opposed to the Government should become election candidates. Mr Hendrickson is also alleged to have said that money should not be a problem for the defence role in the region Singapore strongly supports.

Mr Seow had been trying through the courts to win the release of Mr Seow and several young professionals officially described as Marxist plotters who were detained the same day as Mr Hendrickson.

Mr Seow had been trying through the courts to win the release of Mr Seow and several young professionals officially described as Marxist plotters who were detained the same day as Mr Hendrickson.

Mr Seow was also planning to be an opposition candidate at the election. He has been held with access to his family or lawyer while the Government enforces recent pronouncements.

Diplomats say normal practice between two such friendly countries would have been for the American ambassador to have been called in and warned about Mr Hendrickson's alleged activities and the two governments to resolve the issues quietly and privately.

Several diplomats, Western and Asian, see another important effect of the Government's arrests and accusations - that it will deter opposition candidates from standing in the next election. "Whatever the background to the accusations against the US, the result is that Mr Francis Seow's group, which might have done well at the polls, has been effectively smashed," one diplomat said.

Last week, parliament approved changes to the electoral system which the country's lone opposition MP has said are aimed at making it more difficult for people such as himself to get into parliament. Earlier, an opposition candidate at the last election was ordered to pay damages of \$800,000 (\$250,000 for slandering the Prime Minister and his cabinet in the last campaign three and a half years ago. It is believed to be the largest award ever made in Singapore. The defence argued for modest damages because the timing of the hearing was greatly to the Prime Minister's benefit.

To an increasing number of foreign diplomats and to some sceptical Singaporeans, the Government's actions in the past 12 months smack more of domestic repression than foreign interference.

What might help dispel that impression is if the Singapore authorities produced, as promised, more convincing evidence of an American plot. If it can, the spotlight will swing to Washington. If it cannot, Singapore's standing in the international community may have suffered a serious reverse.



"Hank" Hendrickson: accused of meddling

determine his place in the schemes that was being hatched.

The Singapore Government has yet to draw these threads together and make more precise accusations, but the mounting implication is that it believes itself to be the target of a plot by the Central Intelligence Agency of the US.

One newspaper told its readers: "The archetypal Ugly American paid a surreptitious call to Singapore, recently leaving behind a trail of clues that led all the way to Washington."

The US Government has protested vigorously that Mr Hendrickson was merely fulfilling his diplomatic duties and did nothing improper. State Department officials are furious at the accusations which they describe as baseless. Some American businessmen living in Singapore have also been distressed by the strongly anti-American tone of recent pronouncements.

Diplomats say normal practice between two such friendly countries would have been for the American ambassador to have been called in and warned about Mr Hendrickson's alleged activities and the two governments to resolve the issues quietly and privately.

For the political cost, the US has got a \$100 million fine and a loss of face.

Assuming that the dollar gets no weaker, borrowing in yen would mean saving almost 5 per cent on the interest bill. The actual saving could be bigger again, as relative rates will presumably drift still further apart if Japanese investors continue to shun US bonds. Even though this month's auction was made a success by purchases from Japan, the new players are short-term traders; there is no sign that the big long-term investors - who two years ago could be relied on to buy a third of any issue - are returning to the market.

For a company to mismatch its assets and liabilities in this way would be grossly imprudent. But countries are not like companies in this respect, and the US is unusual among the developed nations in having scruples about spreading its borrowing in this way. Of course, there are risks involved; but it is rather late to start thinking about that now.

A borrower which needs to raise \$150m a year is ill-advised to ignore the wishes of its biggest investors. The Reagan Administration, though, seems to be paying no attention to the increasingly urgent demands from Japan for yen-denominated bonds. While a Reagan bond may not be an option before the election - US voters would regard it as a national affront - Dukakis or Bush bonds might hold out enough economic benefit to persuade the new Administration to pay the political cost.

Several diplomats, Western and Asian, see another important effect of the Government's arrests and accusations - that it will deter opposition candidates from standing in the next election. "Whatever the background to the accusations against the US, the result is that Mr Francis Seow's group, which might have done well at the polls, has been effectively smashed," one diplomat said.

Last week, parliament approved changes to the electoral system which the country's lone opposition MP has said are aimed at making it more difficult for people such as himself to get into parliament. Earlier, an opposition candidate at the last election was ordered to pay damages of \$800,000 (\$250,000 for slandering the Prime Minister and his cabinet in the last campaign three and a half years ago. It is believed to be the largest award ever made in Singapore. The defence argued for modest damages because the timing of the hearing was greatly to the Prime Minister's benefit.

To an increasing number of foreign diplomats and to some sceptical Singaporeans, the Government's actions in the past 12 months smack more of domestic repression than foreign interference.

What might help dispel that impression is if the Singapore authorities produced, as promised, more convincing evidence of an American plot. If it can, the spotlight will swing to Washington. If it cannot, Singapore's standing in the international community may have suffered a serious reverse.

For the political cost, the US has got a \$100 million fine and a loss of face.

Assuming that the dollar gets no weaker, borrowing in yen would mean saving almost 5 per cent on the interest bill. The actual saving could be bigger again, as relative rates will presumably drift still further apart if Japanese investors continue to shun US bonds. Even though this month's auction was made a success by purchases from Japan, the new players are short-term traders; there is no sign that the big long-term investors - who two years ago could be relied on to buy a third of any issue - are returning to the market.

For a company to mismatch its assets and liabilities in this way would be grossly imprudent. But countries are not like companies in this respect, and the US is unusual among the developed nations in having scruples about spreading its borrowing in this way. Of course, there are risks involved; but it is rather late to start thinking about that now.

A LONG battle is looming in the sale of Chemical Bank's UK mortgage subsidiary, Chemical Bank Home Loans. It will be one of Britain's biggest mortgage company sales with a gross value of £1.3bn (£24m).

Mr Robin Binks of Warburg, the London merchant bank which is advising Chemical Bank, said Japanese, French, and even one of two American institutions have shown interest in buying the operation. Some of the potential bidders are said to be European Community financial institutions interested in gaining access to UK retail financial markets well in advance of 1992.

A very large number of institutions have expressed interest in the sale, Mr Binks said. "Around 50 confidentiality letters have been sent out following more than 100 initial inquiries. Of these 30 so far have been returned for the information memorandum."

A management buy-out consortium, headed by Mr David Cameron Moore, managing director of Chemical's mortgage company, is among the bidders.

The British subsidiary, which is based at Cardiff, South Wales, is Chemical's only retail activity outside the US. The bank said the operation had "no synergies with the rest of its existing business."

It has, however, insisted that the business is sold as a single working entity, rather than break up the mortgage book into smaller parts.

The sale of a company which put on £250m of business in 1987 alone, has caused some surprise. Chemical Bank says it was taken reluctantly.

Preliminary offers will have to be submitted by June 1, after which a shortlist of suitable purchasers will be drawn up.

The names of several Japanese banks as well as that of Credit Agricole of France, have been mentioned most persistently as the likely buyers.

The Perpetual High Income Fund invests in a combination of equities and convertibles, with a small exposure to warrants and fixed-interest stock.

The current emphasis is on the UK stockmarket, with a smaller proportion invested overseas.

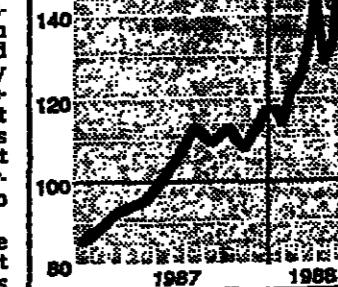
The current estimated gross yield is 6.5% per annum.

THE LEX COLUMN

Taking the deficit to Japan

Commodity Index

The Economist Index-Industrials (1965 = 100 in SDRs)



into account. It is somewhat alarming to see the slow generalisation of soybeans in Iowa - one of the main factors supporting the index in the past few weeks - followed with quite such assiduous interest by a market which ought to have better things to think about.

But the CRB index is, of course, not the only commodity price measure to have risen sharply recently: the Economist's Industrial index has climbed by nearly a third since the beginning of the year, driven largely by base metals prices; the same is true of the US bond market, of course, while the dollar has undoubtedly remained strong because of higher than expected industrial growth, one-off supply constraints such as strikes at the mines have had a major impact.

And with raw materials typically sold in smaller quantities, few food companies can extend brands across frontiers, as Rowntree does. Unlike Europe's biggest food company, it is immensely powerful in frozen food and margarine in Britain and Germany, but it sells Birds Eye and Flora in one market, Iglo and Rama in the other.

The US broker Salomon Brothers go so far as to argue that the UK food companies which benefit from 1989 may not be bound to produce at all. Over a decade and more, manufacturers' brands have steadily lost share in the UK grocery market to own label goods, at least partly because of centralised distribution systems. If European retailers catch up in this respect, there should be opportunity for UK own label producers like Hawickwood and Northern Foods, to say nothing of operators in basic foodstuffs like Hillsdown. The real branded giants like Nestle and Unilever will doubtless prosper too, but they would whatever happened.

shareholders will be understandably unhappy if, as seems increasingly likely, they are asked to put up money for the privilege of buying the best part of a company which they already own. Racial could be forced to follow this route if it could prove that it needed the funds to invest in business which could rival the profitability of Vodafone. However, this is not unlikely, and, unless Racial decides to do the decent thing and issue shareholders free shares in Vodafone on a pre-tax basis, the emergence of a predator could surely test institutional support for a plan which seems designed to keep the company independent.

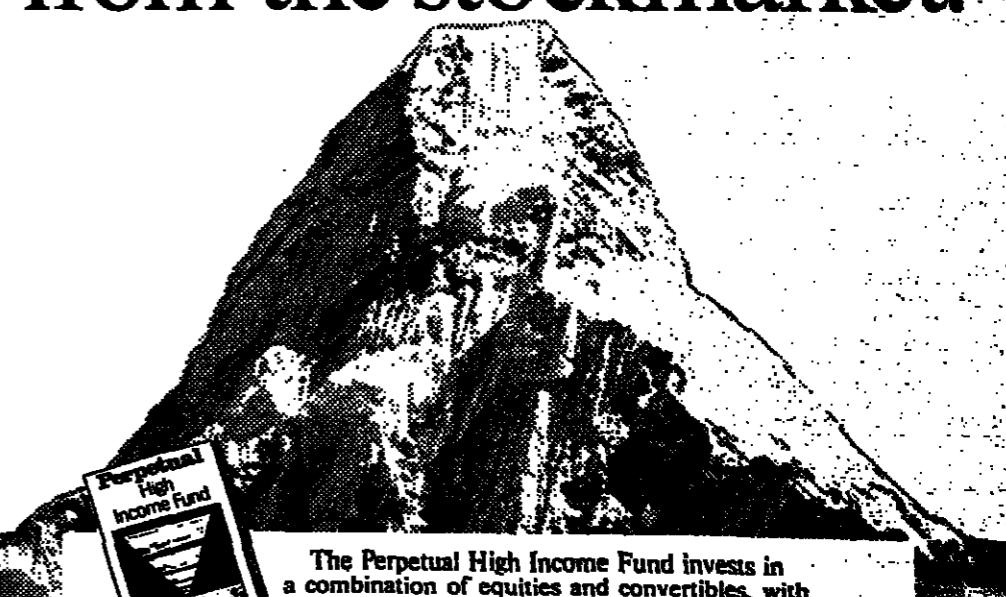
European food

The drama of Nestle's bid for Rowntree has drawn attention to the remarkable consolidation going on in Europe's food industry. It has also led to the more questionable idea that the whole process is about brands. The logic is seductive enough: in the US, brand leaders are hugely profitable because of scale economies and nationwide advertising. In the same way, European brands should profit from 1989 to move out from their national boundaries and attack the world market.

The snag is that confectionery brands are not typical of the industry. For various reasons, confectionery is not subject to serious competition from own label, and it is distributed and sold in peculiar ways. Few food companies can extend brands across frontiers, as Rowntree does. Unlike Europe's biggest food company, it is immensely powerful in frozen food and margarine in Britain and Germany, but it sells Birds Eye and Flora in one market, Iglo and Rama in the other.

The US broker Salomon Brothers go so far as to argue that the UK food companies which benefit from 1989 may not be bound to produce at all. Over a decade and more, manufacturers' brands have steadily lost share in the UK grocery market to own label goods, at least partly because of centralised distribution systems. If European retailers catch up in this respect, there should be opportunity for UK own label producers like Hawickwood and Northern Foods, to say nothing of operators in basic foodstuffs like Hillsdown. The real branded giants like Nestle and Unilever will doubtless prosper too, but they would whatever happened.

A higher income from the stockmarket



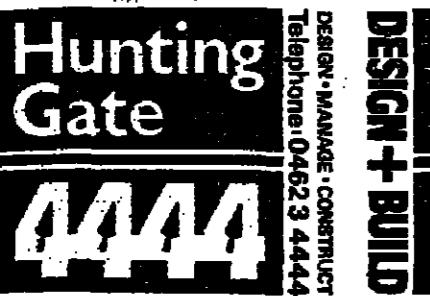
The Perpetual High Income Fund invests in a combination of equities and convertibles, with a small exposure to warrants and fixed-interest stock.

The current emphasis is on the UK stockmarket, with a smaller proportion invested overseas.

The current estimated gross yield is 6.5% per annum.

Send for the Perpetual High Income Fund prospectus or other Annual Reports (tick boxes).

<input type="checkbox"/> High Income Fund	<input type="checkbox"/> International Growth Fund
<input type="checkbox"/> American Growth Fund	<input type="checkbox"/> International Emerging Companies Fund</td



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday May 23 1988



INTERNATIONAL BONDS

Australian dollar sector keenly awaits Statement by Keating

MR PAUL KEATING, Australia's Federal Treasurer, will have a larger audience in the City of London than he probably either suspects or cares to contemplate when he makes his May Economic Statement on Wednesday, writes Dominique Jackson in London.

Australian dollar bond dealers will be alert for any signal by which to steer the future course of their market. The colourful Mr Keating has never been a fan of international financial markets and in the past has pulled more than a few surprises out of the bag during his annual address.

But in the Australian dollar Eurobond market, his words have never been more eagerly awaited. In the last 18 months, the sector has thrown off its shady image as a high risk and little-used funding area to become a fully fledged and mature market. The rally seen so far this year has been in sharp contrast to the gloom on other bond markets. However, a recent reversal has made many suspect that the bull run may not be sustainable.

Yields have fallen steadily since late last year, with both domestic and eurobonds buoyed by a startlingly strong currency - at recent highs against both

the US dollar and D-Mark - rising commodity prices and a steady improvement in economic fundamentals. Yields on 10-year government issues fell from a peak of 13.6 per cent immediately after October's stock market crash to a low of around 11.5 per cent in early April.

Long bond yields in Australia are currently around 270 basis points above those in the US, against a 450 basis point margin after the crash.

A disappointing figure on April consumer price inflation and recent confusion over the Reserve Bank of Australia's monetary policy appear to have stalled this momentum for the time being. The 10-year yield has now risen to around 12 per cent.

Although profit-taking by professionals appears so far to have been on a limited scale, the question is whether the sector can manage to remain completely immune from the inflationary and interest rate pressures which have dogged global bond markets so far this year.

Most sector analysts hold out that the May Economic Statement will be bullish for the market. Although the word from Mr Keating is that the Statement will not contain any detailed revenue projections, Mr Keating

may drop some hints about the anticipated Federal Budget surplus for 1988-89. The bond market is ginning for a number between A\$3bn to A\$4bn, which would mean a substantial reduction in the government bond funding programme.

"Unless there is a change in the Prime Asset Ratio which requires trading and savings funds to hold minimum levels of government stock, this could lead to a considerable shortage of bonds next year," said Mr Simon Rubinsohn of ANZ Merchant Bank. "Even allowing for a generous repayment of external debt, the bond programme could be as low as A\$1.8bn. The consequent scramble for stock can only help to boost the Euro-Australian sector further."

Using the primary market as a

yardstick, 1988 still appears to be

on course to overtake 1987 when new issue volume increased almost threefold to A\$12.7bn from A\$4.4bn in 1986. To date this year, more than 60 new deals have been launched with a total outstanding of over A\$6bn.

Indeed, the sector has provided life boats for more than one syndicate team, eager to clock up deals but unable to work up investor appetites for the likes of US dollar bonds, and has also

tempted some less likely houses to try their hand in the sector.

Japanese giant Nomura International led a A\$100m issue for the Australian Industry Development Corp last week. It was their first direct Australian dollar bond issue but is intended to be the first of many.

"Many Japanese investors took a healthy interest in the Euro-Australian dollar bond market in its formative stage but got their fingers badly burned when the Australian dollar sank in 1985. Now they are disillusioned with its US counterpart and are actively seeking alternative investments," said Mr John Kibble of Westpac Banking Corporation. "We are seeing heavy buy-

ing of both the Australian dollar and government bonds from Tokyo, but until liquidity in the eurobonds improves, the Japanese will probably hold off."

The liberalisation of Japanese investment restrictions should boost this trend. Investment managers have been taken aback recently by Japanese funds committing unprecedented amounts to Australian dollar fixed income investments.

The backbone of the market continues to be the Continental retail investor, with latest evidence showing that the West Germans who propelled the initial rally, helping Deutsche Bank to climb the lead managing lead tables, have been overtaken by investors in the Benelux and other European groups.

However, the absence of these investors on Ascension Day holiday earlier this month triggered a round of panic selling in London with professionals marking down the prices of several new issues by margins of three and four points.

"It's now clear that reaction was overdone, but it certainly calls into question the maturity and potential of a sector which is apparently dominated by the whims and wishes of that elusive creature, the Belgian dentist."

However, lower-rated banks and financial institutions still account for more than two thirds of new issues. Less appetising swap rates available so far this year have dismuted many corporations who have used the market successfully in the past.

Last week, a A\$60m three year deal at 13 per cent and 101% for Belgian savings bank, Bacab, was

snapped up by investors in the borrower's home region. However, a A\$75m deal for the Rural and Industries Bank of Western Australia did not see the same interest. One dealer said the deal carried an optimistically attractive 13% per cent coupon but had little chance coming on to an overfull market.

Australian economic fundamentals still look cautiously optimistic for the market. Despite heavy selling of the Australian dollar by the RBA in the last few weeks, the currency has continued to gain ground. Just as the Bank of England was obliged to cut base rates to slow sterling's ascent last week, the RBA could find itself forced to act.

However, Mr Keating's forecast of 6 per cent inflation by June now seems premature. A major concern is that the slower deceleration of inflation will impair restraint on wages and Mr Keating's comments on the new wage accord with the unions will be carefully monitored.

• A SF730m zero-coupon issue led by Samuel Montagu (Suisse) for the Kingdom of Denmark reported last week was a second re-offering of part of a 1987 private placement by Denmark and not a new offering, Denmark's Ministry of Finance said.

Negotiations are expected to be concluded by July 1. No job cuts are envisaged.

NBM has a broad range of construction interests, mostly in the Netherlands. This includes utilities and housebuilding. It is also involved in environmental, trade and insulation activities.

Amstelblad is involved in industrial, residential and utility construction as well as concrete renovation and project development in the Netherlands. In the US it is a wholesaler of building materials.

Big Dutch construction companies to merge

By Laura Raaij in Amsterdam

NBM, the big Dutch construction company, and Amstelblad, a rival builder, plan a merger to create the second largest construction company in the Netherlands.

The two companies will have an annual turnover of F1.1.75bn (SF855m) and a payroll of 5,000. They said a merger would create a broadly-oriented construction company with a large scale that is sufficient to be battle-ready for the further integration of Europe and to survive the possible interests in competition.

NBM will issue new shares to exchange with Amstelblad, which is 33 per cent owned by the founding family, 40 per cent by DSM, the Dutch chemicals company, and 27 per cent by the Nederlandse Participatie Maatschappij, a venture capital company. NBM is publicly quoted.

Negotiations are expected to be concluded by July 1. No job cuts are envisaged.

NBM has a broad range of construction interests, mostly in the Netherlands. This includes utilities and housebuilding. It is also involved in environmental, trade and insulation activities.

Amstelblad is involved in industrial, residential and utility construction as well as concrete renovation and project development in the Netherlands. In the US it is a wholesaler of building materials.

Venezuela to build caustic soda plant

By Joseph Mann in Caracas

THE VENEZUELAN Government's petrochemical company, Pdvac, is to spend \$15m to build a caustic soda plant in the western state of Zulia.

The new facility will be designed to produce 134,000 metric tonnes of caustic soda and 120,000 metric tonnes of chlorine a year.

EUROMARKET TURNOVER (bn)					
Primary Market	Straights	Cow	FRN	Other	Total
US\$	1,774.9	5.4	122.0	741.9	2,633.2
DM	1,751.9	22.5	1,016.0	1,016.0	3,780.4
Other	3,723.4	5.1	710.6	1,173.2	5,607.1
Prev	3,052.3	5.1	935.6	1,062.7	5,050.6
Secondary Market					
US\$	17,895.6	1,079.2	7,121.4	4,459.3	29,535.1
DM	11,448.1	28,768.9	49,435.9	2,035.0	81,622.0
Other	22,749.0	1,890.2	27,724.9	27,454.5	77,913.6
Prev	12,542.3	1,913.1	3,021.0	18,150.5	52,703.9
Week to May 19, 1988					

Source: Aisp

EUROCOMMERCIAL PAPER

Council of Europe's \$500m programme set to receive a warm welcome

By STEPHEN FIDLER, EUROMARKETS CORRESPONDENT, IN LONDON

WHILE THIS amount of outstanding Eurocommercial paper continues to grow - outstanding at the end of April are estimated at \$61bn - the number of new programmes continues to tail off.

The assumption is that most of the borrowers who are going to tap this market have already announced programmes, and its future growth will come from increased usage of existing programmes.

Some borrowers are already thought to be on the verge of increasing programme size.

Against this background, the announcement of new \$500m programme for the Council of Europe Resettlement Fund will be welcomed in the market. The member states of the European Community back this borrower, which allows it a top (A1+/P1) credit rating.

The sovereign sector has been one of the most active areas of the market of late, partly due to the large pools of US dollar liquidity which central banks have to park in short-term paper.

The Council of Europe is the

most important new borrower to come to this end of the market for some months, and - like Sweden, France and other prime borrowers - it should be able to issue at rates well below London interbank bid rates.

Morgan Stanley International arranged the programme, which has a specific option to issue in yen, and the other dealers are Bankers Trust, Daiwa Europe, and Swiss Bank Corporation Investment banking.

Until now, the chemicals group ICI has been probably

the best regarded name in this market. But that will probably change when Unilever, which announced a programme with no upper size limit on the market's second anniversary, starts to use a market it says it has been monitoring since its inception.

"The company believes there is now sufficient depth among both issuers and investors to justify the establishment of the programme," it said.

Until now, the chemicals group ICI has been probably

NORDSTJERNAN

Nordstjernan AB U.S. \$50,000,000 Revolving Credit Facility

Arranger:

SBCI Swiss Bank Corporation Investment banking

Lead Managers:

PKbanken

SwedBank

Swiss Bank Corporation

Managers:

Banque Nationale de Paris

Deutsche Bank Luxembourg S.A.

IBJ Schroder Bank & Trust Company

Kansallis Banking Group

Agent Bank:

SBCI Swiss Bank Corporation Investment banking

Electrolux

AB Electrolux

Can. \$75,000,000

9 1/2% Notes due 1991

J. P. MORGAN SECURITIES LTD.

BANK BRUSSEL LAMBERT N. V.

DEUTSCHE BANK CAPITAL MARKETS LIMITED

EBC AMRO BANK LIMITED

SVENSKA HANDELSBANKEN GROUP

WOOD GUNDY INC.

ALCEMENE BANK NEDERLAND N. V.

BANQUE GENERALE DU LUXEMBOURG S. A.

BNP CAPITAL MARKETS LIMITED

CHASE INVESTMENT BANK

CIBC CAPITAL MARKETS

CITICORP INVESTMENT BANK LIMITED

COMMERZBANK AKTIENGESELLSCHAFT

CREDIT SUISSE FIRST BOSTON LIMITED

GENERALE BANK

LICB INTERNATIONAL LIMITED

MERRILL LYNCH INTERNATIONAL & CO.

THE NIKKO SECURITIES CO. (EUROPE) LTD.

NOMURA INTERNATIONAL LIMITED

SOCIETE GENERALE

29th March, 1988

All of these securities have been sold. This announcement appears as a matter of record only.

SBCI
Swiss Bank Corporation
Investment banking

INTERNATIONAL CAPITAL MARKETS

Fermenta back in the black at four months

By Sara Webb in Stockholm

FERMENTA, the Swedish animal health and chemicals group, showed a profit (before allocations and taxes) of SKr59m (\$10m) in the first four months of 1988, against a loss of SKr33m in the comparable period last year, helped by its restructuring and the strong performance of its plant protection division.

However, the management warned that the improvement would not continue at the same pace in the rest of 1988, partly because the plant protection division's profits show seasonal variations with a decline in the second half, and partly because Fermenta no longer has remission on its interest payments.

Group sales fell by 37 per cent to SKr795m, but the divestment of certain units. Sales of comparable units rose by only 5 per cent, however, and were held in check by the lower dollar.

Mr Bertil Holmberg, Fermenta's managing director, said the company was considering expansion, possibly in a completely new business area.

Canadian banks to raise Third World reserves

By Robert Gibbons in Montreal

CANADIAN CHARTERED banks must lift reserves to 45 per cent of their Third World loans, says the Office of the Superintendent of Financial Institutions.

Last year, the banks raised their reserves to between 35 and 40 per cent. Now the office has added the Congo, Mozambique, Niger and Sierra Leone to the list of designated financially troubled countries. Previously there were 34 countries on the list.

Almost all the banks had reached 35 per cent last October 31, through reducing loan exposure, debt sales and swaps of debt for equity.

Their loans to the 34 countries totalled about C\$65m (US\$21bn), against a capital base of C\$20.5bn for the six largest.

For 1987, the six had total losses of some C\$1bn after doubling special reserves for Third World loans to C\$6.5bn or 37 per cent of loans to the 34 countries.

GB-Inno steps up dividend

By David Buchanan in Brussels

GB-INNO-BM, Belgium's largest supermarket group, has lifted 1987 group net profit 25 per cent to BFr1.9bn (\$53.5m) from BFr1.5bn, and raised its net dividend for the year to BFr2450 a share from BFr2250.

Group turnover rose 9.9 per cent, with supermarket sales in Belgium showing a slower trend but turnover in fast food and DIY equipment abroad rising by 82 and 34 per cent, respectively.

GB-Inno's biggest foreign stakes are a 28 per cent share in Scotty's, a 65 per cent majority control of Handy Andy in the US, and a 25 per cent holding in Home Base in the UK.

In February, GB-Inno's share price rose to BFr1,700 on speculation that it might be a takeover target. But the price has since sunk back to around BFr1,200.

• Solvay, the Belgian chemical group, said it planned a major increase in capital and would issue a warrant bond to Solvace, the holding company which is its main shareholder, to strengthen itself against possible takeover attempts, Reuter reports.

Solvay's board said it would ask shareholders to approve the creation of authorised capital totalling up to BFr12.6bn, with up to BFr10bn earmarked for "securing the shareholder structure for the future."

At an extraordinary meeting on June 16, it would also seek approval to boost its capital to BFr20bn from BFr12bn by incorporating existing reserves.

Amax buys back Chevron stake

By ANATOLE KALETSKY IN NEW YORK

AMAX, the large US mining and metals company which has been undergoing extensive restructuring after a long period of poor financial performance, has bought back 15.2m of its own shares from Chevron, the San Francisco-based oil company, for \$23 a share or \$345m.

Chevron has for 14 years been the biggest individual shareholder in Amax and the deal brings to an end a sometimes stormy relationship between these two big natural resource companies.

Chevron acquired most of its stake in Amax in 1976 as part of a cautious move towards diversification in the wake of the first oil crisis. But in 1981 it decided to move into the mining business and made a full-scale takeover bid for Amax, hoping to use its large shareholding as a springboard for an agreed deal.

The price of \$78.4 a share, or \$400m for the whole company, which Chevron offered in 1981 was widely regarded as generous, but the Amax board decided to oppose the bid and this subsequently fell through.

Soon afterwards energy and mineral resource prices began falling and Amax, which was heavily dependent on coal mining, moved deeply into the red.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president, said he regretted the end of a constructive relationship with Chevron, although he added that the deal was "highly advantageous" to Amax shareholders.

Two years after its failure to buy Amax, Chevron bought Gulf Oil for more than \$12bn in the biggest merger of all time.

Over the years, Chevron slightly reduced its stake in Amax, which at one time exceeded 20 per cent, but a long term relationship between the two companies continued.

By last week, the Chevron holding amounted to 15.4 per cent of Amax common stock and the mining company paid a premium of about five-fifths above the market price to regain control of this strategic stake.

In addition to paying \$23 a share, Amax has given Chevron an option to receive a one-time payment of up to \$5 a share if the market price of Amax common stock should rise above \$23 during the next two years.

The deal appeared to have been prompted more by Chevron than by Amax. Chevron said it was selling its shares because the large holding in a company uninvolved in Chevron's business was "not consistent with long-term strategy."

Mr Allen Born, the Amax president,

FINANCIAL FUTURES

Permits boost CBOT contract

THE CHICAGO Board of Trade's launch late last week of a new Treasury notes futures contract marks one of the first financial futures contracts to start up in the US since October's crash.

The new contract will trade futures based on five-year Treasury notes in units of \$100,000, adding to the CBOT's existing interest rate complex which includes its Treasury bond futures and 10-year Treasury note futures.

To give the new contract a boost, the exchange has introduced a permit programme, which allows users of the new contract more flexibility. The CBOT has made 50 permits available at a fraction of the cost of exchange membership for a period of three years.

The CBOT's previous attempts to start up a new contract since the crash have been less than successful and its corporate bond futures - launched at the end of October - registered just 49 traders in the first four months of the year. But the CBOT's other interest rate contracts have been extremely successful and its T-bond futures is the biggest futures contract in the world.

Deborah Hargreaves

US MONEY AND CREDIT

Why trade deficit euphoria turned to dismay

WHEN THE most favorable economic development imaginable, such as last Wednesday's announcement of a record improvement in the US trade deficit, is treated by the market as an unmitigated disaster, it is time to start wondering whether the fashionable pessimism among investors has gone too far.

The US trade deficit has been universally acknowledged as the world's economic enemy number one. So who could possibly have predicted even a week ago that a 20 per cent reduction in the trade deficit would coincide with a 2 per cent fall in bond prices?

The answer, of course, is nobody. In itself it is not surprising, since markets are never happy when they are making experts look like dunces.

What is more significant is that, who had previously looked to better monthly trade figures as the one remaining hope for a revival in the market's fortunes, managed to rationalise last week's amazingly bullish performance.

When analysts are willing to perform the most unconvincing intellectual contortions to justify a market movement that goes against all reason, the trend is often on the point of change.

Remember, for example, the pundits' effortless rationalisations of the over-valued dollar in 1984. Even when US inflation and trade figures came in worse than expected, the dollar would jump and the analysts would vie with each other in explaining the bizarre behaviour.

Faster inflation would mean higher US interest rates, and therefore a higher dollar, they would say. A bigger trade deficit means a stronger economy and therefore a stronger currency.

Equity analysts were trying themselves in similar knots before last autumn's stockmarket debacle. When interest rates rose in the summer, the bull market charged on regardless. The problems, such as rising interest rates and unsatisfactory price-earnings ratios, may have been obvious. But as long as they were obvious, went the argument, they must already have been discounted in the market's onward rush.

The explanations of the bond market's response to last week's trade figures are worth considering in this light. The US trade deficit fell by 30 per cent, from \$13.8bn in February to \$9.75bn in March. What happened? Here is the description of the Wednesday's events in Donaldson Lufkin & Jenrette bond market weekly.

"At first glance the trade report seemed a major positive for the fixed-income market. But within minutes of the release, euphoria turned to dismay as the \$3.4bn increase in exports heightened concern over inflation."

The bond market, it seems, can no longer be satisfied with any old improvement in the trade deficit. The deficit has to be narrowed in the most painful way possible - through a reduction in imports occasioned by a recession in the US.

If this is true, then the outlook for the world economy is indeed

grim. The possibility of America exporting its way out of balance of payments trouble has always seemed like the best hope for a soft landing of the dollar and the world economy after the turbulent events of the last few years. This hope has provided the basis for whatever policy co-ordination has been possible among the Group of Seven countries.

Not even Mr Nigel Lawson has ever suggested that a US recession - along with the inevitable trade contraction in the rest of the world, the probable collapse in Third World debt and possible disruption in the US domestic banking system - was somehow an end in itself.

Yet such a recession seems to be what the US bond market is demanding - or is it? A quite different interpretation is possible of last week's events. The trade figures may have been "too good" - but not in the way most analysts have concluded. The problem may simply be that the market's disbelief in the 30 per cent export growth which was at the heart of the deficit improvement.

The latest figures may have been a break - not only did they include \$600m of one-off gold shipments to Taiwan, they also involved a much bigger than usual carrying over of exports that should have been in the February figures. If this was so, the next few trade deficit announcements may prove very disappointing and there would be little more good news on trade to look forward to before the autumn.

The key question, in other words, is not whether 30 per cent export growth is economically sustainable, but whether it is actually occurring. If future months' figures confirm that US exports are really growing, the boost this will provide to the dollar should easily outweigh any fears of inflation - and the bearish trend in the bond market could be on the point of turning.

Equity analysts are growing again. The possibility of America exporting its way out of balance of payments trouble has always seemed like the best hope for a soft landing of the dollar and the world economy after the turbulent events of the last few years. This hope has provided the basis for whatever policy co-ordination has been possible among the Group of Seven countries.

Not even Mr Nigel Lawson has ever suggested that a US recession - along with the inevitable trade contraction in the rest of the world, the probable collapse in Third World debt and possible disruption in the US domestic banking system - was somehow an end in itself.

Yet such a recession seems to be what the US bond market is demanding - or is it? A quite different interpretation is possible of last week's events. The trade figures may have been "too good" - but not in the way most analysts have concluded. The problem may simply be that the market's disbelief in the 30 per cent export growth which was at the heart of the deficit improvement.

The latest figures may have been a break - not only did they include \$600m of one-off gold shipments to Taiwan, they also involved a much bigger than usual carrying over of exports that should have been in the February figures. If this was so, the next few trade deficit announcements may prove very disappointing and there would be little more good news on trade to look forward to before the autumn.

The key question, in other

much to hope for.

The following are the main economic indicators due for release this week, along with the median market forecasts as surveyed on Friday by Money Market Services of Redwood City, California:

• Durable goods orders for April (Tuesday 8.30am) are forecast to have risen by 0.8 per cent, with estimates ranging from minus 0.3 per cent to plus 2.0 per cent.

There were already signs late last week that the stock shortage of the year was beginning to take into the financial year, however, hold again. Before the tender was it would take a leap of faith to announced that there was evidence of one's book on such a gurus to longer maturities was official forecast, the outlook for the market appears propitious.

The reason advanced was that, while investors are not prepared to buy the long end of the market funding amounted to \$700m. This with any great alacrity, they are week's tender of \$800m taken not prepared to part with what the Bank's declared intent stock they have. Hence the slight of having a summer auction, which could be up to \$1bn, suggests that between August and the winter (when another auction is planned) there is little room left for further large issues.

So what? The market has been the cost of funding, trying to convince itself that, an awful economic background notwithstanding, it can move ahead at a yield of around 9.4 per cent. The judgment late on Friday of many in the market was that the domestic and foreign issuers

minimum price which gives a have begun to take advantage of yield to redemption of 3.88 per cent of the fact that official sales of UK debt are low to non-existent.

According to Mr David Walton of Goldman Sachs, there has been nearly \$6bn of Eurosterling and sterling floating-rate bonds issues so far this year. If sterling remains firm, it is more than likely that the Government's reduced need to fund could be offset by new supply from domestic and overseas issuers.

The extent to which gilt prices can improve over a sustained period of time depends on whether they have characteristics not offered by other sterling bonds. Mr Walton thinks they do not.

A diversity in the range of private sector issues is appearing: liquidity is improving (although it is not as good as the most widely traded gilts); and City institutions' reluctance to buy better bonds has diminished.

For sovereign and supranational debt such as Sweden and the World Bank, 0.2 per cent to 0.3 per cent in yield can be picked up. Yield spreads also offer profitable trading opportunities.

Simon Holberton

UK GIILTS

The stock shortage argument begins to take hold again

IF THE BANK of England thinks Savings, many analysts estimate there is a possibility of a shortage of sales of around \$4.5bn of gilt-edged stock this financial year. The outlook could even be better than the above suggests. A

announced for this Wednesday certainly public sector debt repayment this

year is as large as \$2.5bn to \$3bn to

There were already signs late last week that the stock shortage of the year was beginning to take into the financial year, however, hold again. Before the tender was it would take a leap of faith to announced that there was evidence of one's book on such a gurus to longer maturities was official forecast, the outlook for the market appears propitious.

The reason advanced was that, while investors are not prepared to buy the long end of the market funding amounted to \$700m. This with any great alacrity, they are week's tender of \$800m taken not prepared to part with what the Bank's declared intent stock they have. Hence the slight of having a summer auction, which could be up to \$1bn, suggests that between August and the winter (when another auction is planned) there is little room left for further large issues.

So what? The market has been the cost of funding, trying to convince itself that, an awful economic background notwithstanding, it can move ahead at a yield of around 9.4 per cent. The judgment late on Friday of many in the market was that the domestic and foreign issuers

minimum price which gives a have begun to take advantage of yield to redemption of 3.88 per cent of the fact that official sales of UK debt are low to non-existent.

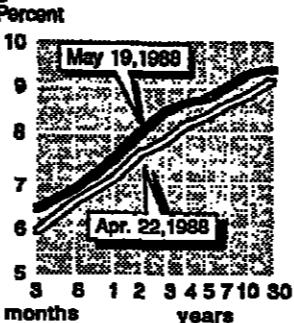
According to Mr David Walton of Goldman Sachs, there has been nearly \$6bn of Eurosterling and sterling floating-rate bonds issues so far this year. If sterling remains firm, it is more than likely that the Government's reduced need to fund could be offset by new supply from domestic and overseas issuers.

The extent to which gilt prices can improve over a sustained period of time depends on whether they have characteristics not offered by other sterling bonds. Mr Walton thinks they do not.

A diversity in the range of private sector issues is appearing: liquidity is improving (although it is not as good as the most widely traded gilts); and City institutions' reluctance to buy better bonds has diminished.

For sovereign and supranational debt such as Sweden and the World Bank, 0.2 per cent to 0.3 per cent in yield can be picked up. Yield spreads also offer profitable trading opportunities.

US Treasury yields



words, is not whether 30 per cent export growth is economically sustainable, but whether it is actually occurring. If future months' figures confirm that US exports are really growing, the boost this will provide to the dollar should easily outweigh any fears of inflation - and the bearish trend in the bond market could be on the point of turning.

Until a few more months of evidence on trade becomes available, however, the kind of export boom which seems to have terrified the bond market may be too

Anatole Kaletsky

US MONEY MARKET RATES (%)

Last Friday 1 week 4 weeks 12-months

1st Friday 1 week 4 weeks High Low

	Last Friday	1 week	4 weeks	12-months	High	Low
Fed Funds (average)	7.12	7.15	8.05	7.75	8.07	6.97
3-month Treasury Bills	8.59	8.62	8.23	7.65	8.51	8.11
6-month Treasury Bills	7.95	7.95	7.85	7.45	8.05	7.45
9-month Treasury Bills	7.85	7.85	7.85	7.42	8.05	7.45
90-day Commercial Paper	7.28	7.19	8.03	8.03	8.47	7.47

US BOND PRICES AND YIELDS (%)

Last Fri. Change in pt. Yield

1st Friday Change in pt. Yield

	Last Fri.	Change in pt.	Yield	1st Friday	Change in pt.	Yield
Seven-year Treasury	9.65	-1	9.42	9.55	0.25	9.55
10-year Treasury	9.74	-2	9.55	9.57	0.32	9.55
20-year Treasury	10.15	-1	9.95	10.15	0.20	10.15
30-year Treasury	10.45	-1	10.25	10.45	0.15	10.45
Five-year Corporate	10.45	-1	10.25	10.45	0.15	10.45
10-year Corporate	10.45	-1	10.25	10.45	0.15	10.45
20-year Corporate	10.45	-1	10.25	10.45	0.15	10.45
30-year Corporate	10.45	-1	10.25	10.45	0.15	10.45

Source: Salomon Brothers estimated.

Money supply: in the week ended May 9, M1 fell by \$7.2bn to \$749.2bn.

N.Y. TOKYO BOND INDEX

Average Yield 1 week 12 weeks 26 weeks

	1 week	12 weeks	26 weeks
Overall	14.55	4.45	14.48
Government Bonds	14.41	4.12	14.44
Municipal Bonds	14.25	4.05	14.39
Corporate Bonds	14.65	4.55	14.54
Bank Deposits	13.74	4.31	13.71
Corporate Bonds	14.58	4.53	14.47
Yield - Bonds, Foreign Bonds	14.45	4.22	14.24

Source: Nomura Research Institute

* Estimated per yield

Kleinwort Benson International Incorporated

Tokyo Branch

commences operations today as a Member of the Tokyo Stock Exchange.

This strengthens our relationships with Japan which go back over 100 years. We look forward to providing an enhanced service to our clients.

Kleinwort Benson Limited

Head Office: 20 Fenchurch Street, London EC3P 3DB
Tokyo: 810 Kokusai Building, 1-1 Marunouchi 3-chome, Chiyoda-ku, Tokyo 100

Members of The Kleinwort Benson Group

UK COMPANY NEWS

James Buxton looks at the sweeping changes made at Ivory & Sime
New team to seek former glories

"WE'VE DONE a lot in the last three years to turn this company round," says Mr Alex Hammond-Chambers, chairman of Ivory & Sime, the Edinburgh-based fund manager. "We hope that with the new team playing we'll be able to reproduce some of the glories of past years. But until we see some goals we've proved nothing."

Until a few years ago, Ivory & Sime was regarded as one of the more glamorous medium-sized fund management houses in Britain. It had a reputation for pulling off striking deals and making very successful investments in North Sea oil, and in high technology companies in the US.

The fact that it was run not from London but from Charlotte Square in Edinburgh, seemed somehow to add to its fascination for the likes of those outside.

But for most of the 1980s a good deal of the fascination has been with the turmoil evidently



raging behind the Georgian facade as a series of senior executives left the company, and over the past few years the performance of several of its investment trusts faltered badly. What one observer calls the nadir of Ivory & Sime's fortunes came in February this year when an ingenious scheme for restructuring some of its investment trusts was rejected by shareholders.

Last week Mr Hammond-Chambers announced moves which he believes "complete the changes" needed to revive the company's prospects. He snapped up the services of Mr Graeme MacLennan, who had unexpectedly resigned a few days before as joint managing director of the rival company Edinburgh Fund Managers, and is installing him as investment director. He is also boosting Ivory & Sime's own internal structure.

"I don't regret anyone that

by making David Ross, up to now company secretary, its first managing director.

Mr Hammond-Chambers, who is 45, took over as chairman from Mr Jimmy Gemmill in 1985.

Gemmill was the man who built up the business in the 1960s and 1970s, and gave it a high profile.

Mr Gemmill deliberately fostered a hothouse atmosphere, rich in creative talent within the company as brilliant young men, usually recruited direct from university, fought out their rivalries.

The formula often produced good results for the investment trusts and pension funds whose management was Ivory & Sime's best.

But he did not establish a clear

succession structure and created a company in which, when it went public in 1983, the average age of the executives was only 29 with barely anyone aged over 40.

There were a lot of bright cooks in the kitchen, and it was fairly likely that some would scratch each other's eyes out and decide they were going to move on to work in a different restaurant," says Mr Hammond-Chambers.

Several growing financial services companies in Edinburgh have been formed or strengthened over the years by people who spun out from Ivory & Sime.

Mr Hammond-Chambers says that one of his two aims as chairman has been to "change the corporate culture" of Ivory & Sime away from a collection of individuals towards a team approach. "I don't like the creative tension approach. In any case, I'm quite incapable of handling it," he says.

His other aim was to diversify the business.

The two aims, he says, involved changes in attitude and meant a few more people going.

For example, Mr Giles Weaver,

responsible for pension fund management, left in 1986.

Mr Garth Ramsay, deputy chairman, departed last year and early this year Mr Robert Randall, the oil and gas specialist, left. By the standards of Edinburgh, though not of London, that amounts to a high turnover rate.

The trading loss was £101,000 profit.

"we've lost," says Mr Hammond-Chambers. "It's not that they weren't good and talented people, but that they weren't the right people."

The departures took place against a background of a poor performance by several of the investment trusts.

Edinburgh American, which had soared on the back of high technology stock in the US, declined when the market for these stocks peaked after 1983.

The oil and gas funds, North

Sea Assets and Viking, turned sour when the North Sea ceased

to thrive and Ivory & Sime was accused of moving too slowly to remedy the problems.

Since then, the Japan Assets

project has been restructured and

is expected to be approved early

next month, while work on revising the Atlantic Assets scheme

should soon be complete. "It indicates that Ivory & Sime have started listening to their friends again," says an outside observer.



In any case, Ivory & Sime now seems to have recovered some of its poise. In a rights issue in March, its Japanese partner Sumitomo Life Insurance came in as a shareholder with 15 per cent of the company, making it the biggest shareholder after Ensign Trust, the merchant navy's pension fund, which has 20 per cent.

The impending arrival of 45-year-old Mr Graeme MacLennan as supremo for all the company's investment operations, is seen by analysts as adding considerable credibility to the company. His appointment is said to have been well received in the ranks, but some observers fear it could lead to more blood-letting.

Mr Hammond-Chambers says that the performance of the company's investment trusts since last October's crash has been "somewhere around the medium." But he argues that the business, which made net profits of £3.2m in the year to April 30 1987 and

will be reporting for 1988 in the next few weeks, is now more broadly-based than it was three years ago. "It's over the next three to five years that we'll see whether the team can score," he says cautiously. "I'd doubt that we are half or even a quarter of the way there yet."

Barton Transport buses run into loss

THE recent problems continued at Barton Transport, east midlands-based bus operator, in the first half of the present year. It fell into pre-tax losses of £124,000 for the 24 weeks to March 12 against profits last time of £119,000.

Turnover fell from £3.65m to £3.45m, and after a tax credit of £17,000 (£35,000 charge) losses per 16sp deferred share came out at 23.4p compared with earnings last time of 16.7p.

The trading loss was £156,000 (£101,000 profit).

The Inchcape Spiral

PROFIT BEFORE TAXATION

UP 35%

EARNINGS PER SHARE

UP 47%

DIVIDEND

UP 29%

1987

Financial Highlights

	1987 £m	1986 £m
Profit on ordinary activities before taxation	116.2	86.1
Earnings for ordinary shareholders	63.1	42.7
Earnings per ordinary share	73.7p	50.2p
Dividends per ordinary share (net)	27.0p	21.0p

The Group's significant strengths are spearheaded by our UK and Far East operations, with notable support from Europe and South East Asia.

Inchcape's market-leading companies include Mann Egerton, Toyota (GB), Bain Clarkson, Gray Mackenzie, the Assam and Borneo Companies plus other worldwide concerns covering our principal activities of services, resources and marketing and distribution.

Inchcape

THE INTERNATIONAL SERVICES AND MARKETING GROUP

With a strong base of both local and international management, together with a clearly defined strategy, Inchcape is now well equipped to develop and prosper in the years ahead.

George Turnbull

Chairman and Chief Executive

For a copy of our 1987 Report and Accounts, please write to Diana Le Lievre, Inchcape PLC, 40 St Mary Axe, London EC3A 8EU.

S.F.E. INTERNATIONAL N.V.

U.S. \$70,000,000

Guaranteed Floating Rate Notes Due 1988

Guaranteed by

Société Financière Européenne
- S.F.E. Luxembourg

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 23rd May, 1988 to 23rd November, 1988 has been fixed at 8 per cent per annum and that the coupon amount payable on coupon No. 14 will be U.S.\$204.44

The Sumitomo Bank, Limited
Agent Bank

This advertisement appears in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited relating to The Third Market.

THE BECKENHAM GROUP plc
(Registered in England No. 1809399)

The Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited has granted permission for the new Ordinary Shares, the new Preference Shares and the Warrants referred to below to be traded on The Third Market.

RIGHTS ISSUE OF 2,572,500 UNITS AT 165p PER UNIT

Each Unit comprises:
One New Ordinary Share of 5p
One New 5% Redeemable Cumulative Preference Share of £1 and
One Warrant to subscribe for one Ordinary Share.

Dealing in the Units will commence on Monday 23rd May 1988. Dealing in the New Ordinary Shares, New Preference Shares and Warrants will commence on Wednesday 15th June 1988.

The sponsors to the Company are Fiske & Co. Ltd. who have underwritten the Rights Issue.

23rd May 1988

KLEINWORT BENSON FINANCE B.V.

US \$50 million

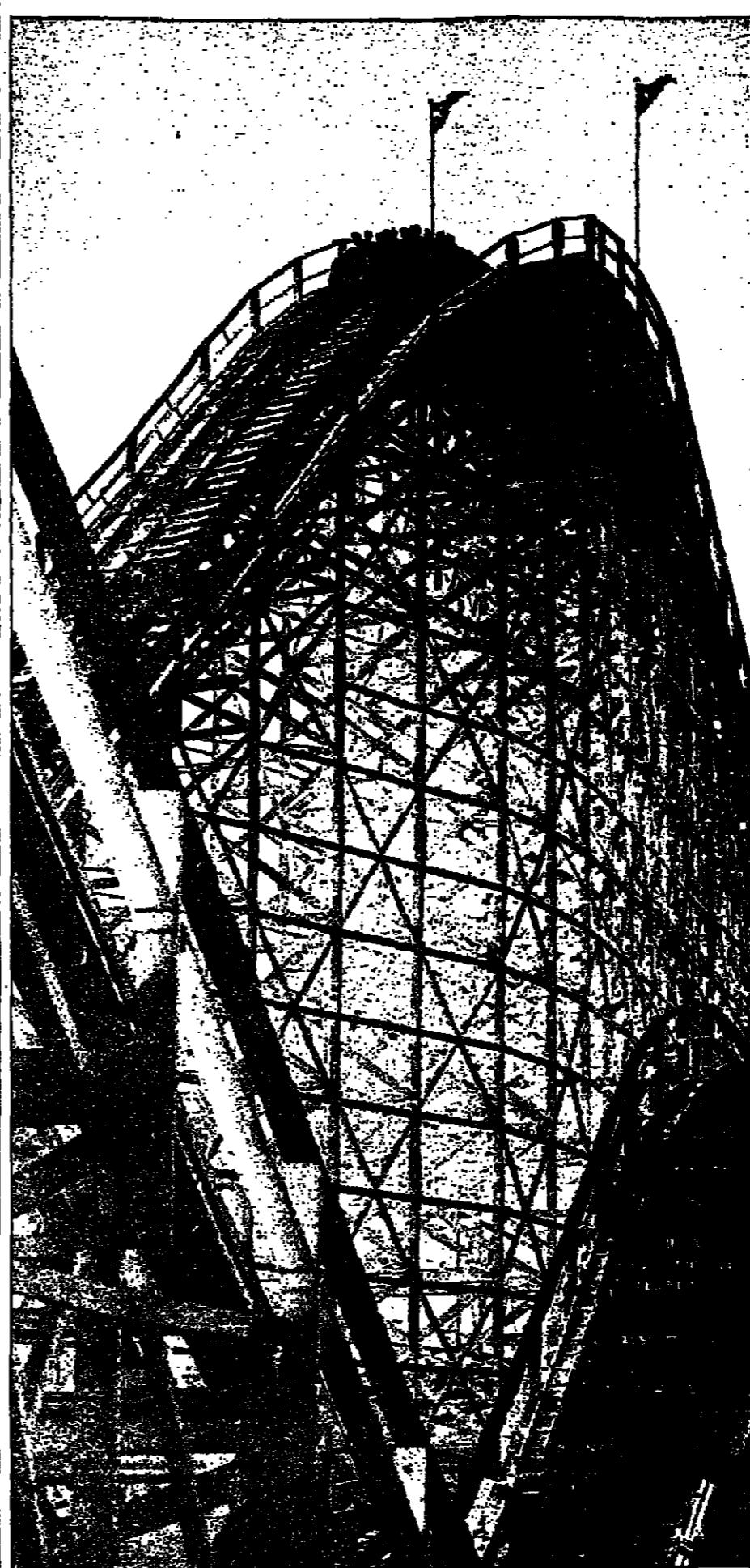
Guaranteed Floating Rate Notes 1991

unconditionally and irrevocably guaranteed, as to payment of principal, premium (if any) and interest, by

KLEINWORT BENSON LONSDALE plc

For the three months 23rd May 1988 to 23rd August 1988, the Notes will carry a Rate of Interest of 7 1/4 per cent, per annum with a Coupon Amount of US \$59,000.

CITICBANK INTERNATIONAL LIMITED
Agent Bank



FOREIGN EXCHANGE
Performance You Can Count On In A Market You Can't.

In today's fast-moving foreign exchange market, you rarely have the luxury of time to explore all of your options before you make your move.

That's why Bank of America's support is especially valuable to your company.

We combine a global perspective with up-to-the-minute market insights to help you shape your strategy.

Our high trading volume enables us to deliver quick, competitive quotes. In any tradable currency, major or minor.

We're innovative in applying swaps and options to create flexible hedges.

And we can execute transactions quickly and efficiently through our 24-hour global trading network.

Get a better grip on the market's ups and downs. Talk to a Bank of America foreign exchange advisor.

London (01) 236-9861
New York (212) 503-8130
Toronto (416) 365-1085
San Francisco (415) 622-8545
Los Angeles (213) 228-2405
Tokyo (81) 3-587-3001
Singapore (65) 530-6640
Sydney (61) 2-235-0933



Bank of America

LONDON RECENT ISSUES

EQUITIES

Last Price	Dividend Paid Ex	Lastest Reported Date	1988		Stock	Closing Price	+ or -	Net Chg.	Times Chg'd	Ends Yield	P.E. Ratio
			High	Low							
163	F.P.	-	73	63	ASB Bancr. Fusions 2p	66	-	-	112.5	1.5	42
330	120	-	80	441	British Petroleum	147	-7	-	112.5	6.1	13.7
+	F.P.	-	158	147	Carbo. Eq.	147	-	4.6	12.5	2.7	42
188	F.P.	-	100	80	Central Motor Auctions	96	-	6.5	20.3	2.5	21
159	F.P.	-	174	150	Colliers Int'l. Wrks	167	-2	12.6	21.6	2.5	21
-	F.P.	-	18	4	Colt's Cards 10p	16	-	-	-	-	-
225	F.P.	3/6	108	83	Conley Jenkins 50	101	-	8.7	24.7	1.6	15.0
225	F.P.	-	240	213	Freeman Group 10p	228	-	16.75	24.0	4.0	11.1
125	F.P.	18/5	140	125	Handley-Walker 50	143	-	1.3	2.4	1.0	16.3
159	F.P.	-	99	98	Hovet Am. Endeavor Fd.	98	-	-	-	-	-
148	F.P.	10/6	149	140	Hokom Technology 10p	148	-	6.0	20.5	5.6	12.2
154	F.P.	20/4	90	64	Hughes (H T) 10p	74	-3	2.1	4.1	2.6	11.1
122	F.P.	20/5	141	135	Johnson Press	138	-	1.5	2.6	3.4	16.0
146	F.P.	-	116	101	Kirby Little Group 50	119	-	1.3	4.9	2.2	15.2
55	F.P.	21/6	74	52	Lincoln House 50	54	-	-	-	-	-
-	F.P.	-	45	36	Lord Warans	37	-	-	-	-	-
53	F.P.	-	57	40	Manitex 50	46	-1	-	-	-	-
115	F.P.	20/5	68	73	Markland Management Est.	73	-	8.0	1.6	5.5	6.1
120	F.P.	20/5	118	118	Microlife Group 50	120	-	8.9	3.8	3.2	13.7
990	F.P.	-	131	121	Miracle-Estate 100	123	-	15.15	24.8	3.4	13.3
-	F.P.	-	121	86	Morris Asby 10p	88	-	1.37	21.3	5.1	11.1
1175	F.P.	27/5	184	175	Neogen Group Wrks	117.5	-	-	-	-	-
778	F.P.	-	45	58	P&P 10p	179	-	1.62	5.0	2.0	13.3
14	F.P.	3/6	154	88	Page (Metall Group 2p	93	-	W1.3	3.2	3.2	6.1
521	F.P.	2/6	153	153	Perfector 50	154	-	1.34	2.4	1.4	15.0
120	F.P.	-	128	119	Resort Hotels 10p	113	-	80.42	25.0	2.0	12.2
975	F.P.	-	20	16	Rosita 10p	20	-	8.7	31	1.6	12
118	F.P.	-	240	230	SO-Sonic Wrks	230	-	-	-	-	-
855	F.P.	-	55	53	Sero Group 2p	47.5	-	1.1	4.0	2.7	4.8
+	F.P.	-	970	945	Shem Group 10p	93.4	-	27	4.8	4.0	9.3
855	F.P.	-	234	223	Society's Hides, Class A	224	-	50.25	2.7	14	23
-	F.P.	-	86	83	Texas Instruments 50	83	-	82.5	21.0	4.0	14.0
855	F.P.	-	300	280	Total Systems 50	275	-	87.5	21.0	4.0	14.0

FIXED INTEREST STOCKS

Name Price £	Amount Paid up	Latest Return Date	1988		Stock	Closing Price £	+/-
			High	Low			
£100	F.P.	10/11	107p	104p	BSA Group & 75pc Cen. Rd. Cr. Pf.	104p	
£744	23.5%	30/11	95.4	94.1	Capital & Counties 9 1/2pc 1st Mort. Dls.	94.8	+1
100	35p	1/6	341.5p	335p	Co-Op Bank 5.48pc Cen. Rd. Cr. Pf. 201	354.5p	+4
£100	40	1/7	411.5p	409p	LIT Holdings 9.47pc Cr. Rd. Cr. Pf. 1986-08	409p	
-	F.P.	-	100.4	99.0	N'wales Anglia 9 1/2pc Bd 17 4.89	100.8	+1
-	F.P.	-	100.4	99.5	Do 9 1/2pc Bd 8.5 6.89	100.8	+1
£100	F.P.	-	105p	100p	PSG Group 6 1/2pc Cr. Rd. Cr. Pf.	107p	+1
100	NIL	24/5	200p	133p	Sound Diffusion 7 1/2pc Cr. Crd. Rd. Cr. Pf.	156p	+1
100	F.P.	11/5	135p	125p	SD-Scion 6 1/2pc Cr. Crd. Rd. Cr. Pf.	128p	+1
100	NIL	24/5	750p	250p	Safe & Lyle Non-Int. Cr. Crd. Rd. Cr. Pf.	350p	+1

“RIGHTS” OFFERS

Issue Price P	Amount Paid up	Latest Dividend Date	1968		Stock	Closing Price P	+ or - P
			High	Low			
247	NH	17/6	40pns	32pns	Alphameric Sp	40pns	+3
41	NH	20/6	30pns	14pns	McEagle Hldgs	20pns	-
100	NH	17/6	40pns	21pns	Caver Tie Mfg	30pns	-
204	NH	3/6	12pns	11pns	Kelt Energy Units	15pns	-
301	NH	21/6	13pns	11pns	St. Lincoln House Units	20pns	-

a Annualized dividend. b Figures based on prospective estimates. d Dividend rate paid or payable on part of capital, computed based on dividend or full capital. e Annualized dividend and yield. f Forecast, or estimated annualized dividend rate, based on previous year's earnings. L Estimated annualized dividend, cover and yield based on latest prospectus or other official estimates for 1988. M Dividend and yield based on latest prospectus or other official estimates for 1987. Q Gross, R Forecast annualized dividend. Loner and pie rates based on latest prospectus or other official estimates. W Net Future Shares. Y Forecast by tender. D Offered to holders of ordinary shares as a "right". 1 Introduction. 2 Including price. M Reintroduction. 3 In connection with recapitalization merger or takeover. 4 Allocation price. 5 Unadjusted price. 6 Reintroduction. 7 Offered to holders of ordinary shares as a "right". 8 Including price. 9 Total Assets.

YOUR GUIDED TOUR STARTS HERE:

ASK FOR INDEPENDENT FINANCIAL ADVICE

Blends by SAMPLE LINE

FT CROSSWORD No.6,637
SET BY TANTALUS



FINANCIAL ADVISOR

REAL TIME

A crossword puzzle grid with numbered entries. The grid is 15 columns wide and 15 rows high. Numbered entries include: 1 (3), 2 (3), 3 (3), 4 (3), 5 (3), 6 (3), 7 (3), 8 (3), 9 (3), 10 (3), 11 (3), 12 (3), 13 (3), 14 (3), 15 (3), 16 (3), 17 (3), 18 (3), 19 (3), 20 (3), 21 (3), 22 (3), 23 (3), 24 (3), 25 (3), 26 (3), 27 (3), and 28 (3). There are several blacked-out areas, including a large one in the center and others in the corners and along the edges.

ACROSS

- 1 Meredith's self-centred person (3,6)
- 6 Many gone frantic getting dismissal (5)
- 9 I enter Rome complex to obtain watered silk (5)
- 10 Look east for example to form opinion (10)
- 11 Not long before the staff of life makes something sweet (10)
- 12 Ambassador goes to jolly island (4)
- 14 Carlyle considered economics a dismal one (6)
- 15 Any act you heard reproduced in Mexico (7)
- 17 Thieve half of them - that shows furtiveness (7)
- 19 Calm worker supplies engine fluid (7)
- 20 It holds water for sheep by river (4)
- 22 Auditor's assistant? (7-3)
- 25 She wouldn't leave you standing! (9)
- 26 Elias translation in part of church (5)
- 27 Class arrangement (5)
- 28 This 14 across is the study of government (9)

DOWN

- 2 Characters in Poe's time I typify (9)
- 3 Highly gifted pawnbroker in the family (5-5)
- 4 Fashionable poetry printed upside down? (7)
- 5 Party he throws is the treatment! (7)
- 6 Manage firm on the borders of Palestine (4)
- 7 Poet heard making a din (5)
- 8 Somehow I'm tense at this bar (9)
- 13 Financial man gives report to busybody (10)
- 14 Misbehaved, so sent out to acquire smooth manner (9)
- 16 Marine has sail repaired in time and starts cruise (9)
- 18 The ale brewed with pressure is left in glass (4-3)
- 19 Basket for fabulous bird raised to live with the Italian (7)
- 21 Initially every priest had one denominational surplus (5)
- 23 A number go to where the may be water to live (5)
- 24 Some sombre reactors did cover a rabbit (4)

The solution to last Saturday's crossword will be published with the next issue.

The solution to last Saturday's prize puzzle will be published with the names of winners on Saturday.

AUTHORISED UNIT TRUSTS

Abbey Unit Tst. Mayrs. (a)
80 Holdenhurst Rd, Bournemouth
Hampshire

FT UNIT TRUST INFORMATION SERVICE

Scotlife Life Investments Ltd

105 St. Andrew St., Edinburgh

M60 8BD, UK

0131 222111

M60 8BD, UK

Vanguard Trust Managers Ltd - Contd.

American & Gen

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

1990-91

UNIT TRUST INFORMATION SERVICE

UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

DIARY DATES

PARLIAMENTARY

line Pilots and Navigators. (Room 17, 4.15 p.m.)

TODAY

Jamaica: Opposition debate on 'The Crisis in Housing.'

Firearms (Amendments) Bill, remaining stages.

Lord: Dartford-Thurrock Crossing Bill, report.

Local Government Finance Bill, committee.

Protection of Animals Bill, second reading.

Select committees: Public Accounts, subject, Scottish Development Agency and the private sector. Witnesses: Mr J. A. Scott, secretary, Industry Department for Scotland, and Mr Ian Robertson, chief executive, Scottish Development Agency. (Room 16, 4.45 p.m.)

Television of the proceedings of the House. (Room 8, 6.15 p.m.)

TOMORROW

Commons: Lords amendments to the Employment Bill.

Lords: Scottish Development Agency (Ohan South Pier) Order Confirmation Bill, third reading.

Trade and Industry, subject, petro retailing. Witnesses: Shell Petrol Retailers Association and Messrs Dunkerley. (Room 15, 10.30 a.m.)

Trade: subject, statement on the 1988 defence estimates. Witnesses: Mr Michael Quinlan, MoD, and other officials. (Room 15, 10.45 a.m.)

Transport: subject, marine competition: CMA. Witnesses: TWA-North West. (Room 15, 4.15 p.m.)

Treasury and Civil Service sub-committee: subject, Civil Service management reform: The Next Step. Witnesses: Sir Robin Gibbs and members of the Efficiency Unit. (Room 15, 11.30 a.m.)

Agriculture: subject, Chernobyl, the Government's reaction.

Witnesses: Dr David Clark MP, National Radiological Protection Board and representatives of the farming press. (Room 5, 4.00 p.m.)

Education, Science and Arts: subject, educational provisions for the under-fives. Witnesses: Association of County Councils and National Union of Teachers. (Room 8, 4.15 p.m.)

Employment: subject, urban development corporations. Witnesses: Newham London Borough council and Roger Tym and Partners. (Room 8, 4.15 p.m.)

Health and Medicines Bill, second reading.

Select committee: Trade and Industry: subjects, petro retailing and British Aerospace acquisition of Rover. Witnesses: Mr and TUC: TGWU, AEU, RSP. (Room 15, 10.30 a.m.)

Social Services: subject, resourcing the NHS. Witnesses: Prof

Maynard, Centre for Health Services, York University, and Prof Calver, Department of Sociology and Related Studies, York University. (Room 15, 4.15 p.m.)

Transport: subject, marine competition: CMA. Witnesses: TWA-North West. (Room 15, 4.15 p.m.)

Treasury and Civil Service: subject, BEW: estimates relating to Chancellor's Department. Witnesses: Chancellor's Department (Central Office of Information, Inland Revenue and Royal Mint). (Room 20, 4.30 p.m.)

THURSDAY

Commons: Motion for the spring adjournment.

Motion on short speeches and public petitions.

Motion on the Lord Chancellor's Salary Order.

Lords: Dartford-Thurrock Crossing Bill, third reading.

British Steel Bill, second reading.

Health and Medicines Bill, second reading.

Select committee: Trade and

Industry: subjects, petro retailing and British Aerospace acquisition of Rover. Witnesses: Mr and TUC: TGWU, AEU, RSP. (Room 15, 10.30 a.m.)

Commons: Adjournment motions.

FINANCIAL

Gaspeaks, 12.00

BOARD MEETINGS

Gaspeaks Int.

British Airways

British Airports

Marine Int. Tax.

Mobile & Land

Motorists Int.

Thames TV

Times Int.

Central Radio

Chelmsford Prop.

Commodity Prop.

London Group

Thornton G.

VPI Group

Waterfront Prop.

Westgate Prop.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next Page

Continued from previous Page

AMEX COMPOSITE PRICES

IV Bio												IV Bio												IV Bio											
Stock	Div. E	100s	High	Low	Close	Chng	Stock	Div. E	100s	High	Low	Close	Chng	Stock	Div. E	100s	High	Low	Close	Chng	Stock	Div. E	100s	High	Low	Close	Chng								
AT&T		117	101 ₂	101 ₂	101 ₂	-1 ₁	DebtM		737	1 ₁	1	1	1 ₁ -1 ₀		MTCH		130	8 ₂	8 ₁	8 ₁	-1 ₂		ProMed		42	4	4 ₁	-1 ₁							
ATT-202.00s		182	37 ₂	37 ₂	37 ₂	-4 ₂	Digram		14	28	24	4	4 ₁ -1 ₀		MTCH		203	7-16	5-16	5-16	-1 ₁₀		ProGro		42	256	34 ₁	-27							
AcmeFr		2	2 ₁	2 ₁	2 ₁	-1 ₁	Dillard		14	854	39 ₁	36 ₁	36 ₁	-1 ₁	TroGard							-R-R			136	5	3	3							
Action		2	7	7	7	-1 ₁	DoctoP		6	5 ₁	3 ₁	3 ₁	3 ₁	-1 ₁	Jacobs	1.57	12	24	15 ₁	15 ₁	-1 ₁	ABW													
AltExp		7	13 ₂	13 ₂	13 ₂	-1 ₁	Doucet		6754	1 ₁	1-18	1-18	1-18	-1 ₁	Jaxon		8	49	24	24	-1 ₁	Regen		12	18	21	21	-1 ₁							
AltWor		57	72	72	72	-1 ₁	Doucet		58	3	2 ₁	2 ₁	2 ₁	-1 ₁	JohnPd		8	67	24	24	-1 ₁	Reneg		12	624	10 ₁	10 ₁	-1 ₁							
Affin		57	5 ₁	5 ₁	5 ₁	-1 ₁	Duplex		58	12	19 ₂	19 ₂	19 ₂	-1 ₁	JohnAm		10	10	12	12	-1 ₁	Reed		83	610	31 ₁	31 ₁	-1 ₁							
AlphaB		12	47	47	47	-1 ₁	EAC		58	12	19 ₂	19 ₂	19 ₂	-1 ₁	KeyCo	1.16	10	14	24	24	-1 ₁	Rogers		32	24	20 ₁	20 ₁	-1 ₁							
Alta		18	1141	21 ₁	205	-205	EAGCI		43	1	15-16	1	1-18	-1 ₁	KirkCo		28	157	24	24	-1 ₁	Rudick		120	73	19 ₁	19 ₁	-1 ₁							
Amtech		12	15	182	45 ₁	-45 ₁	EBCo	1a	11	50	36 ₁	36 ₁	36 ₁	-1 ₁	KogerC	2.40	-	-	1	1	-1 ₁	SW		1.75	9	4	20 ₁	-1 ₁							
AMTECH		22	7	7	7	-1 ₁	EBCo	2.50	18	48	48	48	-1 ₁	LongGr	59	8	8	8	8	-1 ₁	Sepe		5	5	5	5	-1 ₁								
AMTECH		22	15	15	15	-1 ₁	EBCo	2.57	18	48	48	48	-1 ₁	Louis		8	65	41 ₁	41 ₁	-1 ₁	Selam		2	65	65	65	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	LouisPh		10	13	13	13	-1 ₁	Stand		135	65	65	65	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Selch		22	22	22	22	-1 ₁	StelCo		50	34	34	34	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Seunam		49	5	34	54	-1 ₁	SeacCo		5	5	5	5	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	SheaA	1.15	9	50	34	34	-1 ₁	SheaCo		5	5	5	5	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	SpedOp		4	11	34	34	-1 ₁	Spelling		4	11	34	34	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Spelling		4	11	34	34	-1 ₁	Spelling		4	11	34	34	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	StarMed		7	87	30	30	-1 ₁	StarMed		152	4	54	54	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	StarSt		29	101	47	47	-1 ₁	StarSt		29	101	47	47	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Synology		23	1	1	1	-1 ₁	TIE		180	27	27	27	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	TII		15	15	15	15	-1 ₁	TII		15	15	15	15	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	TobPhD		20	13	14	14	-1 ₁	TobPhD		20	13	14	14	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Taiwan	8.11e	104	41 ₁	41 ₁	41 ₁	-1 ₁	Taiwan		104	41 ₁	41 ₁	41 ₁	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	TandB		11	14	4	4	-1 ₁	TandB		11	14	4	4	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Tech7p		8	43	54	54	-1 ₁	Tech7p		8	43	54	54	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Telspho		1127	4	4	4	-1 ₁	Telspho		1127	4	4	4	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	TempE	300	241	104	104	104	-1 ₁	TempE		241	104	104	104	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	ThruTrd		144	40	84	84	-1 ₁	ThruTrd		144	40	84	84	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	TobTrd	40	9	34	64	64	-1 ₁	TobTrd		9	34	64	64	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	TechCity		9	45	114	114	-1 ₁	TechCity		9	45	114	114	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	TriSM		23	34	34	34	-1 ₁	TriSM		23	34	34	34	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Tubilex		-	U	U	U	-1 ₁	Tubilex		-	U	U	U	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Unicorp		60	5	5	5	-1 ₁	Unicorp		60	5	5	5	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	UniVista		5	5	5	5	-1 ₁	UniVista		5	5	5	5	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	UFoodA		5	5	26	26	-1 ₁	UFoodA		5	5	26	26	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	UFoodB		5	5	17	17	-1 ₁	UFoodB		5	5	17	17	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	UnPal		243	54	54	54	-1 ₁	UnPal		243	54	54	54	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	VIAMC	4.3	17	11	31	31	-1 ₁	VIAMC		17	11	31	31	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Vishn		15	15	15	15	-1 ₁	Vishn		15	15	15	15	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WangB		15	15	2055	2055	-1 ₁	WangB		15	15	2055	2055	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WangC		11	15	15	15	-1 ₁	WangC		11	15	15	15	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WangH		158	10	45	45	-1 ₁	WangH		158	10	45	45	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Winko		5	5	27	27	-1 ₁	Winko		5	5	27	27	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	Wolito		5	5	11	11	-1 ₁	Wolito		5	5	11	11	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WolAm		5	5	11	11	-1 ₁	WolAm		5	5	11	11	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WnGrid		47	47	74	74	-1 ₁	WnGrid		47	47	74	74	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WolAm		28	32	31	31	-1 ₁	WolAm		28	32	31	31	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WolAm		32	32	31	31	-1 ₁	WolAm		32	32	31	31	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WolAm		32	32	31	31	-1 ₁	WolAm		32	32	31	31	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18	48	48	48	-1 ₁	WolAm		32	32	31	31	-1 ₁	WolAm		32	32	31	31	-1 ₁								
AMTECH		22	23	23	23	-1 ₁	EBCo	2.59	18																										

OVER-THE-COUNTER

Nasdaq national market. Closing Prices May 20

Have your F.T. hand delivered in Switzerland

If you work in the business centres of BAAR, BASEL, BERNE, GENEVA, LAUSANNE, LUGANO, LUZERN, ST GALLEN, ZUG, ZURICH or WINTERTHUR — gain the edge over your competitors. Have your Financial Times hand delivered to your office at no extra charge and you will be fully briefed and alert to all the issues that affect your market and your business.

12 FREE ISSUES



When you take out your first subscription to the F.T., we'll send you 12 issues free. Then see for yourself why William Ungeheuer, *Time* magazine's senior financial correspondent, describes us as "the paper with the best coverage of international finance."

Geneva (022) 311604

And ask Peter Lancaster for details.

FINANCIAL TIMES

Europe's Business Newspaper

SECTION III

FINANCIAL TIMES SURVEY

Stronger exports are mitigating the country's heavy debt, while the Ozal government tries to curb growth to bring the economy back on course. It faces its most testing period, beset by widespread dissatisfaction with rising prices. Jim Bodgeman reports.

Fight against inflation

THE RETURN of democracy has made substantial if erratic progress in Turkey since the return to civilian government in 1983 after three years of rigid military rule.

Although many restrictions remain, opposition politicians and the press consistently probe the regime's tolerance, and the military have confined themselves to barracks.

The Government's most serious challenge is to bring back on course an economy blighted through relaxed economic controls and overspending in an election year in 1987. This year's legacy has been soaring inflation of about 70-75 per cent, and a rising tide of labour and business protest.

To some extent, this has been offset by the continuing remarkable performance of exports, which on conservative estimates are expected to rise by 22 per cent this year to US\$12.5bn. The current account deficit narrowed by 3.6 per cent in 1987 to US\$6.7bn, and is expected to fall further to US\$5.5bn this year, another modest estimate.

Although the Government faces an exceptional debt servicing burden totalling \$7.2bn this



TURKEY

year, it seems likely it will be able to muddle through with some judicious assistance from the World Bank and other sympathetic foreign donors.

But rising export sales and successful export sales are little consolation for low-paid bureaucrats or state industrial workers struggling to make ends meet. There are fears that popular frustration with declining living standards will co-mingle with extremism on the left and right to foment a rash of terrorism, prompting yet another military intervention.

The mood of the electorate has changed very quickly from the general elections last November which returned Prime Minister Mr Turgut Ozal and his Motherland Party (ANAP) for a second term.

The Government's apparent failure to deal with inflation is fast alienating ANAP's moderate conservative support from what Mr Ozal has characterised as the "central pillar" of society, particularly lower echelon bureaucrats and waged workers.

One danger is that dwindling salaries and pay packets may force their earners to depend on again - despite an unfortunate statement recently by President Kenan Evren that they would have to if the situation worsened sufficiently.

The Government says inflation will start to come down during the summer, slowed by the bumper harvest and lower food prices predicted by agronomists. Inde-

pendent analysts agree, although not expecting as fast a rate of decline. There is a consensus, however, that the Government needs a real improvement by the autumn to defuse serious popular protest which could lead to isolated outbreaks of violent unrest.

The mood of the electorate has

changed very quickly from the general elections last November which returned Prime Minister Mr Turgut Ozal and his Motherland Party (ANAP) for a second term.

The Government's apparent failure to deal with inflation is fast alienating ANAP's moderate conservative support from what Mr Ozal has characterised as the "central pillar" of society, particularly lower echelon bureaucrats and waged workers.

One danger is that dwindling salaries and pay packets may force their earners to depend on again - despite an unfortunate statement recently by President Kenan Evren that they would have to if the situation worsened sufficiently.

The Government says inflation will start to come down during the summer, slowed by the bumper harvest and lower food prices predicted by agronomists. Inde-

pendent analysts agree, although not expecting as fast a rate of decline. There is a consensus, however, that the Government needs a real improvement by the autumn to defuse serious popular protest which could lead to isolated outbreaks of violent unrest.

The mood of the electorate has

changed very quickly from the general elections last November which returned Prime Minister Mr Turgut Ozal and his Motherland Party (ANAP) for a second term.

The Government's apparent failure to deal with inflation is fast alienating ANAP's moderate conservative support from what Mr Ozal has characterised as the "central pillar" of society, particularly lower echelon bureaucrats and waged workers.

One danger is that dwindling salaries and pay packets may force their earners to depend on again - despite an unfortunate statement recently by President Kenan Evren that they would have to if the situation worsened sufficiently.

The Government says inflation

making ground on ANAP. The Government with its comfortable parliamentary majority can afford to discount this in the short-term, but there have been ominous grumblings from ANAP deputies with hard-line constituencies.

This back-bench criticism has pointed out the fundamental question of leadership in ANAP, still very much built around Mr Ozal. There still seems to be no adequate successor to hold together what is still a party of disparate interest groups, as amply demonstrated recently by a conflict between the party's liberal and Islamic fundamentalist wings.

In many respects, ANAP is a reflection of the fluctuating currents of modernism, tradition and religiosity in Turkish society.

There is much truth in opposition claims that ANAP has presided over a more unequal shift in income distribution in favour of an emergent group of large trading houses, businessmen and bankers profiting most from the export drive which has so successfully buoyed up the balance of payments.

At the same time, equally

well-founded are ANAP charges that the hostile popular press is the mouthpiece of old industrial holdings whose privileged position under the pre-1980, closed, command and quota regime is being whittled away. And there is strong evidence that for all the Government's technocratic outlook, the upper echelons of some ministries are strongly permeated by Islamic fundamentalism.

Perhaps the greatest impediment in the economy is how trustworthy are the macro statistics, which might seem to paint a poverty-stricken picture of the bulk of the population.

Per capita GNP was still only \$1,254 in 1987, despite increasing by 11 per cent compared with the previous year, according to the State Institute of Statistics. Yet outside the pale of official figures, a teeming informal economy, particularly in the *gecekondu* (meaning, built at night) squatter barrios of the cities, could add considerably to national output if ever measured.

Turkey is rapidly urbanising and the towns and cities are growing at rates of up to 6 per cent annually, compared with national growth rates of around 2.2 per

cent in a population presently numbering about 54m. This growth has created tremendous pressure on inadequate municipal services, and a creaking system of municipal finances, and more dangerously, in the long term, on the education system.

One of the successes of Prime Minister Turgut Ozal's first administration has been the long-overdue and ambitious programme of infrastructure construction it set in train - though budget new projects will now be started until 1990 at least.

In Italy, a far more industrialised country, recent estimates suggest national income would be increased by 18 per cent were the black economy to be taken into account.

In Turkey, say academics, its inclusion could push up GNP by as much as 20-25 per cent. Estimates of total illiquid gold savings, much of it under *gecekondu* beds, range as high as \$45bn, for example.

The fact that agriculture still dominates the economy to a large extent, despite its relative stagnation, compared to industrial growth since 1980, compounds the difficulty, since much of small farmers' produce goes unrecorded in national output totals. Though some might go hungry, few starve in Turkey.

So far, there has been very little academic research into the size of Turkey's informal sector.

In fact, since 1983, the per capita GNP figures don't seem to have tallied with outward signs of popular affluence, say economists.

Sales of televisions and white goods, for example, reached record levels last year on the strength of consumer demand created by the government-sponsored mass housing programme.

But now there are indications that the Government's austerity measures earlier in the year have served to curb the consumer explosion which began in 1986.

Demand for locally-manufactured cars, which once had six-month delivery time lags, has slackened, while real estate prices have started to sag.

In the construction sector,

unpaid bills are mounting for materials. Private sector industrialists manufacturing for the domestic market had predicated their investment plans on contin-

CONTENTS

Politics	
Islam	
Profile: Turgut Ozal	2
Economy	
Profile: Ali Tigray	3
Foreign relations	
Turkey: East or West?	4
Middle East relations	
Iranians in Turkey	5
Turkey and the EC	
Agriculture	6
State banks	
Profile: Bulent Gultekin	7
Banking	
Stock exchange	8
Trade	
Energy	9
Education	
The Press	10
The Military	
Defence industries	11
Trade unions	
Construction	
Profile: Imren Aykut	12
Iron and Steel	
Textiles	13
Telecommunications	
The cities	14
Eastern Turkey	
The Black Sea coast	15
Tourism	
Business Guide	16

Picture: The newly-completed second Bosporus Bridge, which carries its first traffic next Sunday, is a graceful testimony to Turkey's pivotal role between Europe and the Middle East. A third bridge is to be built.

Pictures by Terry Kirk

ued high growth in 1986. Now they are cutting back on output, running down stocks, and seeking higher liquidity profiles in the expectation that demand will contract much further before the year is out.

One fear is the economy will be reined in too fast, and that the boom will slide too quickly into bust.

To their credit nevertheless, the Ozal government have managed to sustain economic high growth at a time of exceptionally severe external debt servicing - with all the attendant stress symptoms - without a more draconian political regime.

In Mr Ozal's first term, the populace initially was cowed by three harsh years of military rule, and agonised memories of the social and economic chaos at the end of the 1970s.

As political debate revives and gains in strength and vitality, the great test for the second Ozal government will be whether popular democratic and economic aspirations can be met without resorting to authoritarianism and repression on the one hand, or profligacy on the other.

Turkey?

An exciting contract in a new country. Opportunity knocks.

But without the right advice it could all go horribly wrong.

Iktisat Bankasi is Turkey's leading merchant bank. In trade finance, in project finance and in capital markets. If you have

business in Turkey we can meet all your needs.

For further information contact

Arthur Wilkinson on (901) 174 1111. Or write to Iktisat Bankasi, Buyukdere Cad. 165, Esentepe, Istanbul, Turkey. Telex 26021. Fax (901) 174 7028.

You'll be surprised what we can do for you.

IKTISAT BANKASI
TURKEY'S MERCHANT BANK

IKTISAT BANKASI
TURKEY'S MERCHANT BANK

Dec. 31, 1987
(US\$000)
29,127
473,222

Dec. 31, 1986
(US\$000)
19,768
291,706

TURKEY 2

Politics: the economy is ANAP's gravest problem

Clouds follow victory

FOR A party which only six months ago swept back to power in a general election with a cool 22% out of 450 parliamentary seats, the Motherland party of Prime Minister Turgut Ozal had a rough passage in the early months of 1988.

A wave of public frustration over the ravages of an annual inflation rate of some 70 per cent ate into its support, to a point where, by late April, opinion polls showed the party (in Turkish, Anavatan Partisi or ANAP) sliding to third place behind, respectively, the Social Democratic Populist Party (Sosyaldemokrat Halkci Parti or SHP) and the True Path Party (Dogru Yol Partisi, or DYP). ANAP had never been in such a lowly position in its five years of existence.

At the same time – and possibly prompted by internal worries about public disaffection with ANAP – long established divisions within the party flared into the open, attracting much speculation about its long-term stability.

From without came a sustained and almost unanimous tirade from the influential local press; and there was another, perhaps more disturbing, challenge to its authority. Following a burst of street protests by students and leftists over May Day, mainly in Istanbul, President Kenan Evren, leader of the 1980 military coup, issued what was widely interpreted as a warning of the military's preparedness to step in once more if political unrest got out of hand. It was left to Mr Ozal to play down the president's intentions, and issue soothing statements about the stability of Turkey's democracy.

Of these worrying developments, the most threatening to ANAP is almost certainly the economy. The party was founded and came to power in 1983, as the first post-coup government, on Mr Ozal's promise to build a new, open economic order in Turkey, which would provide the long-term prosperity upon which to build political stability.

His appeal to all strands of Turkish society to unite behind his liberal market-based policies struck a resonant chord in a nation weary of violent divisions and economic crisis. The progress he made in his first term was sufficient to win ANAP the biggest share of the vote – 36 per cent – in last November's elections (a free contest, unlike the strictly controlled election of 1983).

Even then, however, Mr Ozal's failure to fulfil his oft-stated determination to conquer inflation provided his opponents with ready fire. By this spring, when a raft of price rises postponed before the election were introduced, ANAP was beginning to look distinctly vulnerable.

Restoring the party's ascendancy, which in any case was distorted in the November poll by election laws giving extra seats to the biggest vote-winner, will depend on the Government's ability to get on top of inflation and show a genuine improvement in the lot of hard-pressed wage-earners.

The other major question-mark over ANAP's future concerns its internal make-up. Looming largest is the party's General Secre-

tary, Mehmet Kececi, an Islamic hardliner who has forged a pact between the right-wing fundamentalists and nationalist wings of ANAP in a bid to dominate the party.

Dubbed by the local press "The Unholy Alliance", this force has gone on the offensive against the liberal and more social democratic, less Islamic wings of ANAP, which include the middle-class associates of Mr Ozal. Mr Kececi, a former mayor of the deeply conservative coastal city of Konya and prominent member of a now-banned pre-coup Islamic fundamentalist party, would be in the cabinet but for the objections to him of President Evren and the military. He is widely credited with wanting to mould ANAP into an explicitly Islamic party.

So far, Mr Ozal – himself a former member of the same Islamic party, the National Salvation Party – has skilfully

Restoring the party's ascendancy means coping with inflation

avoided being identified with any one faction, and has retained sufficient authority to overcome such divisions. He is likely to do again at ANAP's annual conference in June. Were his grip to slacken, however, perhaps through ill-health, the party might well enter a period of debilitating infighting, particularly as there is no clear successor to Mr Ozal waiting in the wings.

Such an outcome would fit the designs of the True Path Party, or DYP, very well indeed. Led by former Prime Minister Suleyman Demirel, it is also to the right of centre, and is a close shadow of the Justice Party, the main conservative party before the coup. With 50 seats in parliament, it is the third force at the moment, but its leaders believe it will step into the forefront if – or when – ANAP declines.

This presumption is based on the belief, drawn from political trends over the past few decades, that the mainstream right commands in total about 55-60 per cent of the popular vote, compared with 30-35 per cent for mainstream socialists and 10 per cent for the rest, who are mainly made up of small extreme nationalist and Islamic parties.

The DYP, whose leaders bitterly resent what they regard as Mr Ozal's usurpation of power, therefore relies heavily on the magnetic political skills of Mr Demirel and his denunciation of ANAP for its attraction. On the face of it, the DYP's policies do not differ radically from the Government's, but the party espouses more subsidies for domestic producers and is instinctively more pro-state than ANAP. In difficult times, it might be able to woo some parliamentary deputies away from ANAP.

But dependence on the pull of Mr Demirel may not be enough to ensure the party's success. For all his eloquence, the DYP tends to look more like a solid parliamentary majority.

A more pertinent question may be how long Mr Ozal himself,

who had a triple-bypass heart operation last year, hopes to stay in office. He is said to be attracted by succeeding Mr Evren as President when the latter's term ends in November 1989, but probably only if he could secure constitutional changes to give the post a more executive role. That would require a two-thirds majority in parliament, which Mr Ozal does not quite have. His heirs-apparent in ANAP will have to keep guessing.

Hugh Carnegy

THE PRIME MINISTER, Mr Turgut Ozal, faces a number of challenges, both in maintaining tough political policies, and in tandem, handling the problems thrown up by inflation. He answers questions put by JIM BODENGER.

Q: Most observers would agree

that the main problem facing the economy is inflation. Can you say whether there is any hope of a substantial reduction by the end of the year, and broadly how would you hope to achieve this?

MR OZAL: The biggest increase was in December. The increase afterwards has been less than December but also substantial. For the months of January, February, March and probably April, these figures are bigger figures than normal.

We will probably reach the highest annualised figure at the end of April. Then slowly it will come down – the biggest drop will be in December 1988. By the end of April 1989, probably we will have halved the rate of a year previously.

Q: So we're looking at something around 35-40 per cent?

MR OZAL: The figure is 35 per cent, maybe less.

THE problem of inflation in Turkey is not a new one, it has been almost continuous since 1971. The worst was at the end of 1970s, but then inflation was coupled with other problems, shortages, very big balance of payments problems, and also negative GNP growth.

Today it is not like that, the balance of payments is better than last year, and exports in the first three months of this year increased by 40 per cent.

In any new election, the SHP will almost certainly at least benefit from the decline of the Democratic Left Party set up by former RPP prime minister Bülent Ecevit. It failed to gain any seats last November and has since lost its way, but its 8 per cent support would be of great benefit to the SHP.

If the SHP can win over those votes, and if inflation-harassed voters become disillusioned with Mr Ozal's liberal economics, then it is probably the likeliest alternative government. Mr Alkan says it does not however, envisage a complete reversal of ANAP's policies. "We are not against the market economy," he says. "The fully protected state economy had its price in the end. We accept that. But Mr Ozal has gone too far in one direction. We will make some adjustments in policy, especially to ensure social justice."

Such talk of an SHP government remains highly speculative. The fact is, Mr Ozal has time on his side in which to straighten out the economy. Although local elections due within the year could prove very difficult for ANAP, the Government is at the start of a five-year term with a solid parliamentary majority.

A more pertinent question may be how long Mr Ozal himself, who had a triple-bypass heart operation last year, hopes to stay in office. He is said to be attracted by succeeding Mr Evren as President when the latter's term ends in November 1989, but probably only if he could secure constitutional changes to give the post a more executive role. That would require a two-thirds majority in parliament, which Mr Ozal does not quite have. His heirs-apparent in ANAP will have to keep guessing.

Since 1983, however, the tide

has been flowing away from secularism in Turkey. Religious education is now compulsory in all schools. Most ministries have mosques in their basements. During the Holy Month of Ramadan, when fasting is obligatory for pious Moslems, canterous in official buildings tend to be closed for repairs and restaurants in provincial towns stay shut during the day.

Local officials in some remote communities impose sanctions on those who break the fast. Last year, the mayor of a small town in Konya province fined a citizen who smoked in Ramadan, while in Van, a teahouse patronised by students was attacked, and one person was killed, for not observing the fast.

More fundamentally, certain Islamic customs are still universally observed in Turkey, including circumcision (usually between the ages of 5 and 11) and Islamic burial. Cremation is not permitted, despite the obvious population pressures of the large cities.

Much of the Turkish press, even those sections which regard

centre right "central pillar" of society, the broad silent majority that ANAP has tapped.

I think I'd answer that in two ways. first of all, I am not very sure about inflation polls in Turkey, especially when they're carried out in a hurry, they are not very scientific.

Second, let's assume they are correct, with some margin of error – but the poll shows a cross-section of people at that time, it's not voting. When people vote, not only do they have feelings, they are also going to vote for the future of the country.

In many cases I found polling and voting were different. In Turkey, for example, the polls very much underestimated me in the 1984 election campaign and the referendum campaign last year, but it turned out to be the other way, we were the big winners of those campaigns.

When the general elections came, they started to make a bigger estimate. An estimate in Millyet (an Istanbul daily), I remember, they were talking about something like 50 per cent of the vote, but it turned out we got 55 per cent.

Another point I want to make is that this is the beginning of a new government term. I have to take hard measures, whatever the outcome is. People will not be happy at the beginning, that's true, but when they see in about one year's time, or when they see some of the better results, they will appreciate the change. And it is the duty of the government to take hard measures at the beginning, not at the end.

Q: The recent May Day disturbances have been described as the worst since 1980. Do these indicate a worrying trend in unrest? (Note: May Day is traditionally a day for left-wing protest in Istanbul's central Taksim

Square, especially since 36 died from being crushed or police gunfire at a mass rally in the square in 1977.)

MR OZAL: I don't think so, because the (total) number of people who were the leaders of the 1977 incident in Taksim Square, the leader of DISB in 1977 (a far-left trades union confederation banned after the 1980 military coup), Mr Basturk, was at that meeting.

Also, the same extreme group of the present Social Democratic Populist Party (SHP) – formed since the 1980 coup) was at that incident, but they could not get the same big crowd as in 1977. Turkey has passed that experience.

Today, the two old pre-1980 parties, one of which is one was Justice Party, other was the Republican People's Party (RPP), have been replaced by the SHP and the True Path Party (TPP), but they are small parties according to the last election. They are trying to bring back pre-1980 conditions, but that will never happen in Turkey, because people have seen this very bitter experience.

When you look at the *geçitler* (built at night) slum houses around the cities, there has been a very good improvement in the past six to seven years, especially during my government's time.

We have given land certificates to those people, they own land and now their buildings, their streets are clean, they now have playgrounds for children, sports installations for the young, and therefore they vote for us, not for the left.

Q: When I talk about the central pillar of society, I mean the lower paid white collar workers and industrial workers who have fixed salaries, and who have no

means of supplementing these incomes.

Let me tell you, those are not fixed salaries. According to agreements with the labour unions, they have pay increases every six months, also government employees have pay increases every six months.

Probably in July, we will have

new increases for the government employees which will take care of some of their problems from inflation.

Q: Many of Turkey's foreign

creditors are concerned about

the increase in the external debt burden, and the heavy debt service burden in 1988.

I think this year we are going

to pay more than last year,

but that is the stage right now.

Q: What would you say was the probable timescale for entry?

I have no time estimate, and I don't think it advisable to make one.

Q: How do you sense the feeling within the EC itself about the application – is it favourable?

I think time will tell us, espe-

cially when the European Com-

mission report comes out. I know

one thing, our economic situa-

tion – excepting inflation – and the competition of Turkish industry, is good compared with other new-comers to the Community.

Q: Recent breakdowns of the

Turkey Association Council

meeting on April 25 has led

many to question the durability

of the accord reached by yourself

with Andreas Papandreou of

Greece in Davos in January. Is

the Davos spirit still alive?

Still alive, yes. I am going to

Athens in June. What happened in Luxembourg was some kind of

minister is thought to have been linked over several generations. Other leading orders include the Tencars, the Kadirs, the Mevleviye, and two 20th-century newcomers, the Suleymans and the Nurnas, neither regarded as genuine Tarikats by the older movements.

From time to time, meetings of

these bodies are raided by the

police and their members carried

to jail, though over the last 10

years the climate has become

steadily more permissive, with

the result that religious distinc-

tions of costume, for men as well

as women, have begun to reappear in the streets.

One school of thought says

that modern values, inculcated

by the mass media, are now too

deeply rooted for religious move-

ments to get very far in politics,

and points out that, in order to

exert political influence, the Tarikats have had to copy their ene-

mies and set up political parties.

Another viewpoint fears that

the religious groups and the secul-

arists could eventually have a

violent collision.

Meanwhile,

one thing remains unde-

nable, each decade in recent

Turkish history has ended with

the religious groups gaining

ground and the hard-line secul-

arists losing it.

accident on the road. We will continue to press on. But we have not solved any of our problems with Greece in Davos, we laid down the infrastructure which makes it easier to improve our relations, so that in time we will have a chance to solve the difficult problems.

Q: Is there any likelihood that Turkey will move to withdraw some of the Turkish troops in northern Cyprus if Greece modifies its opposition in the EC?

I am not ready to talk about this subject yet. We have not talked, and I don't think what we can do anything about it for the time being, because there is a proposal on the table from the UN secretary-general that the two communities should come together, and start meaningful negotiations. Certainly if an agreement is reached, then according to that agreement, Turkish troops will be withdrawn from the island.

Q: How is the full application from Turkey to the Community progressing?

The European Commission continues with the studies. I don't know how long it will take, but that is the stage right now.

Q: What would you say was the probable timescale for entry?

THE GOVERNMENT faces perhaps its most testing year since the ruling Motherland Party (ANAP) first took office in 1983, pledged to implement a liberal structural adjustment programme.

However, there are encouraging indications that the economy is being brought back under control, after taking a grave turn for the worse in 1986.

Excess in an election year in 1987 had resulted in overspending, heavy borrowing both at home and abroad to finance deficits, a bloated money supply, and a real deficit over twice that budgeted. For Turkey's already hard-pressed populace, this meant a soaring year-end inflation rate of 85 per cent.

The Government moved steadily in February to bring the economy back on course, first with an emergency package to halt the run on the lira in foreign exchange markets, and then with a budget and economic programme for 1988 aimed at dampening growth and halving inflation.

The latter target most commentators view as over-optimistic – around 50 per cent is the most that can be hoped for – but there is some evidence, unlike recent years, that the government is holding fast to a policy commitment of spending cuts.

This resolve comes from a triumvirate in the bureaucracy, the monetarist central bank governor Mr Rısu Saracoglu, his predecessor, treasury head Mr Yavuz Canevi, and Mr Ali Tigrel, director of the State Planning Organisation (SPO).

For the present they hold the upper hand in a policymaking tussle with politicians in the newly-formed Higher Planning Council who maintain that Turkey can withstand the strain imposed by high growth at a time of exceptionally heavy external debt servicing.

The over-indulgence in 1987 resulted in a high growth rate of 7.4 per cent, indicating that despite expectations to the contrary, the domestic demand explosion of 1986 abated little and the economy was still overheating.

Third quarter figures had induced false hopes of a slackening to 6.8 per cent, but a surge in imports during the last quarter dashed these expectations.

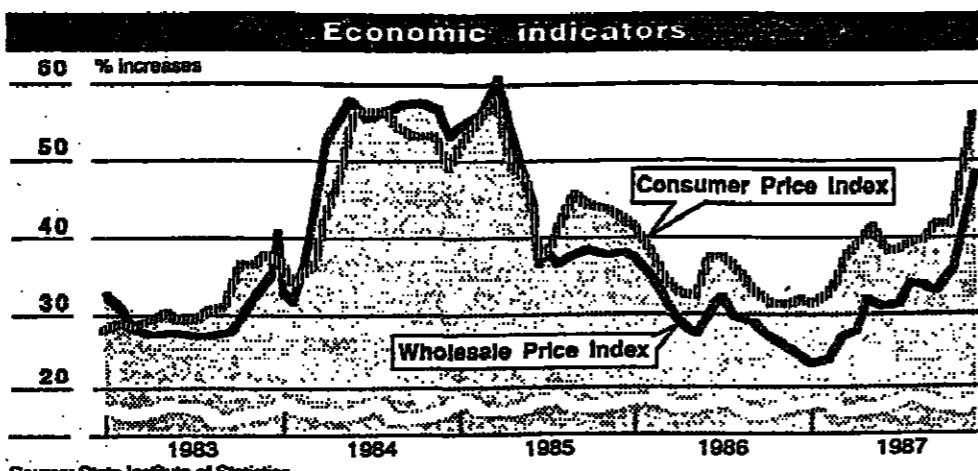
Compared with 5.5 per cent of GNP a year previously, the public sector borrowing requirement increased to 8 per cent, while over the period, compared with a target of 4.1 per cent, the budget deficit in fact rose to 8.7 per cent.

This year's budget appears to be an attempt to rein in growth while at the same time shouldering the carry-over from 1987.

Growth will be reduced to 5 per

The economy is being brought back under control

Most testing year



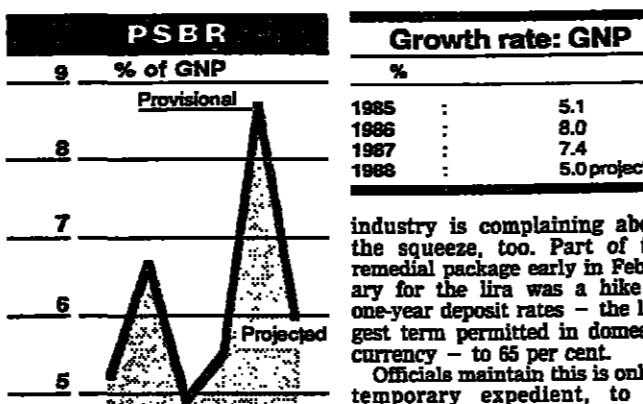
Source: State Institute of Statistics

cent, and the budget deficit will be held down to TL 8.5 trillion.

However, the forecast 65 per cent escalation in expenditure and the 75 per cent increase in revenues from indirect taxation – compared with 55 per cent from direct taxes – has aroused scepticism among business economists as to whether inflation can be halved so ambitiously. Again, the projected growth rate of 5 per cent would mean a GNP deflator of 49 per cent, hardly compatible with the inflation target.

Partly to blame for the inflation rate – now around 70 per cent – were overdue price increases that the Government had pushed through regularly since the elections. These, especially for fuel, have aroused bitter protest, and have certainly lost the Government valuable electoral support.

In the domestic economy, the prescriptions appear to be working. In the short term at least, although inflation is still on the rise, the actual budget deficit in the first three months of the year



Source: VSM

worked out at around TL347m, well below target, although the major payments to farming co-operatives and bureaucrats still have to be faced later in the year, while wage disputes are rippling through the public industrial sector.

Management in commerce and

economy, while the Istanbul Chamber of Commerce (GCCD) has predicted that 1988 will be the worst for price increases since 1980.

The widening budget deficit is largely caused by the heavy domestic and external debt servicing exacerbated in 1987. In the 1987 budget, this legacy is reflected in transfers totalling almost half total expenditures, while interest payments on external and internal public debts are forecast to rise by 32 per cent.

External debt servicing in 1988 – a peak year for repayments of debts rescheduled in the late 1970s and early 1980s – will total \$7.2bn. In 1987, the external debt burden increased by 22 per cent to total \$3.3bn.

The Government's one success story is the current account, to which it has geared a medium term debt-servicing strategy recently presented to its major foreign creditors. In 1987 compared with the previous year, the current account narrowed by 35.4 per cent to total \$867m, on the back of a surge in exports by 36 per cent to \$10.2bn. In 1988, they are conservatively targeted to increase by 23 per cent to \$12.3bn.

Tourism is one of the brightest growth sectors in the economy, but still yet has to come into its prime on a par with other Mediterranean sun-spots. Nevertheless, there was a healthy increase in receipts of 33 per cent for 1987.

Workers' remittances also continued their slow climb from a mid-80s depression, rising by 24 per cent over the period.

There is every reason to believe that the export success will continue this year – exports in the first quarter rose by 40.9 per cent to total \$2.8bn compared with January-March 1987, while the rate of increase of imports was much slower at 23 per cent to total \$3.49bn.

The medium-term strategy envisages that inflation will fall to under 20 per cent and that the current account will narrow to \$4.73bn by the end of 1991. Debt servicing will remain roughly constant at this year's level, but the rate of increase in the debt stock will slow as borrowing requirements fall with the current account deficit.

By the end of the period, the debt stock will total \$41bn. Growth will be kept at around 5 per cent annually throughout the period.

Some of these targets might appear over-optimistic, but there is no denying the continuing improvement in the current account deficit. On this basis the Ozal government could still achieve its basic aims despite two very tricky years ahead.

Jim Bodgeman

Profile: Ali Tigrel

Pushing cuts through



Ali Tigrel: moved quickly through the ranks

"We haven't really approved any new projects recently," Mr Tigrel says. On major ventures

such as Istanbul municipality's ambitious transport projects, he points out that although these in theory above the Government from direct responsibility for debt servicing, they still take up room in the international markets for Turkish risk.

However, Mr Tigrel may run up against opposition on this score within the SPO itself. It seems unlikely that plans to let at least one large BOT contract for a thermal power station burning imported coal can be reined in this year.

Negotiations are too advanced, and have been going on too long, says another senior SPO official. Turkey has pioneered the novel contracting method, he points out, and adds: "All the world is talking about the Turkish BOT schemes – we cannot postpone them now."

Jim Bodgeman



Go the distance with İş Bank

The road to a successful business transaction is not always smooth. Foreign terrain, unexpected twists and turns, hills and gullies can slow down your progress or even stymie your venture altogether.

That's why a bank that knows the territory is invaluable. And in Turkey, İş Bank, as the largest financial institution in the private sector, knows the business of banking.

İş Bank has resources and talent other banks only dream about, like ten million accounts at İş Bank's 938 domestic branches. The Foreign Department in

Istanbul works with the Bank's overseas branches and representative offices and with an extensive network of correspondent banks around the world in handling a large proportion of Turkey's foreign trade transactions. A leader in the maturing capital markets, İş Bank is also a major power in project finance.

In any of these areas, İş Bank can take you where you want to go.

İŞ BANK TÜRKİYE İŞ BANKASI
Reliability to count on

Head Office:
Ankara, Turkey
Foreign Department:
Abdi İpekci Cd. No. 75
60412 Mecidiye, Istanbul
Tel: (011) 355 08 60
Fax: 31000 866 01

Branches abroad:
London
21 Aldermanbury
London EC2N 2JA
Tel: (0181) 220 1111
Fax: 0181 591 5435
Frankfurt/Main
Käferstrasse 3
D-6000 Frankfurt/Main 1
Tel: 069 29 90 10
Fax: 069 59 67

Branches in the Turkish Republic of Northern Cyprus:
Lefkosa
Tel: 57123 sub d
Marmara
Tel: 57179 sub d
Gümüşhane
Tel: 57233 sub d

Representative Offices:
W. Germany
Frankfurt/Main
Tel: 41416 sub d
Munich
Tel: 80297 sub d
Gelsenkirchen
Tel: 820578 sub d
Netherlands
The Hague
Tel: 34259 sub d

Munich
Tel: 523547 sub d
Singapore
Tel: 722746 sub d
Gelsenkirchen
Tel: 820578 sub d
Hamburg
The Hague
Tel: 34259 sub d

TURKEY 5

IN OCTOBER last year Turkey agreed to represent Iran's interests in Baghdad and Iraq's interests in Tehran. This extraordinary three-way agreement, said to be unique in the annals of diplomatic history, underlines Turkey's achievement in gaining the trust of both its warring neighbours.

The agreement came just a month after the two belligerents, at war for almost eight years, formally decided to end their diplomatic relations and send home the single diplomatic representative they both had in each other's capitals.

Increasingly self-confident in foreign affairs, Mr Turgut Ozal has visited Tehran and Baghdad three times each since he came to power in 1983, most recently this spring and - backed by a policy of studious neutrality - he has established a reasonable working relationship with the leaders of both regimes.

Perhaps one of Mr Ozal's greatest ambitions is that one day he may be able to play a central role in bringing about peace between the two countries. For the moment at least he, more than anyone, is aware that the time is not yet ripe and he is content to concentrate on protecting Turkey's own very considerable interests in the area.

The continuation of the war still poses major political risks for Turkey, and the economic benefits that Ankara gained in the early years of the war may now be outweighed by the difficulties of its dragging on. But even more alarming to Ankara would be an Iranian victory, particularly if it involved the collapse of the secularist Baathist regime.

An Iranian victory would almost certainly strengthen Tehran's attempts to promote the gravitational pull of Islamic fundamentalism in Turkey - anathema to the majority in a country whose political and constitutional framework is based on secularism.

The ace up Mr Ozal's sleeve is that to continue financing and supplying the war effort both Iraq and Iran desperately need to maintain their overland trading routes and links with Turkey, and through it to the West.

But Ankara is also vulnerable. Turkey cannot afford to allow the Gulf war to spill over its borders into an area where it is already having to fight its own guerrilla insurgency, and though there has been a decline in recent years Iraq and Iran together still account for around 20 per cent of Turkey's total trade and about 70 per cent of its oil imports.

Earlier this year Iraqi aircraft

purusing enemy forces violated

Neutrality now should assist post-war trade



Mr Turgut Ozal has established a reasonable working relationship with the leaders of both regimes

Turkish airspace and dropped bombs on the Turkish side of the joint frontier. A lone Iranian warplane also attempted to destroy the Habur bridge on the main highway linking Iraq and Turkey, an incident which resulted in an exchange of strongly-worded protest notes. Mr Ozal said that in future any aircraft violating Turkish airspace would be shot down.

Equally worrying for Turkey is the danger of a semi-independent Kurdish state being set up in northern Iraq. Its existence would undoubtedly exacerbate Turkey's own Kurdish insurgency in the south-east, where more than 1,000 people have lost their lives in the last four years.

Both Iran and Iraq have large Kurdish populations of their own and have traditionally been keen

to keep them in check. But the Mr Ozal, who at the end of February met Ayatollah Hussein Ali Montazeri, Khomeini's designated successor, and Ali Akbar Hashemi Rafsanjani, the powerful speaker of Iran's parliament, was quick to pass a stern message to Teheran that it should keep a tighter check on its Kurdish allies.

A pragmatic Iran, far more isolated than Iraq, realises it cannot afford to offend Turkey too deeply, and this may provide one clue as to why since 1980 the Kurds in Iraq have never blown up the oil pipeline.

Turkey has naturally found Baghdad more receptive on the Kurdish issue. Ankara's security forces have won the right of hot pursuit to cross its northern frontier to control Kurds in the mountainous region where the

Irqi government has no regular presence. This right has been exercised about once a year since it was granted in 1984.

Apart from these potential dangers, Turkey still gains considerable economic benefits from its geographical position, next to Iraq and Iran. In the early 1980s the belligerents were Turkey's two top trading partners, and though they have now slipped behind West Germany and are being overtaken by the US and Italy, their trade with Turkey remains significant.

International lorries trundle back and forth across Anatolia carrying raw materials, meat, fruit and vegetables and consumer goods to the Middle East while oil, carpets and other products wend their way in the opposite direction. Cross-border trade provides a stimulus for the economies of half a dozen or more towns in eastern Anatolia and jobs for thousands of Turkish lorry drivers.

Turkey's two-way trade with Iraq and Iran last year increased sharply from \$2.1bn in 1986 to \$3.5bn, mainly explained by a quadrupling of oil imports from Iran and a 50 per cent increase in those from Iraq.

As one might expect, payments difficulties with both countries continue to pose some thorny problems. When Mr Ozal visited Baghdad in March his most painful task was to tell President Hussein that domestic economic problems meant he would have to suspend all credits to Iraq.

Introduced in 1984, the system had allowed Iraq to borrow about \$1.8bn a year for spending on Turkish goods and services. Turkish exporters shipped their products and were paid by their own central bank. Iraq is well over six months behind in its payments and is believed to have outstanding debts of about \$2bn under the system. According to Mr Seyfi Tashan of the semi-official Foreign Policy Institute, Turkish exports to Iraq could fall to below \$300m this year, compared with \$945m in 1987.

As the war bites ever deeper into the economies of Iran and Iraq, trade with Turkey seems bound to suffer. Ankara is now looking more than ever to Europe and the rest of the OECD. Nevertheless, if Turkey can hang in, maintaining good relations with both, it could stand to make enormous gains when the war eventually comes to an end. Iran and Iraq will need a massive reconstruction programme, and Turkey's international construction industry, for one, would be in a perfect position to assist.

Richard Cowper

Turkey provides a home for not a few Iranian millionaires

Iranians in Turkey

Refugees meet both prosperity and misery

THE PRECISE number of Iranians living in Turkey today is a mystery that even the Government admits it is nowhere near to solving but it is widely agreed the country provides a permanent or semi-permanent home for at least a million.

When Ayatollah Khomeini deposed the Shah of Iran in 1979 millions of middle-class Iranians fled to Turkey, many moving on to the West. However, there continues to be a steady flow of those wishing to escape the war, join their relatives abroad or simply to set up in business in a more lucrative environment.

The majority live in Istanbul, Ankara and Izmir, where they have taken over whole city quarters, and dotted in towns and universities all over the country there are sizeable communities of Iranians.

Around the covered bazaar in Istanbul in the areas of Aksaray and Leleli the predominant language is Farsi. Large numbers of once prosperous middle-class Iranians lead seemingly miserable lives in cheap hotels, spending \$15 to \$20 a day and waiting for the chance to leave for the West or hoping against all hope for a change in the regime in Iran.

Some, whose money has run out, live at the very margins of existence posing a serious social problem for a city which has a considerable unemployment problem of its own and where infrastructure and health facilities are at breaking point.

Not a few are involved in smuggling, in consumer goods, food and meat products and a fast-growing heroin trade where good connections inside Iran are vital

and there are 88 officially-recognised Iranian foreign ventures in the country. These however are just the tip of the iceberg.

Most successful Iranian businessmen prefer for political reasons to maintain a low profile and many use Turkish frontmen for their operations. A \$3m tourist venture for the south west launched last year, for example, had \$1m in Iranian capital behind it but no Persian name appeared in the company files.

The official Ministry of the Interior figure for the number of Iranians in the whole of Turkey is about 800,000, of which more than 10,000 are formally registered as students. But because there are no formal visa requirements for Iranians entering into

Political considerations too suggest a reason for the Turkish authorities underestimating the total. Relations between secularist Turkey and fundamentalist Iran are highly-sensitive.

Both sides accept the need to maintain a reasonable working relationship. But Iran makes no secret of the fact that it believes secular Turkey is a traitor to the Islamic cause and is not above providing finance and other support for religious groups within the country.

Last month, the Iranian Ambassador to Ankara was summoned to the Foreign Office for taking part in a religious demonstration in the city of Konya.

A small number of pro-Shah groups engage in covert activities

the country and because the wild and generally mountainous 454km long boundary with Iran is impossible to guard, the number is considerably higher.

In Istanbul and elsewhere there is a thriving trade in forged papers for those who left Iran illegally and wish to disappear in Turkey's heavily-policed cities.

Prof. Manisli believes that, in the past at least, the social and political costs of the large Iranian population were more than outweighed by the economic advantages. The community's wealth and spending power is almost impossible to calculate accurately, but Iranians, he claims, hold assets in the country estimated at several billion dollars, while the community spends more than \$500m a year on goods and services.

But for many of those whose money has run out and whose prospects of going to the West are non-existent life in Turkey is a long miserable wait.

Richard Cowper

The dynamic and experienced trade finance team of Garanti Bankasi can make a difference for you in Turkey.

Having set a standard for solid banking business for the past 42 years Garanti Bankasi today employs state-of-the-art technology for trade finance services, including back-to-back transactions, factoring and forfaiting.

Utilizing its 554 correspondent banks around the world, Garanti Bankasi had more than doubled its combined foreign trade business* during 1987.

Garanti Bankasi is one of the few independently audited** commercial banks in Turkey. It is also amongst the Nation's most liquid and reliable banks, accessible through a network of 293 branches.

You can trust Garanti Bankasi as your trade connection to Turkey.

When it comes to banking and trade finance, we at Garanti Bankasi certainly know how, and definitely can do.

YOU CAN BANK ON
GARANTI

* \$1,717 million as of December 1987
** KPMG Peat Marwick Treuhand GmbH

KnowHow

CanDo

TURKEY 6



The Parliament buildings in Ankara

FARM MINISTERS among Turkey's European allies may be throwing up their hands in horror at the idea of a \$5m-strong nation with an agricultural surplus joining the EC. But Ankara's Ministry of Agriculture is optimistic that the country's farmers and agro-industry will reap considerable benefits from the application, whatever its outcome.

Already one of the biggest ministries in a country where agriculture accounts for about 18 per cent of gross national product and about 25 per cent of exports, the Ministry of Agriculture has set up a high-powered section of 150 people to prepare for joining the Community.

"When the giant South East Anatolia irrigation project is finished we will have more than 1.7m hectares of high-class land on which to grow export crops. With our early spring and sunny days we will be in a position to boost our exports of fruit and vegetables to the EC in a sector where there is no subsidy regime," says Mr Kemal Bedesten, head of the EC department at the Ministry.

"Even if the EC says 'no' the discipline of preparing for entry will be a real advantage... Turkey is a traditional agricultural

Agriculture

Greenhouses heat up

exporter. If we don't join we will continue our exports and they will be more competitive than ever," he says.

Mr Bedesten is hoping for a sizeable inflow of European investment into Turkish horticulture and agriculture. In particular he is looking to the greenhouse industry, which has made considerable strides in the last decade.

Hundreds of plastic greenhouses producing cucumbers, peppers, green beans, flowers and tomatoes have sprung up in the south and south west along the shores of the Mediterranean and Aegean. According to Professor Tuncay, Dean of the Agriculture faculty at Cukurova University, Turkey now has 11,600 hectares of greenhouses compared to just 3,500 hectares 10 years ago. This compares with 17,000 hectares in Italy and 12,500 hectares in Spain.

"If the Dutch came in with capital and expertise, with our climate and cheap labour force we could do well in Europe in an industry where there is essentially a free market," says Mr Bedesten.

In other sectors such as wheat, meat and dairy products and olive oil, however, Turkey is strong in products where there is already oversupply in Europe. The fear of having to finance a substantial transfer of resources to Turkish farmers, coupled with the country's potential for an even faster growth in the agricultural sector, is likely to be an important consideration in the EC's response to Turkey's application for membership.

In spite of the lack of government investment, Turkish farmers have already shown how adaptable and successful they can be when offered the incentives. Turkey is one of a handful of countries to be self-sufficient in food and this has been achieved in the face of a remarkable growth in population.

With the exception of a lack of agriculture. The EC can hardly afford Portugal and Greece. Turkey would pose a problem of 10 times that dimension."

Mr Husein Dogan, the Minister of Agriculture, responds with understandable annoyance to such arguments. He argues that joining the EC will take a decade or more, by which time a lot will have changed in Turkey and the EC. Turkey will have become more advanced and competitive agriculturally, while the EC will have been forced to abandon its "nonsensical" high cost subsidised agricultural policy.

"The EC cannot go on with this kind of policy on wheat, whether Turkey joins or not. If the world price is \$30 a tonne it just doesn't make any sense for them to pay their farmers \$300 a tonne. Whether we join or not the CAP will have to be reformed," he says.

The question of agricultural subsidies is not just a problem for Turkey, and EC consumers should not try to compete with developing countries in areas in which they clearly do not have comparative advantage".

Richard Cowper

IT IS NOW more than a year since Turkey, rejecting behind-the-scenes advice from countries such as Britain and West Germany, went ahead and applied for full membership of the European Community.

Officially, the European Commission in Brussels is now studying the application and will in due course produce a formal "Opinion" to submit to the Council of Ministers, for a decision about whether or not to proceed with negotiations.

In the past, negotiations have gone ahead as a matter of course, even when, as in the case of Greece's application, the Commission produced a somewhat negative report, warning, among other things, that the Community was not, and must not, become a party to the disputes between Greece and Turkey.

In the case of Turkey, however, things are somewhat different. There are several things which would make policy-making in Brussels easier for thought, even if the EC were not preoccupied with the task of absorbing Spain and Portugal. These include:

■ Turkey's size. It has a population of 58m and is growing by about 2.5 per cent a year towards the 100m which Mr Turgut Ozal, the Prime Minister, describes as the country's "optimum population".

■ Its relative economic backwardness. GNP is usually put at \$1,200 per capita. Though it is clear that purchasing power parity yield a figure above \$3,000 a year, this is still far lower than any EC member.

with the Community since 1964. It claims to be a European state and eligible for full membership. Its claim to be a European state rests on this document. However, the association has been paralysed since the late 1970s, and successive attempts to reactivate it have failed, partly because of the role that Greece is now able to play in the Community.

On the other hand, a "no" from Europe would have profound repercussions for the future.

However, the April 25 meeting in Luxembourg broke down within minutes, because the Community inserted a reference to the Cyprus dispute into its preliminary statement, apparently at Greek insistence. This was such a predictable denouement that it has led some observers to question whether or not the larger European nations are sheltering behind Greek hostility to the Turks.

Mr Ozal is undeterred. His strategy now seems to be to concentrate on defusing Greek hostility by carrying his olive branch in person to Athens in an historic visit next month.

Meanwhile, Turkey is doing what it can to prepare the way for EC membership on other fronts. Legislation and administrative practices are being reviewed. Community nomenclature is to be adopted as a preliminary to further harmonisation. Last December, Turkey resumed a schedule of tariff cuts, supposed to have been unilaterally since 1976, which was halted in

Unfortunately, only two weeks later, other cuts ended the overall preference for the Community in Turkey's customs regime and actually took some of its tariffs to levels below the EC Common External Tariff. This, say foreign Ministry sources, was an oversight and will be corrected.

Despite all these difficulties, opinion in Ankara remains fairly optimistic, with hopes being fanned perhaps by carefully worded statements of general support given by visiting EC leaders, including most recently Mrs Thatcher, the British prime minister.

Veteran observers, such as Mr Tavlik Saracoglu, a former Turkish ambassador to the Community, who now heads a Research Institute in Istanbul, are less sanguine. "Our leaders are too optimistic," says Mr Saracoglu. "We can't expect membership in 10 years."

He sees the drive towards Europe as a long haul in which Turkey can eventually succeed. "If the Community does say no to our application, I don't think there will be a drastic reaction on the part of the Turks. They will wait patiently, and in the long run the Community will come round to the view that it will have to accept Turkey," he says.

David Barchard

FOR THE LONG TERM VIEW



If you have Turkey in view for the future, you will need our long term-view.

Ever since TC ZIRAAT BANKASI was founded, our main consideration has been to offer full banking services to local and international clients. With our 1200 branches nationwide and our international network

stretching from USA to Middle-East, we are the major financial institution involved in the development of the agricultural sector.

Wholly owned by the state, TC ZIRAAT BANKASI can give the best security a bank can provide, and is the bank to portray your long-term interest in Turkey.

T.C. ZIRAAT BANKASI
"The state-owned Turkish bank"

Head Office ANKARA Tel: 44217 zbirn r. 44218 zbirn
NEW YORK Branch Tel: 422067 zbirn r. 238445 zbirn r. LONDON Branch Tel: 887582 zbirn
FRANKFURT Representative Office Tel: 412068 zbirn r. 413458 zbirn

An international lifestyle begins at International Istanbul

You are a citizen of the exclusive international village whose lifestyle includes the international city of Istanbul. The warmth of a tranquil club atmosphere coupled with an impeccable service is your needs; a need provided in a traditional manner by



The International
CASINO CLUB
Istanbul



LEISURE INVESTMENTS TURIZM A.S.
Iskender Nurioglu Hanı 80174 Taksim Mah. ISTANBUL - TURKEY Tel: 131 44 48 Fax: 131 32 58

TURKEY 7

The state-owned banks' corporate identity is being transformed

MR OZAL'S SECOND term in office has begun with a shake-up in the state banking sector which is likely to have important long-term effects for the economy.

The two largest state banks now have youthful general managers brought up in the international banking world. However, two other respected figures have been swept away by the changes.

Though Turkey's best-known banks, with a few exceptions, are Istanbul-based private sector concerns, the largest banks are state-owned and based in Ankara. Turkey's largest bank is the Ziraat Bankasi, with total assets of TL 20 trillion (\$15bn), 1,250 branches, and 42,000 staff, which channels credit to the country's agricultural sector - and in the past in many other directions as well.

The third largest bank, and second largest state bank, is the Turkiye Emaliak Bankasi, born of a merger earlier this year between the Emaliak Kredi Bankasi and the Anatolu Bankasi. It specialises in housing credits. Both these banks are state-owned.

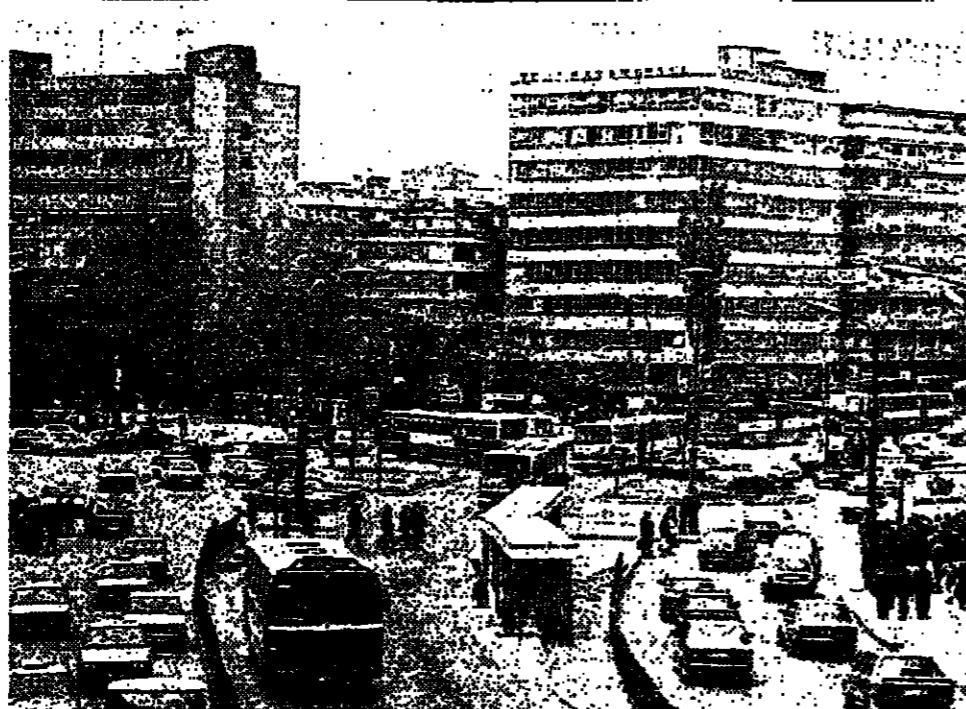
The second largest of Turkey's banking giants, the Turkiye Is Bankasi, straddles the private and public worlds, being Ankara-based and largely owned by its employees. It owns what is probably the largest industrial group in Turkey and regards itself as part of the private sector.

As in other countries, Turkey's state banks have long been manipulated by government and politicians to solve the problems of individuals and institutions, and their affairs have sometimes bordered, if not actually on the murky, at least on the unintelligible.

The Ziraat Bankasi was used to mop up a series of banking insolvencies in the early 1980s, placing great strain on its resources and for a while virtually transforming it into an industrial bank, a role which was smartly reversed by Mr Turgut Ozal when he became Prime Minister in December 1983.

In the summer of 1985, the Emaliak Kredi (as it then was) found itself owing more than \$70m in foreign exchange guarantees fraudulently issued to a single customer by one of its branches. The bank paid up, but there were none of the ructions which would have followed such an event in another country - resignations at board level, public inquiries, and a review of the bank's operations to see how two signatures from a single branch could have got it into such a mess.

One foreign banker says: "Things have changed dramatically at Ziraat since Coksun took



Kizilay, the central business district of Ankara

Banks' new brooms

Kredi, belonging to co-operatives it sponsored - which were sometimes told that they had a loan and interest to repay without being told any details of just when and how the money had been extended to them - change was long overdue.

Both Emaliak and Ziraat are now facing shock treatment from general managers intent on transforming their corporate identity. It is hard to predict how far the new general managers that Mr Ozal has put in will succeed in purging the legacy of the past, but at Ziraat, Mr Coksun, 32, has been in charge since January. He began by doing the unthinkable, ordering a general review of the bank's lending book and shutting the doors to a stream of habitual borrowers. He also made TL 225bn of provision against bad debts.

"I want to turn this bank into a rational place where decisions are made on clear commercial and economic grounds," he says. "I want to get rid of subsidies and stick to banking. From now on, we will be extremely selective when making commercial credits."

One foreign banker says: "Things have changed dramatically at Ziraat since Coksun took

over. The crowd of hopefuls waiting in the anteroom outside the general manager's office is no longer there. The place seems to have the personal support of the Prime Minister for their task, as well as a young and reformist governor at the Central Bank, behind them.

But as elections approach, the two banks undoubtedly will come under greater pressure to return to their old ways, if by then the management culture of both institutions has been transformed, there may be some chance of withstanding the politicians in Ankara.

"We live in a political environment and there will always be some considerations for a bank of this size," Mr Ulusoy says.

However, personalities still play a considerable part in state banking in Turkey and not all the changes are good news. This spring saw the resignation of the very capable general manager of the Sekerbank, Mr Yalcin Amanvermez and of Mr Erkan Tapan, general manager of the Sumerbank.

"The first was a tragedy and the second a pity," says one of Turkey's best-known bankers.

Both general managers know

"I AM proud to be an academic," says Bülent Gültæk, a Turkish-born Professor of Public Finance at Wharton College in the US and, since last November, chief adviser to the Prime Minister, and head of the Public Participation Fund.

The tasks he is now embarked upon, however, sound distinctly unacademic. As head of the PPF, Dr Gültæk controls extra-budgetary funds of about \$3.5bn, or about 6 per cent of GNP. He has also become the key figure in the Government's privatisation programme, as the PPF is the main agency for transferring state enterprises into private hands.

"But I am only on loan to the Turkish Government, and taking the job one year at a time," says Dr Gültæk, whose dual nationality he holds an American passport and is married to an American) has not always gone down well with the local press.

Born at Izmir, Dr Gültæk is the son of a civil servant who worked in the Soil Products Office. He was a scholarship boy who read Mechanical Engineering, and, after a spell with Columbia Pictures, migrated to the US, where he completed a PhD on financial statistics and taught at Dartmouth and Chicago Graduate schools, before settling down as professor at Wharton.

In 1986, he was prevailed upon to return to Turkey as Head of Research at the central bank. His return, as for other Turks coming back after a long period in the US, involved a degree of culture shock and readjustment.

In the summer of 1987, Dr Gültæk, by now a figure held in great respect and affection by foreign and local bankers, finished his contract and returned to his post in the US, gently congratulating himself as he did so that he had been able to produce at least one academic article a year during his time away.

A few months later he was back in Ankara, this time in one of the most important administrative posts in the country. It takes time to learn how to control your own time when you are an administrator," says Dr Gültæk.

"I know how this job ought to be done, and I know how it is actually being done. Until that gap is bridged, I can't rest."

The most important part of his job consists of organising the extra-budgetary funds which sprang up on an ad hoc basis during the early years of the first Ozal government and whose accounts, it is widely believed, were in a fairly ramshackle state when he took over.

"If you are not careful, there is a tendency for extra-budgetary funds to become slush funds."

David Barchard

Profile: Bülent Gültæk

Key figure in privatisation



Bülent Gültæk: toughness to take unpopular decisions

repaid. Perhaps predictably, there have been one or two government agencies which have not honoured their side of the bargain.

A further fund, the Defence Industries Development Agency (DIDA), is run by Dr Gültæk's predecessor as head of the PPF, Mr Vahid Erdem. Its purpose is to help establish defence industries in Turkey.

Because the funds play a major part in credit and monetary policy, the central bank and the Treasury work closely with Dr Gültæk and from time to time intervene. The levies on which the funds rely provide a further instrument of economic control, though, since they are in effect a euphemism for additional indirect taxation, not a universally popular one.

The levies, rather than conventional tariff barriers, are now used to regulate import demand - a fact which has caused the European Community some unhappiness. This year an increase on some internal levies took the place of a more visible increase in taxation.

According to the Government's philosophy, the funds, and the levies which finance them, are only a temporary instrument. One day, officials argue, they will be phased out or dismantled; in the meantime, they are easier to adjust swiftly than conventional taxes and tariffs.

Dr Gültæk, who operates from a plush establishment which, until last year, was the headquarters of a bank that had to be bailed out by the Treasury, is concentrating much of his energy on recruiting new staff. Getting young Turks with international experience to work in the public sector is notoriously difficult.

It was therefore something of a minor triumph when he managed to persuade the general manager of one of Turkey's industrial groups to join him.

There has also been some blood-letting. A row with the (widely admired) head of the Sumerbank, a publicly owned banking and textile organisation which has been transferred to the PPF for eventual privatisation, led to the general manager's resignation in a blaze of adverse publicity.

The episode proved, however, what some had doubted: that Dr Gültæk had the toughness to take unpopular decisions and stick to them. With him at the helm, the PPF and its sister funds look set to be transformed into sophisticated modern financial agencies, quite unlike anything Turkey has known before.

David Barchard

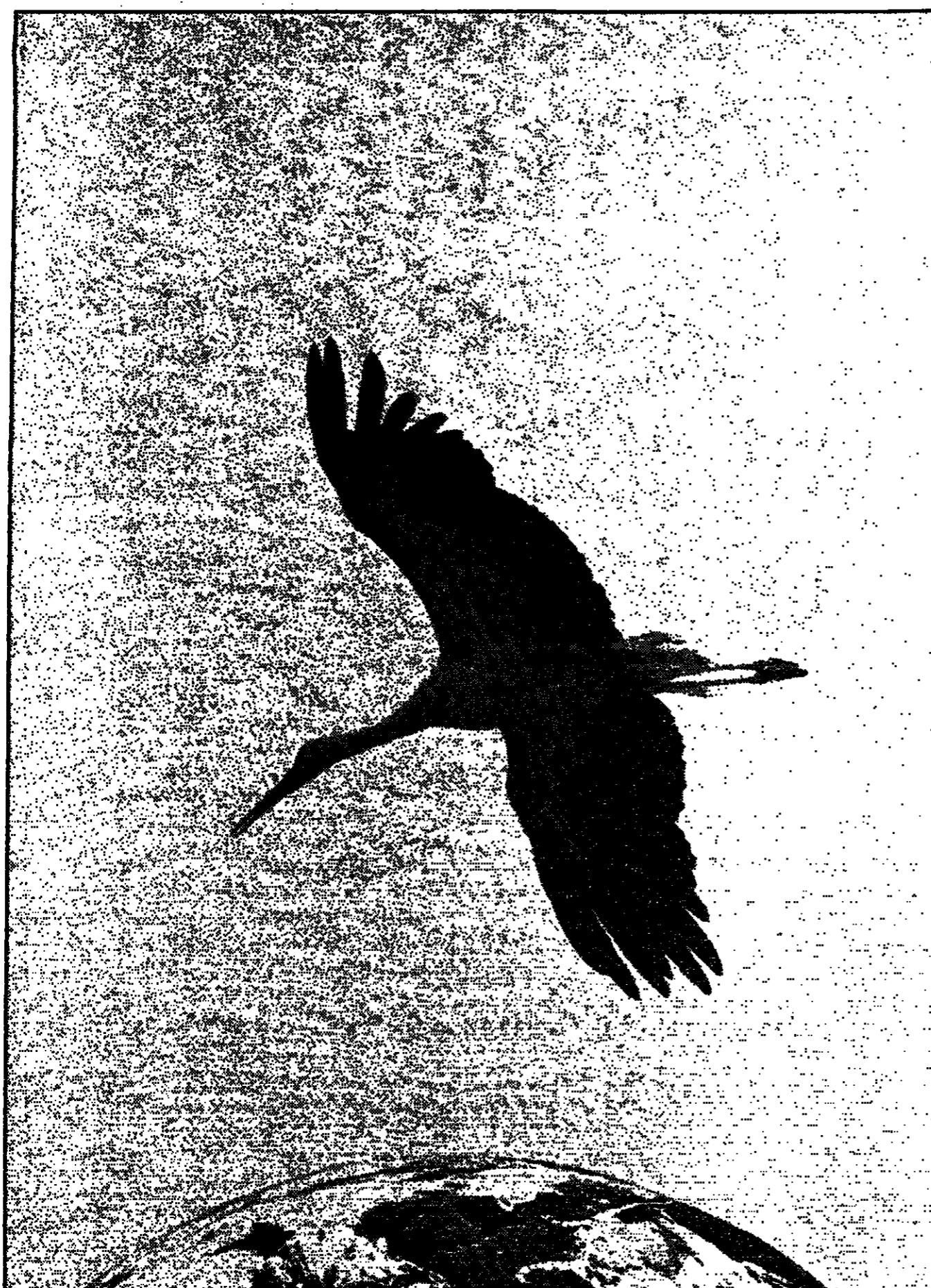
BANKING OVER THE WORLD.

We believe a bank should both reassure you and surprise you. Reassurance alone is not enough today. Any international bank of consequence should have the substance and proven working method to give you peace of mind. But where is the bank that acts and reacts with the same degree of innovation as the world's top businesses? A bank proud of its local origins but geared to match the pace of the great banking institutions of the West? In Turkey, that bank is Yapi-Kredi. Already one of the big three in Turkey. We have representative offices in the major countries of West Germany, Switzerland, United States of America and the United Kingdom. Our 24 hour service connects with every international time zone. We promise to be aware and prepared to meet your every demand. And what we promise, we deliver.

YAPI KREDI FINANCIAL HIGHLIGHTS TL (BILLION)								
	TOTAL ASSETS	TOTAL DEPOSITS	TOTAL LOANS	TOTAL REVENUES	SHAREHOLDERS' EQUITY	NET PROFIT	MARKETABLE SECURITIES TURNOVER	INTERNATIONAL TRANSACTIONS TURNOVER (billions)
1986	1,955.3	1,558.5	723.3	415.5	59.4	30.6	349.0	2.5
1987	3,043.0	2,334.1	1,018.8	572.5	137.6	61.0	606.0*	3.5**
INCREASE %	55.6	49.8	40.9	37.8	131.6	99.4	73.6	40.0

* Yapi-Kredi is "number 1" in Turkey in the capital markets where some 60 banks and other financial institutions are active. Yapi Kredi's share in capital markets is 15 percent.

** Yapi-Kredi's share in international transactions is 12 percent.



**YAPI-KREDI
BANK**

A dedication to deliver.

YAPI-KREDI FINANCIAL SERVICES INCLUDE TREASURY, CAPITAL MARKETS, FOREIGN TRADE FINANCE, LEASING, PROJECT FINANCE AND PRIVATE BANKING. CONTACT EZZET PEHLIVAN PhD, ASSISTANT GENERAL MANAGER, INTERNATIONAL RELATIONS, İSTİLLAH CADDESI 308, 34350 BEYOĞLU, İSTANBUL, TURKEY. PHONE: (11) 144 20 63 FAX: (11) 144 89 96. TELEX: 24 106 YAPITTE, CARLS-FOERSTER, İSTANBUL.

TURKEY 8

Banking

Hair-raising changes in market conditions

DOING BANKING in Turkey is a bit like riding a roller coaster. Everything hurdles along at a giddy pace. There are terrifying rises and falls in the market but, in the last resort, almost everyone has a good time and no-one - except for the very silly - falls overboard.

Changes in conditions in the Turkish banking market over the last year would make many Western bankers' hair stand on end. Commissions on foreign exchange transactions for importers have fluctuated between about 30 per cent and 3 per cent in the last six months. The overnight rate for Turkish Lira on the interbank market touched 99 per cent in early April. A few weeks earlier it had been 16 per cent.

However, recent policy changes may have a more sobering effect than their predecessors. On February 4 this year, when the new interest rates and reserve requirements were announced, the Turkish banking sector had its biggest shake-up since it was unwillingly introduced to interest rate competition in July 1980.

Within weeks, excess Lira liquidity drained out of the markets. The change is healthy for the Turkish economy but should mean that 1989 is an messy year for many Turkish banks.

"The average yield on our assets was 43 per cent but the average cost of liabilities was 37 per cent, giving us a margin of about 5 per cent," says Mr Ibrahim Bettol, the general manager of the Garanti Bankasi. "Since February 4, both sides have gone up and the margin has fallen to between 3 and 3.5 per cent. We cannot fully reflect the increased cost of funds in our lending. Prime corporate customers won't stand for it."

Current accounts now earn up to 36 per cent and deposit accounts around 55 per cent. Rates on loans annualised at around 120 per cent - about 40 per cent more than they did a year ago. Banks have to place 16 per cent of their TL lending as required reserves with the Central Bank, and by next month 25 per cent of their foreign exchange holdings.

This turbulent financial environment is mainly the result of long-range economic dilemmas with which the government has

been wrestling throughout the 1980s. What might have been temporarily painful problems, with high inflation, higher interest rates and growing numbers of bad debts, have become chronic ones because the Turkish government has consistently favoured rapid growth and been reluctant to risk a spate of major bankruptcies and insolvencies.

Inflation has never dipped below 25 per cent in the last five years. Positive real interest rates have been maintained much, though not all, of the time, making for a predictable burden of interbank bad loans.

By last year, the bad loans are thought to have contracted to two back, when informed estimates used to put them at between a third and a half of total lending.

For though the market is messy, it is usually also very profitable, thanks to wide margins and stiff commission charges, and an underlying policy of creating conditions in which the weaker banks could eventually write off their debts.

Last winter, for example, a foreign currency shortage forced the banks to charge extraordinary commissions of up to 30 per cent for some weeks. More than one general manager says he is ashamed to say what he charged. If there is a squeeze on profits in 1989, whom will it hurt? Turkey now has about 60 banks in a highly segmented market, ranging from slow-moving giants with large deposit bases to a plethora of relatively sophisticated small operations, many of them either foreign-owned or joint ventures, relying on the lucrative trade finance market.

Things look bleakest for one or two larger privately-owned banks, used as cash-cows by the industrialists who own them and who are currently rumoured, perhaps because times are harder, to be exerting more control than a few years ago.

It is hard to imagine the giants of the Turkish retail banking world withering away. The Akbank, which belongs to the Sabanci Group, soared ahead of the rest of the market with post tax profits of TL 167bn (\$128m), thanks mainly to its famously canny management, though perhaps also to a policy of investing heavily in tax-free Treasury bonds at 65 per cent.

David Barchard

ISTANBUL'S infant stockmarket is in the doldrums, and the Government's privatisation programme is partly to blame.

Talk to officials in the new building on the edge of the Golden Horn to which the Stock Market moved last October, and conversation revolves mournfully around the low ebb in the market's fortunes.

In Ankara, Prof Ismail Turk, the head of the Capital Markets Board, the watchdog body which supervises Turkey's money markets, says: "The Stock Exchange has been in serious decline since October."

The worldwide stock market crash in October is not the main reason for the present sad showing of the Stock Exchange. "The real fall for us came in January and February this year," says a stockmarket official. "The events of last October had no real effect on us, even though prices had been on the slide since the summer. Between mid-November and the year end, they even started going up again."

All this has to be seen in the context of a very new and rather fragile market. The Stock Market was re-launched in December 1985 with 46 quoted shares of prime Turkish corporations, most of them offering only a tiny percentage of their shares for trading.

The market has since grown steadily and seems to have put down roots. There are now 55 shares traded, and the number of members of the stock exchange has grown to include about half a dozen foreign investors, as well as 11 of the foreign banks with branches in Turkey, and 6 unit trusts set up by the Turkish banks.

In all, the exchange now has 77 members including 42 banks, 17 securities houses, and 20 licensed traders.

However, there are virtually no institutional investors in Turkey. Most pension funds and insurance companies do not have the funds to invest in shares, and even if they wished to do so, the legal framework of social insurance bodies is very conservative, forbidding them (for instance) to invest in a partnership without Cabinet permission.

Last year, the second in the history of the new exchange, was a heady period. The index started at 216 in January, and was still at only 268 at the beginning of April, but that month it soared to 500, and during the summer



October's world stock market crash is not the reason for the poor showing of the Istanbul Stock Exchange (above)

months there was a frantic upwards movement in share prices, with demand far outstripping supply.

By August the market had reached a peak of 1,149, and some brokers were openly wondering whether the bubble might not be about to burst. At this point the exchange suffered its first blow.

The government announced that it had started selling off its shares in half a dozen "blue chip" companies. Just how many were sold was never made public and it seems in retrospect that the number was probably negligible.

The effect, however, was to unsettle the market and start a slide in share prices. At the height of the summer, crowds gathered daily outside the Exchange to follow price movements and snap up any available shares. These now gradually melted away.

One reason why they did so, according to Professor Turkey, may have been the growing realisation among investors that increases in the market values of shares were usually not proportionate to the dividends they

yielded.

In October the Stock Exchange moved from its cramped premises in Cagaloglu to new ones beside

the Golden Horn. A system of written bids was replaced by the continuous auction. This reflected the distress felt by the President of the Exchange, Mr Muharrem Karali, about the original Stock Exchange Rules. The oncomers still looked fair.

The year ended with investors rather wiser than they had been about the limitations of stocks and shares, but with the market still in relatively good shape, and the index far above what it had been 12 months earlier.

Then came the government's post-election liquidity squeeze - which took most of the surplus TL out of the market. All forms of savings were affected, including bank deposits (which bear 65 per cent interest) and gold. But share prices were much the worst hit. Since February the index has sagged more or less continually and the graph seems to be heading inexorably downwards back to below the 500 mark.

All this was bad enough, but the government chose this moment to sell off its holding in Teletis, a joint venture with ITT, heralding the move as the first practical step in its privatisation programme. These now gradually melted away.

Apart from continuing to sell the government's minority stake in blue chip companies, it looks as if a sale of five cement plants belonging to Giscos, the state cement corporation, could take

place soon. What such a sale would mean for the Istanbul stock market is another matter.

After Giscos, likely candidates for selling off include Turbot, a state hotel chain; Islet, an airport ground services firm; the state petrochemical corporation Petkim; and the textile corporation Sumertek.

The sum of these sales will not be to raise revenue for the government but to help in the development of the capital market, says an official at the Public Participation Fund, which handles privatisation projects with 1,000 staff.

That may mean selling not to the public through the stock exchange, but perhaps offering a fixed stake to existing companies or to Turks working abroad. One idea being considered seriously is for Petkim to sell a small minority stake, perhaps 10 per cent, to a foreign company which would be invited to play an active role as a managing partner.

Beyond 1989, perspectives grow clearer again, at least in the eyes of officials. "The time for selling off the bigger state economic enterprises will come in a year or two," promises the PPF official.

TOTAL INTEGRATION IN GLASS INDUSTRY...

Today's leading firm for the Turkey of tomorrow...

An impressive 1987 record:
Total glass production topping
675,000 tonnes/year,

with an annual growth rate surpassing 10%...
More than \$ 223 million in exports to
64 countries on 5 continents,

a 33% rise over the previous year...
Clearly, a steadily growing contender within

Turkey's total export sector,
with 53 years
of technological expertise



Turkiye Sise ve Cam Fabrikalari A.S.

Head Office:

Cankaya, Barbars Bulvar 125 Beşiktaş-İstanbul Phone: 174 72 00 Telex: 26963 PCAM TR

Foreign Branches:

Caninter Kaiserstr. 6-D-6000 Frankfurt/Main Tel: 069/299009
Telex: 414555 canin-Fax: 069/285887
Intermar International Marketing Inc.
469 Fifth Avenue 20th Floor, New York, NY 10017
Phone (212) 661-0750 Telex: 125781

MAIN PRODUCT GROUPS

FLAT GLASS GROUP
- Roof, Foursided and Pittsburgh Plate
- Stained Glasses (doughnut-shaped)
- Double coated mirrors
- Insulating glass

TABLEWARE GROUP
- Lead crystal
- Hand-made & machine-made tableware
- Fire porcelain
- Heat resistant kitchen & tableware

COMINER GROUP
- Home (decorating glass objects)
- Jars

PLASTIC GROUP
- Plastic Moulded Glass
- Household articles
- Kitchen articles
- Kitchen accessories

For further inquiries please contact:

T.C. Turizm Bankasi A.S. (Government owned tourism investment bank)
Address: Müdücət Cad. No. 16 Kızılay-Ankara TURKEY
Tel: (90) (4) 125 20 81 - Tlx: 46293-43206 - Fax: (90) (4) 118 94 91



"EXPORT GROWTH is still the number one priority - inflation comes after that," a senior Treasury department official in Ankara said last month.

His Prime Minister, Mr Turgut Ozal, would have wished to hear such a comment made in public at a time when the Government faces a crescendo of complaints about price rises. But even Mr Ozal would not have denied the crucial role that trade plays in keeping his economic reform policies on the rails.

While inflation soars, interest rates tower and debt duesgulp foreign exchange, export performance supplies a much-needed note of reassurance - even if it is helped by a policy of a declining exchange rate which itself means a significant element of imported inflation.

After a setback in 1986, exports surged by 30 per cent last year to reach \$15.5bn, according to government figures. The official projection is for a continued healthy increase of about 20 per cent in 1988.

A mighty leap in textile sales - up by nearly 50 per cent in 1987, bringing the value of textile exports close to the level of total agricultural exports. Weighing in behind, in descending order of value, were iron and steel products, leather goods, machinery, chemicals and electrical appliances.

Imports have also risen sharply, reaching \$14.1bn last year, compared with \$10.7bn in 1986. But the strength of export growth has meant that the growth in the trade deficit over the same period has been limited to about \$400m.

You will not find, however, that Turkey's growing band of export managers are relishing 1988. For them the dominant feature of this year is a radical change in the Government's incentive regime.

Until this year, generous tax rebates were available to trading companies against export sales. These proved such a juicy lure that not only did they contravene the General Agreement on Tariffs and Trade (GATT) rules, but they are also universally reckoned to have inflated the export figures by somewhere between 5 and 15 per cent.

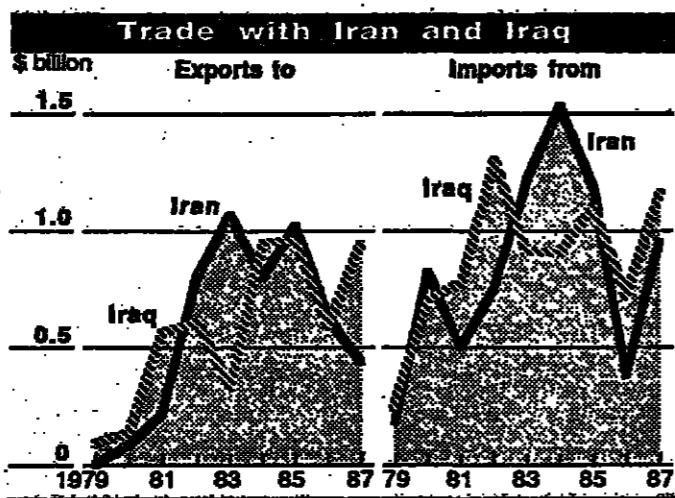
The rebate system is being phased out over 1988, to be replaced by a system of revolving credits provided by the newly-founded Exim bank. These will be available only to companies with exports of more than \$100m a year up to the value of 5 per cent of their export sales. This is in keeping with the Government's policy of concentrating the export drive among a small number of strong trading companies.

Rebates have been removed but growth remains

Exports the priority



Headquarters of Sumerbank, the state textile agency: textiles led export growth in 1987



The companies are not very happy, but the rebate system made them lazy," said the Treasury official. "Now they will have to work harder."

Turkey, as reflected in its application to join the European Community, looks first to Europe for its export markets. The EC last year accounted for 47 per cent of foreign sales (nearly half of them to West Germany). OECD countries as a whole bought 63 per cent of Turkish exports.

TOP 20 TRADING COMPANIES*		
	Exports (\$m)	
1. Tekfen	358.6	
2. Pemta	261.9	
3. Menemensoglu	255.9	
4. ENKA	233.3	
5. Ram	246.8	
6. EXCA	222.3	
7. Etilen	203.5	
8. Etilink	213.2	
9. G Semerciçeri	210.2	
10. Cam Pazarizanesi	191.2	
11. İtoş	170.9	
12. Temel	158.4	
13. Meps	149.1	
14. Çolakoglu	143.0	
15. Mapta	134.8	
16. Ak-Pa	134.2	
17. Çukurova	134.0	
18. Szata	112.9	
19. Yıldız	110.5	
20. Sodimpak	100.7	

*1987 by exports
Source: FOB Agnos

ited. There is, for example, almost no frozen food industry in Turkey, one of the richest producers of livestock, fruit and vegetables in the region.

In developing non-traditional sectors, Turkey has ambitions in consumer goods. RAKS audio and video cassettes have achieved a worldwide reputation,

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past 18 months, Ankara suspended opening

and Turkish white goods, such as Arçelik refrigerators, are beginning to be seen in some European countries. But the key issue in developing capacity in all these areas - and thus sustaining growth - lies in investment, something which will be hard to maintain while interest rates remain in the stratosphere.

Despite Turkey's determination to orient itself westward, the Middle East and North Africa have been key markets in recent years. The most important countries are Ankara's two warring south-eastern neighbours, Iran and Iraq, which together accounted for \$1.5bn Turkish exports last year.

Turkey's landlink with both, its neutral stance in the Gulf conflict and its appetite for oil have led to a further - but somewhat unstable - trading conditions. Twice in the past

TURKEY 10

Turkey's press is increasingly critical of the Government

TENSION between Mr Turgut Ozal, the country's troubled Prime Minister, and Turkey's embattled press reached an all-time high last month in a bitter row over newspaper pricing.

For several weeks Government officials and journalists alike were talking of "open war" between a Prime Minister who believes the press has become the voice of the opposition and journalists, many of whom have never warmed to Mr Ozal and feel they have a duty to reflect deteriorating political and economic realities.

When Mr Ozal was elected Prime Minister in 1983 after three years of Army rule, he received the applause of many of the country's leading journalists who had long hoped for a return to democracy. But the honeymoon soon faded and since 1985 few of the nation's top 10 dailies have taken a pro-Ozal line.

The press has concentrated on unflattering photographs of the Prime Minister, playing up scandals about his family and listing evidence which they claim shows his economic policies are both unsuccessful and are making life intolerable for the ordinary Turk.

Since last year's election the dislike of Mr Ozal has taken the form of a barrage of outright criticism in the press, underpinned by the host of economic, political and labour problems that have come to plague the Government.

Last month Mr Ozal infuriated the press when he increased newsprint costs by 36 per cent on the same day that newspapers had already announced a 35 per cent increase in cover prices to reflect an earlier paper price hike. It was the 10th newsprint price increase in the past 12 months.

The Government claims it has been attempting to bring costs into line with economic reality. But since it has a monopoly in the paper industry, the move was widely interpreted as the latest round in a personal campaign by Mr Ozal to browbeat the press.

Officials have not been above using the laws on pornography, and the ability to grant or withdraw economic favours to press barons with other economic interests, as a stick to bring them into line.

Says one of the nation's most respected columnists: "The Turkish press, after facing years of censorship under a military regime is now facing an economic battle with a civilian government. It's a stupid war in which both sides will be the loser."

The newsprint price hike Ozal retorted after reading Mr

Battling with Ozal



Istanbul newsstand: selling the voice of the opposition?

prompted Mr Erol Simavi, the Simavi's letter. Later, following talks with President Evren, Mr Ozal took a more conciliatory line. At a meeting with Mr Simavi the two appeared to patch up their quarrel. Mr Ozal offered an olive branch when he said he would think again about proposals to introduce even stiffer press laws. But the Prime Minister has not withdrawn his writ and these are expected to go ahead.

Why this deep antagonism? There are various theories. One is that some sections of the press are loyal to pre-1980 political leaders such as Mr Demirel who also took a stand against two journalists, three newspapers and a magazine. Most were accused of personal slander and, under a catch-all law, of publishing insults "against the spirituality of the Government."

"There is freedom of the press in Turkey, in its widest possible sense. The existence of it is seen through publications against the Government, the Cabinet ministers and the Prime Minister, which from time to time reach the dimension of insults," Mr Ozal retorted after reading Mr

to appreciate what he has done for the country. The state television network, which has an audience of about 30m Turks for the main evening news programme, is firmly behind the Government. With such a weapon in his armour some commentators wonder why Mr Ozal has allowed himself to make press coverage into such a major issue.

The days of martial law, when the Army arbitrarily closed down newspapers and imprisoned scores of journalists, are gone. But more than 30 journalists from left-wing newspapers, rounded up in the September 12 1980 coup, remain in jail and even today confiscation, large fines and an occasional jail sentence can still be a hazard of the profession.

Compared with the press in Western democracies, Turkish newspapers operate in a highly-restrictive legal framework. The 1982 constitution and the 1983 press law, enacted during the military regime, coupled with a spate of other legislation not directly related to publications, means that in theory at least crimes of thought and ideas can

be heavily punished. The law is full of catch-all clauses that are a potential minefield for journalists to walk on their job.

To make this one of many examples, the 1982 constitution, devised by the military and still in place, states in article 13 that democratic rights and liberties may be restricted by law "with the aim of safeguarding the integrity of the state comprising its territory and the nation, national sovereignty, national security, public order, general tranquillity, public health, public morals and public welfare."

One of the country's most distinguished right-wing journalists has been in effect silenced as a result of economic pressure from the Government. Mrs Nazli Ilcak, who used to write a political column for her husband's financially troubled right-wing opposition newspaper, Tercuman, decided that she had no choice but to stop her column when the Government threatened to take stiff measures against the owner's economic interests.

Earlier this month, an Istanbul court sentenced Ms Fatma Yavuz, an editor of the campaigning left-wing Iktibas-Dogru (Towards the Year 2000) to 16 months in prison, later commuted to a fine, for insulting President Kenan Evren. The indictment related to a cover story questioning whether the political philosophy of the current regime was Kemalist or Kenanist.

Ms Yavuz is fighting 18 court cases as legally responsible editor for the magazine which frequently publishes articles testing the limits of harsh Turkish laws on such taboo subjects as the Kurdish guerrilla insurgency, Ataturk, the founder of the modern Turkish republic, secularism and Islam.

In general, Mr Ozal's government has not deemed it necessary or desirable to apply the full weight of the law against the press. It would be churlish to deny that in many respects it is freer today than it has been for almost a decade. But freedom is relative. By European standards - and it is these by which Ankara says it wishes to be judged - Turkey has a long road to travel.

On sensitive issues the very threat of a battalion of legal instruments is enough to discourage many Turkish journalists from straying into difficult territory. Self-censorship is commonplace, giving rise to the adage that what you see, what you write and what you think can often be three different things.

Richard Cowper

This announcement appears as a matter of record only.

April, 1988



Turkiye Vakiflar Bankasi T.A.O.

U.S. \$50,000,000

Trade Finance Facility

Lead Managers

Bankers Trust International Limited

Bahrain Middle East Bank E.C. (BMB)

Managers

Bank of America International Limited

Caixa Geral de Depositos

Paris Branch

Co-Managers

Australian European Finance Corporation NV

The Commercial Bank of Kuwait SAK

Funds provided by

Bankers Trust Company

Bahrain Middle East Bank E.C. (BMB)

Bank of America NT&SA

Caixa Geral de Depositos

Australian European Finance Corporation NV

The Commercial Bank of Kuwait SAK

Abu Dhabi International Bank Inc.

Banque Cantonale Vaudoise

Istituto Bancario San Paolo di Torino

London Branch

Arab Turkish Bank/Istanbul

The Bank of Kuwait and the Middle East, K.S.C.

Cassa di Risparmio di Roma

Manufacturers Hanover Trust Company

Saudi American Bank

Turkish Bank Limited

Bankers Trust Company
Agent

Education

A lack of resources

ANKARA'S CANKAYA Lisesi ("lise" or "high school" reflects the French origins of Turkey's school system) is one of the country's educational showpieces.

Last year it won a prize in the Dijon International Festival, and its corridors are festooned with drawings and artwork by students.

Nonetheless, by Western European standards, its 150 staff carry a heavy burden, teaching 3,500 pupils in classes of 50 or 60 each. Education works on a shift basis, with half of the school coming in the morning and half in the afternoon, five days a week in a two-term year which stretches from October to May.

About 60 per cent of the Cankaya Lisesi's graduating students go on to university, according to the school's director, Mr Sadi Soysal. His school has computer rooms, laboratories for physics and chemistry, and a sports hall.

All of these things make the Cankaya Lisesi rather an exceptional school. However, in one respect, it is exactly the same as any other government-run school in Turkey. Its teachers earn meagre salaries, comparable with those of other civil servants including some hospital doctors.

Admission to the school is free, and there is no entrance exam - though it is necessary to pass exams at the end of each year, and Mr Soysal says that a further 1,500 students are *beklemeli*, ie suspended until they can pass re-sit exams to rejoin at the start of the next academic year.

Schools like the Cankaya Lisesi represents the mainstream form of secondary education in Turkey, though other choices are available.

The state operates a network of special schools for high-fliers called Anatolian Lisesis, in various major cities. There are also private schools or "colleges", offering somewhat better facilities for pupils whose parents can afford the fees. Competition to get into these schools is ferocious, and depends on an endless series of exams, from the age of seven onwards.

For those who cannot pay fees, there are also vocational schools offering technical training. The largest group of these are the Islamic vocational schools to train the clergy. By 1984, there were about 250,000 pupils in the clerical schools.

There seems to be general agreement about what is wrong with Turkish schools: lack of resources. Population growth has

meant that the number of pupils in Turkey has grown from 400,000 to 15m in 60 years. There are 1.5m entrants to the system each year.

Most schools are much less lucky than the Cankaya Lisesi, with 40 or more students in a classroom, and several of their teaching posts unfilled.

Because national government in Turkey has concentrated on industrialisation and infrastructure in the last three decades, more routine services, such as health and education, have received less than their fair share of funds.

"In 1983," says Mr Hasan Celal Guzel, the Minister of National Education, "15 per cent of the budget went to education. By 1973 the figure was down to 13 per cent. By 1983 it was down to 12 per cent, and by 1987 it had dropped even further, to 8.4 per cent. My main objective as Minister is to reverse this trend."

Mr Guzel hopes, despite current austerity measures, to be able to push education's share of the budget back to 9.5 per cent in a year, and to return to the 1982 level over the next few years.

To help find additional resources, the Government has followed its familiar strategy of setting up a special extra-budgetary fund which raises about TL200m (\$53m) a year, and has obtained a loan of \$24m from the World Bank.

It was indeed a World Bank report 18 months ago, drawing attention to the shortcomings of Turkey's educational system, which helped spark increased government interest in education.

The report is believed to have said that standards, particularly in technical schools, were well below the level needed in a modern industrial society.

Apart from lack of cash, other problems beset Turkish education. The national curriculum is regarded by most European teachers who have worked in Turkish schools as being far too ambitious and covering too many subjects - even psychology and astronomy.

There is a strong emphasis on frequent examinations and tests, which encourage parrot-fashion learning and copying and memorisation at exam times, and which discourage abstract thought. "There are sometimes so many tests and exams that you don't have much time left for the teaching," says one British teacher who has worked in a Turkish lycée.

Mr Soysal says that examinations are somewhat less frequent than they used to be. "We have three exams in each subject each term, and two terms in the year, that's six examinations a year. We organise things so that a student never has to do more than two examinations in the same day."

A more subtle problem is politics. Turkish schools are supposed to instil "national" attitudes. In the 1970s they proved breeding grounds of extremism, and incidents and gunfights between left-wing and right-wing groups were common.

The violence has now gone (though it is not far below the surface: like students are still divided along similar lines, the only difference being that the neo-Fascist groups of the 1970s have been replaced by religious ones).

The Ministry of National Education itself attracted controversy between 1983 and 1987 when it was regarded by the public as a bastion of Islamic revivalism, with several of its top officials having strong loyalties in that direction.

The appointment of Mr Guzel as Minister last December is the first time for many years that a political heavyweight, capable of formulating original policies and winning backing for them, has been placed in charge.

If he can get the resources, Mr Guzel wants to introduce full-day education, and cut class sizes. "We have to multiply the educational capacity threefold, but that means very big investments."

He is currently working on an education master plan, and plans to introduce proficiency examinations linked to international ones through Turkish universities. To stimulate improved standards in language teaching, he has made languages optional but brought in a system of incentives.

He would also like to rely more on computers and television for teaching - methods which would apparently cut down reliance on teachers. Turkey is likely to become a relatively big spender in the educational technology markets.

All the same, it is difficult not to agree with the opinion of a foreign diplomat who says bluntly: "Until the country pays its teachers more, Turkey cannot expect much from its educational system."

David Barchard

FOR THE managers of the huge Alpet petrochemicals complex at Aliağa, 50km north of the Aegean port of Izmir, these are challenging times.

Just as they are struggling to bring the still shiny new plant up to full production, they find themselves being thrust into an operating environment quite different from what they reasonably could have expected only a short time ago.

Alpet is a subsidiary of the state chemicals company Petkim. Planned in the mid-1970s as a major addition to Petkim's existing petrochemicals Yarpet complex, at Yardesta near Istanbul, it was conceived as a classic import substitution investment. It was to have as its main source of raw material an adjacent state-owned oil refinery, from which it would buy at set prices; it would be protected from outside competition by import duties; and it would have a captive domestic market.

Along the way, however, came the reforming government of Mr Turgut Ozal, which first came to power in 1983 just as construction at Alpet was nearing completion. Before long, the world in which the complex was going to have to operate began to change rapidly.

In line with the Government's policy of exposing the economy to outside competition, Petkim now finds that duties on imports in its sector are falling. This year, for the first time, Alpet is not obliged to buy the bulk of its main raw material, naphtha, from the neighbouring Tupras refinery, and thus can bargain for more competitive input prices.

Most significant of all, Petkim is one of the first two major State Economic Enterprises to be prepared for privatisation, a process which is already under way, albeit at a somewhat tentative pace.

Coming to grips simultaneously over the next few years with the twin tasks of minimising output inefficiencies and adjusting to the chilly blasts of the open market will determine the success of the \$2.5bn Alpet investment.

It is a prospect which does not seem to have dimmed the enthusiasm of Mr Seyfettin Bicici, Alpet's cheerful general manager. He clearly relishes the novel experience of haggling over prices with Tupras officials.

Sure, he says with a smile, some of the 7,400 Petkim employees may be hesitant about privatisation, but he is not.

He is equally upbeat about the plant's performance prospects. Alpet's 12 main production units at its own steam and power plant, as well as its petrochemicals plant, produce low and high-density polyethylene, polypropylene, polyvinylchloride (PVC), phthalic anhydride, mono- and di-ethylene glycol, and a number of other inputs for use in plastics and solvent products. Most are made

Petrochemicals

At watershed

under licence from companies such as ICI, Shell, Mitsui and Mitsubishi.

According to Petkim figures, production totalled more than 900,000 tonnes last year, the first year that all output facilities were on stream. This year Mr Bicici expects production to reach 1.1bn tonnes, compared with total capacity of 1.2bn tonnes.

Some 80 per cent of output is consumed locally, satisfying well over half of domestic demand, according to the company. The proportion of output sold at home will rise, Mr Bicici says, if the economy continues to experience duties.

Of course, Mr Bicici's optimism may be borne out in due course. But if events conspire to dent his confidence, a serious complicating factor will be the hitherto serious problem of debt.

In the meantime, enthused by the mood of private enterprise, Petkim is looking for private investment in new projects.

still has heavy outstanding dues on the credits raised to finance its construction from Turkish commercial banks and foreign sources (the latter credits totalled about \$500m).

This year is nevertheless regarded as a watershed year, when the debt burden will at last begin to diminish.

Few analysts think the armed forces are planning a fresh bid for power, and yet . . .

Fears persist of military intervention

AT A TIME when most Turks are united in their desire to see the continuation and development of civilian democracy, President Kenan Evren, the general who led the army coup in 1980, has raised yet again the spectre of military intervention in Turkish politics.

Less than four weeks ago the President lobbied the nation when he said in a speech that the Army would intervene if necessary to prevent any return to the political violence of the late 1970s in which more than 6,000 people were killed.

His remarks were aimed primarily at damping down growing political and labour unrest, arising out of government attempts to tackle spiralling inflation and reduce the country's economic growth rate to a more manageable level.

But they clearly touched a sensitive nerve in a nation which is pledged to become a full member of the European Community and is still struggling to find a workable and sustainable form of democracy to take it into the next century.

In spite of considerable public back-pedalling afterwards, his speech has been met with a hail of criticism from government and opposition alike. Few in Turkey are confident that an army which has stepped in to take over the reins of power three times since 1960 will always be content to remain on the sidelines.

In an opinion poll carried out last month for Sabah, the country's second largest daily newspaper, by the private Pinar research organisation, almost three-quarters of those polled said they believed democracy was best. But 37.5 per cent expressed fears over the possibility of the military assuming power again.

On April 22 Mr Turgut Ozal, the country's Prime Minister, himself asserted that "certain forces" in Turkey favoured yet another military intervention.

Such a moment has clearly not arrived and few analysts believe the country's powerful armed forces are seriously contemplating a fresh bid for power.

Yet even in normal times the influence of the military in Turkey is pervasive at all levels of life. Schoolchildren have weekly lessons in National defence from army officers.

Criticism of the military, even direct discussion of its role, is taboo. Civilian values and insti-

tutions play second fiddle to those of the military and its claim to be the ultimate arbiters of national identity and interest.

The military played its stamp on civil society even more strongly during its years in power after 1980. The 1982 Constitution explicitly limits civilian political activity to areas which

the military finds acceptable and it has the formal legal right to intervene again in politics if it is felt necessary.

Mr Ozal is continuing his efforts to complete the civilianisation process which started when he took over from the military in 1982, but in several key areas the armed forces are only

reluctantly giving way.

The Prime Minister has moved to grasp control over foreign policy - an area in which the Army has traditionally felt the right to make a strong input.

When the Aegean crisis was at its height in March 1987, the Turkish army held a press conference in which it said that if a Greek battleship intervened in the disputed area where a Turkish oil rig ship was operating it would be a "reason for war".

A furious Mr Ozal, who was outside the country after having had a triple-bypass heart operation, is believed to have rung up the President and told him in no uncertain terms that such inflammatory gestures were not acceptable. It was then that he decided to write a personal letter to Mr Papandreu, the Greek Prime Minister and from it sprang the fragile new spirit of rapprochement with Greece.

Last year Mr Ozal felt confident enough to take the struggle into the military's own camp when he imposed his own candidate as Chief of Staff on the Army. It was a considerable feat for, since 1980, the armed forces had essentially been an autonomous corporation in charge of its own key appointments.

If the Army is still struggling to adapt to new political realities it has also yet to fully put its own house in order.

Instead of opting for a small, professional modern army like the rest of Europe, it has chosen to maintain a large conscript force, which because of the rapid growth of Turkey's population continues to grow inexorably.

The country's 800,000-plus armed forces account for about 25 per cent of the government budget and continue to receive large doses of US military aid. But Nato's second largest army is hardly equipped with out of date secondhand weapons, tanks, ships and aircraft, no modern air defence system, and a lack of any equipment for dealing with chemical warfare.

This prompts some doubts among Turkey's Western allies about its ability to do a professional job in its role as main protector of Nato's eastern flank with a 610km long border with the Soviet Union.

Turkey claims that Nato has been mean with its cash, but part of the problem is that most of the country's own military budget is quickly eaten up by feeding and

clothing a seemingly ever-expanding number of conscripts.

No one doubts the considerable bravery of Turkish soldiers, but the fact that 90 per cent of recruits leave after doing their 18 months' service means the armed forces is perhaps more successful as an institution for creating loyalty to the state and nation than it is in creating a modern fighting force.

Most military analysts agree that with Turkey's 55m population growing at 2.5 per cent a year and with almost everyone obliged to do military service, the armed forces may soon no longer be able to cope with the sheer numbers. Shortening the length of service offers one solution, but it creates another - more inexperience.

The Turkish military has not been heavily involved in a major campaign since it pushed out the Greeks in the struggle for independence in 1921. But by most accounts it suffered from bad organisational problems and poor training during the invasion of Cyprus in 1974.

With overwhelming air and naval support, 60,000 men and 75 tanks, the Turkish force took uncomfortably long to make its dispositions and managed to sink one of its own destroyers.

Of more recent concern has been the Army's failure to prevent the escalation of a bitter Kurdish guerrilla insurgency campaign in south eastern Anatolia.

The Army has an estimated 200,000 troops in the region, over a quarter of which are deployed to deal with the guerrillas, but a policy of coercion and force in extremely difficult terrain has not proved successful.

Since the guerrilla war started in 1984 the death toll has risen to over 1,000, and is now running at more than 300 a year.

The Army now seems to have at least partly accepted that economic development in an extremely backward region and the use of more professional, specially trained full-time police commando and gendarmerie units, may yield better results.

In time it may also come to accept that democracy is a delicate flower that grows only slowly and with difficulty, and that the solution is not simply to pull out the roots and start again when things go wrong.

Richard Cowper



Military presence: a sentry at the Ataturk mausoleum

Borusan builds customer loyalty the same way it makes pipes



With care. Exactitude. Dependability. Investment. Undeviating quality. On-time delivery. Fair pricing.

That's why Borusan has been the leading manufacturer of pipes and tubes for Turkish industry for 30 years. The same characteristics have enabled Borusan to become, in the last 10 years, a major supplier of industrial pipes and tubes to world markets.

Today Borusan produces up to 275,000 tonnes of round, square and rectangular industrial pipes and tubes in two modern complexes. Borusan also manufactures metal sections, electroplated strip steel, galvanized sheets and heavy industrial machinery as well as shock absorbers.

electronic equipment and safety valves for combustion engines. And since 1985, Borusan has been the sole distributor of BMW cars, motorcycles and spare parts in Turkey.

At Borusan each product and each and every transaction is completed with unfailing care, because to us, keeping our customers happy is the only way to do business.



Borusan Binası: 523/533, Salıpazarı,
80040 İstanbul-Turkey Tel: (90-1) 151 34 10
Telex: 24190 brs tr - 24586 brs tr Fax: (90-1) 149 37 22

DÜDÜK YAPAR -
VE ÇİĞİLLİK Boya, Vernik ve Rengin Fabrikaları A.Ş.
DYO ve SADOLIN Sentezik, Sentezik Boya ve Vernik Fabrikaları A.Ş.
DENİLLİK Boya, Vernik, Sentezik Rengin ve Polyester Fabrikaları A.Ş.
YASAR Yapo ve Kireç Sentezik Tic. A.Ş. - ORTADOĞU KVK Kireç Sentezik ve Ticaret A.Ş.
GAYRİKLİK Boya ve Vernik Sentezik A.Ş. - AKİMLİ Kireç Sentezik ve Ticaret A.Ş.
YASAR Ünitesi Tezci Sentezik ve Pazarlama A.Ş. - BİNTÜRK Turku ve Sentezik A.Ş.
CARİELL - PINAR Tozluşsan Ticaret ve Sentezik A.Ş. - TÜRK TUBORG Bira ve Malt Sentezik A.Ş.

PINAR Su Sentezik ve Ticaret A.Ş. - BOTAS Doğal Su ve Ambalaj Sentezik A.Ş.

İSTANBUL YAPAS Gıda Maddeleri Pazarlama A.Ş. - YAPAS Tıbbiye Maddeler Pazarlama A.Ş. - DESA Doğal Kozzo ve Malt Sentezik A.Ş.
BOTAS Mısmıssız, Mısmıssız ve Mısmıssız İmzıçılık A.Ş. - PRİZMA Mısmıssız İmzıçılık ve Ticaret A.Ş. - BATİ SİĞORTA A.Ş.

SİMPAS Etra ve Mısmıssız Pazarlama A.Ş. - EŞİKLİK Kırkpınar Pazarlama ve Ticaret A.Ş. - TÜTÜNANK Türkiye Tütünçüler Bankası A.Ş.

ŞİMAŞ Sıgorta İstihdamı Mısmıssız, Ticaret A.Ş. - ALTMİ TÜTÜN Çepeçevi Turku ve Sentezik A.Ş. - ÇANLI BESİÇİLİK Hayvancılık Gelişimi ve Ticaret A.Ş.

ELMAS Mısmıssız, Kırkpınar, Sıgorta Acentezi A.Ş. - YASAR Bilişim İmzıçılık ve Ticaret A.Ş. - PINAR Enerji El ve Yam Sentezik A.Ş. - YADEX GmbH

AREV Boya ve Kireçli Maddeler İmzıçılık, İmzıçılık ve Ticaret A.Ş. - YAKA Şehirler ve Ülkerlerin Nahiyyet A.Ş.

ROKİS Kırkpınar Maddeler İmzıçılık ve Ticaret Pazarlama A.Ş. - EGE ÇİĞİRE Sentezik A.Ş. - AĞAÇADE Mısmıssız Sentezik ve Ticaret A.Ş. - VENUS Turku ve İpoteclar A.Ş.

BAVI KİMŞİ Turku ve Taşımak Sentezik ve Ticaret A.Ş. - ALTMİ YÜKÜ Üçlülik ve Turku İpoteclar A.Ş. - HEDEF İmzıçılık, Ticaret ve Sentezik A.Ş. - YASAR Eğitme ve Koltuk Vakfı - OTAK İmzıçılık, Mısmıssız A.Ş.

THE CREATIVE ACTIVITY.

Having forty-nine manufacturing and trading companies, two foundations and representatives abroad, YASAR HOLDING has always been a pioneering force and has many important Turkish "Firsts" to its credit:

The First paint factory, the First private enterprise brewery, the First sterilised milk & dairy products plant, the First modern 1,000 bed holiday complex. The Group continues on its pioneering way



YASAR HOLDING A.Ş.

"Science, Unity, Success."

Şehit Fethi Bey Cad. No: 120, Izmir, Telephone: (9-51) 12 22 00 (10 lines)
Telefax: (9-51) 14 17 85; Telex: 185 30 59 year tr, Cable: Yasar - Izmir, Telex: 53 059 year tr.

Financial Times Monday May 23 1988

Defence industries

A necessary overhaul

IT IS ironic that Turkey, in the force's own F-16 procurement programme, Indirect offsets include shareholdings in new hotel developments though progress on other planned industrial projects is believed to be slower than anticipated.

According to Mr Jerry R. Jones, who managed General Dynamics F-16 co-production programme in the US-Turkish joint venture at Murted: "We are trying to find joint ventures in Turkey which will produce items we can export and we will get a return on our investment. So both sides will profit in the end."

In spite of the now general insistence on almost total offset provisions in new contracts, there is no shortage of Western firms seeking to enter into joint venture deals.

A tender call by the Defence Industry Development and Supply Administration (Dida) this year, calling for a programme to produce 730 helicopters in Turkey, has drawn bids from the US companies Sikorsky and Bell Helicopter Textron, which is already involved in local assembly of Cobra helicopters, and West Germany's Messerschmitt-Bölkow-Blohm, France's Aerospatiale, the UK's Westland Helicopters and Italy's Agusta.

Final negotiations are also under way with the FMC Corporation of the US, in a joint venture with the local Nurof company, to manufacture some 1,500 armoured fighting vehicles. The contract, valued at more than \$500m, is expected to include a substantial offset agreement covering 70 per cent of the cost as well as a loan covering half the project cost.

Dida, the chosen vehicle for stimulating industrial development in the defence sector, is playing a key role in all negotiations involving foreign participation. Set up in 1985 with a scope for manoeuvre as well as a brief to produce long-term orders, procurement payments, investment credit and support research and development.

Several projects are in the pipeline. An early decision is anticipated on the choice of a high frequency single side band ground communications system

for the Turkish army. Vying for the possible \$100m-plus contract are three companies: West Germany's Siemens and the UK's Plessey and Marconi Communications Systems.

The worst fear of foreign companies competing for contracts in Turkey is that Dida will demand a re-bid, cancelling out months and often years of work. An order for a national radar control network is in the course of a fourth round of bids. This has followed the abrupt decision last July not to award a contract to France's Thomson-CSF which had submitted the lowest bid and was supported by France's Foreign Trade Minister Michel Noir during a visit to Turkey.

The exasperation of the French at the *rule of fact* was shared by others bidding for work. Nevertheless, the market remains attractive and defence manufacturers are among the more resilient of industrial species. Thomson-CSF is one among the hopefuls bidding for the contract alongside other previous bidders, including Italy's Selenia, Hughes Ground Systems Group of the US, the UK's Marconi Radar Systems and two newcomers, Japan's NEC Corporation and Toshiba.

Contracts in Turkey's defence market remain elusive but the long-term potential, particularly when export possibilities are taken into account, remains enormous. Offset agreements are providing Turkey with export outlets via foreign partners who may contact to purchase parts, sub-assemblies or even complete products for their markets outside Turkey.

A Turkish production base may also open up markets elsewhere for joint ventures. However, given the sophisticated types of equipment, based on Western licences, that the defence sector is being encouraged to produce, it seems unlikely that agreement on sales outside the Nato area will be easily obtained. Whatever the commercial considerations, Turkey's armed forces at the end of the day are certainly due to get a much needed overhaul of equipment, becoming a military establishment based, like their Nato counterparts, on technology, rather than mere numbers.

Robert Bailey

Many new construction schemes now seem to be in doubt

Market facing contraction

THE TURKISH construction industry faces its toughest year since the end of the last decade when it burst on to the world market in the wake of the second oil shock.

As the Middle East boom began to turn sour in 1984 a fast-expanding domestic market more than picked up the slack. Last year heavy election spending by the Government brought a windfall to many Turkish construction companies.

But now the spending spree is over and the local market seems likely to face a sizeable contraction as Mr Turgut Ozal, the Prime Minister, screws down the lid in an effort to bring some order back into an economy threatening to go out of control.

The Contractors Association of Turkey is beginning to talk in terms of a shake-out and expects the industry's real volume of work to decline by up to 30 per cent over the next 12 months with a potential loss of 200,000 to 300,000 jobs out of an industry total estimated at about 1m.

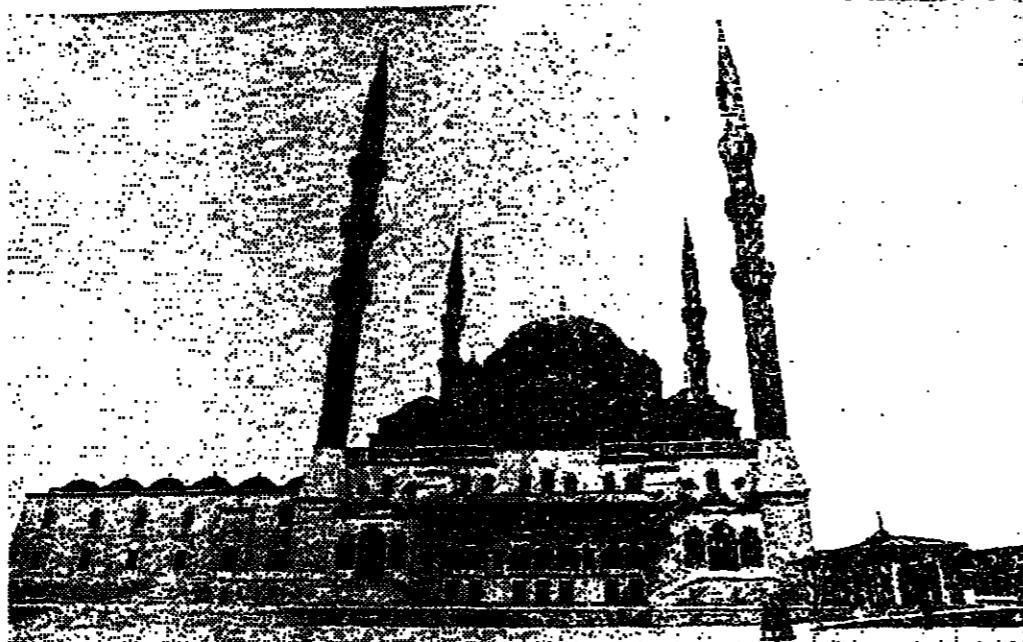
Says Mr Cemil Cudi Eke, Vice-Chairman of the association: "Last year was an election economy. Many projects were started which were not in the original plan: highways, farm programmes and irrigation pro-jects."

With inflation soaring and debt indicators at worrying levels, the Government is now having to adopt harsh measures. I don't think there will be a drastic shake-out, but there are very tough times ahead."

There is some disagreement as to just when and how deep the downturn will be. Everyone is agreed that there will be few new contract awards, but much depends on whether the Government will provide the finance for all projects already signed or whether it will seek to postpone a significant number.

With labour and political unrest growing, some construction industry chiefs argue that Mr Ozal may be forced to curtail his investment clampdown.

Large projects already well under way, such as the south eastern Anatolian dam project, are likely to go ahead, albeit with local contractors suffering even longer payment delays. But new schemes such as a metro system for Ankara and Istanbul are not likely to see the light of day, and there are even serious doubts over prestige political contracts



Ankara's new Kocatepe Mosque, biggest of more than 10,000 Turkish mosques built in three decades

such as the third Bosphorus bridge.

Mr Teoman Baykal, until recently an advisor to the Minister for Housing and Public Works, believes the Government is attempting to "keep as low an investment in the construction sector" this year as is possible. A number of projects still in the early stages could well be postponed, he says.

"The Ministry's aim is to finish those contracts nearing completion, and it is now looking at others which need to be axed," he says.

Turkish construction companies are currently at various stages of negotiation with the Soviet authorities on 10 projects, many of them hotels, likely to be worth about \$600m.

According to the Turkish contractors association, two hotel projects in the Black Sea and Caspian, worth about \$100m, have already been finalised and work should start this year. Two others - renovation of a Moscow shopping centre and a new 1,000-bed hospital - could also be finalised soon.

As Turkey's gas imports from the Soviet pipeline (already built) increase, so do its obligations under a barter agreement which specifies that about 70 per cent of the gas will be paid for in Turkish goods and contracting services.

Natural gas started flowing in 1987 and according to the agreement Turkey is due to take about 2bn cubic metres this year, worth

an estimated \$200m, rising steadily thereafter to about 6bn cubic metres by 1992.

Turkish construction companies are currently at various stages of negotiation with the Soviet authorities on 10 projects, many of them hotels, likely to be worth about \$600m.

But with little other work about abroad there seems no reason why job-hungry Turkish contractors should not carve themselves out a niche worth \$100m to \$150m a year in the Soviet Union over the coming years.

Apart from this and the notable exception of Libya, the potential for Turkey winning new contracts in overseas markets seems almost to have dried up. Even the once mighty Saudi Arabian market has petered out.

In the early 1980s Turkish companies won jobs in almost a dozen, mostly Middle Eastern, countries reaching a peak in 1982 of \$5.5m worth of new contracts. By 1985 this had sunk to about \$750m.

In late 1986 the signing of a \$1.5bn dam project in Iraq, won jointly by Enka and a Yugoslav company, helped boost the new contract total for the year to over \$1.4bn. But payment problems with Baghdad and Iranian air attacks means that this giant scheme, due to be finished in 1992, may progress very slowly.

The Libyan market, though littered with potential pitfalls, looks a little more hopeful. According to Mr Nejat Gul, the Enka director in charge of the Libyan market, most of the Europeans have gone leaving mainly the hardy Turks with a much larger slice of a reduced cake.

Turkey still has about 25 com-



Çankaya Tower, Ankara, now under construction

panies and 25,000 workers in the country - down from the 1982 peak of 180 companies and a labour force of around 100,000.

Last year, according to the Contractor's Association, Libya topped Turkey's overseas construction league with new foreign contracts worth almost \$400m.

In Libya, Turkish companies have clung on in a gruelling climate and a poor payments environment with a tenacity that has

earned them the title of Desert rats.

Economic relations between the two countries are expected to expand at a faster pace following this month's trip by Mr Ozal to Tripoli and Turkish contractors, battling for survival in the face of a potential shake-out at home,

risky Libyan market is a worthwhile gamble.

Richard Cowper

THESE ARE difficult times for Turkey's new Labour Minister, Ms Imren Aykut, increasingly caught between increasingly strident union demands and a basically intransigent government.

Most people readily agree, however, that Turkey's first democratically-elected woman Cabinet Minister has made a difference in what were at best cool relations between the Government and the unions.

For the first time since 1982 the Government, the Turkish Confederation of Employers (TSEK) and the Turkish Confederation of Workers (TURKIS) held a "summit" meeting to negotiate the long-awaited changes in the labour law. Though termed "cosmetic" by many unionists, most of the changes decided upon by the Government have come about largely through Ms Aykut's efforts.

Often accused by Motherland Party hardliners of being on the side of the workers, Imren Aykut has no qualms about stating that indeed she is: "One can say I am on the side of the workers. As a human being I am first and foremost on the side of the defenceless and weak and my professional life has largely been directed towards improving their lot."

With a union career spanning more than two decades Imren Aykut, now 47, is regarded as modern Turkey's best-equipped Labour Minister to date. A native of the southern Turkish city of Adana, she graduated from Istanbul University's Faculty of Economics in 1964 and then studied arbitration and mediation methods in the United States.

Ms Aykut also specialised in worker-employer relations at Oxford University and later received a PhD in Economics from Istanbul University.

With 15 years of experience in the workers' unions and seven years as the Secretary General of the Paper Industry Employees' Syndicate, Ms Aykut has been on both sides of the negotiating table and thus has a well-balanced view of the issues, according to union sources.

For example, students and clergy, at present barred from joining unions, will be able to do so under the provisions of the amendments, and workers will be free to assemble within the vicinity of their jobs during strikes and lockouts.

Ms Aykut, who says "During my school years and throughout my professional life I never considered entering politics" found herself in the middle suddenly in 1981, when she was nominated a member of Turkey's consultative assembly formed after the military takeover in 1980.

She was later elected to Parliament on the ticket of Turgut Ozal's now defunct National Democracy Party in the 1983 election. Following the NDP's dissolution, she joined Prime Minister Ozal's Motherland Party and won a seat in parliament in the 1987 election.



Imren Aykut: a reputation for being tough

Her appointment as Labour Minister was widely welcomed within union circles. With a reputation for being tough, the soft-spoken Ms Aykut has not yet though been able to extract the expected amount of concessions from Mr Ozal. Following the announcement of the draft amendments to the labour law, the President of Turkis, Sevket Yilmaz, pronounced himself disillusioned with the results of the tripartite summit.

In fact cynics within the trade unions regard the recent dialogue with the Government as an attempt by Mr Ozal to head off a wave of strikes before the ILO convention to be held in Geneva this June.

Following Turkey's application for full membership to the EC, the Ozal government is anxious to restore its image and the draft amendments now being made to the constitution cannot be cast aside as insignificant.

For example, students and clergy, at present barred from joining unions, will be able to do so under the provisions of the amendments, and workers will be free to assemble within the vicinity of their jobs during strikes and lockouts.

Ms Aykut, who says she has started a meaningful dialogue between the Government and employers and workers unions, believes that working conditions in Turkey are bound to improve. "Naturally there will be strikes and lockouts, but this is part of the democratic process," she adds.

Amberin Zaman

tion in a position to offer some protection for workers' rights. But no real changes took place in Turkis' administration. Eventually, the rank and file began to protest ever more vigorously as each successive agreement between unions and employers proved disappointing.

The protests grew as attempts to persuade the Government to change the constitution failed, and the rank and file adopted more radical measures. These included open-air meetings and protest marches, and outright opposition to ANAP during the September 6 referendum lifting the ban on pre-1980 politicians from returning to active politics.

As a result, Turkis, which in the past had managed to get along with most governments, drew up a policy of opposing the Government - but not consistently. The trend of recent developments, despite a rapprochement between Turkis and the Government, points in the long run instead to a deadlock between ANAP and the workers.

Sukran Ketenci

"THE BOUTIQUE!"

Egebank-Finance and Egebank-Invest add a new dimension to banking at Egebank:
A Boutique For Select Financial Services

EGBANK One of Turkey's leading trade finance banks, operating through a network of 30 branches with full-service banking capabilities at every major trading center in Turkey. In its 60th year, offering the innovative personal touch of a specialized bank with strong regional and international connections. In-depth knowledge of domestic money and capital markets with extensive securities distribution capability.

EGBANK-FINANCE Corporate financial and advisory services. Project evaluation and finance. Security analysis. Underwriting of securities.

EGBANK-INVEST Full stock brokerage, investment advisory and portfolio management services. Securities distribution. Mutual funds.

Head Office
Commerce Center
Cumhuriyet Bulvarı 67
35214 Izmir-TURKEY
Phone: (0232) 250-25-03-00-10-10-10
Telex: 2782 EGBN
Fax: 1-300-031

EGBANK

THE TURKISH government is coming under increasing pressure both at home and abroad to change restrictive labour legislation and raise minimum wages.

Under pressure from its rank-and-file members, particularly following the Government's austerity economic package on February 4, the main trade union confederation, Turkis, has planned a series of actions from meat boycotts to a general strike.

In the West, Turkey is in danger of being put on the International Labour Organisation's black list, with all its attendant penalties.

The option of a general strike, which would place the Government in a very difficult position, won great public support. The Government would be seriously embarrassed, because general strikes are banned under the constitution framed by the military in 1982. Large attendances at rallies in Sakarya and Adana - larger than Ministers of the ruling Motherland Party (ANAP) themselves could draw - alarmed the government sufficiently for Prime Minister Turgut Ozal eventually to seek a meeting with Turkis' leader Mr Sevket Yilmaz.

During the meeting, Mr Yilmaz secured promises to improve labour legislation and to increase minimum wages.

The main reason for the Government's climb-down was the forthcoming ILO conference in Geneva next month - it had previously admitted that various restrictive laws were contrary to ILO principles. The Government had also promised the ILO in two separate letters that it would make the necessary changes in legislation to make it compatible with ILO requirements. Thanks to these letters, Turkey has been able to stay off the ILO black list so far.

But the ILO has not been impressed by the lack of progress last year, and in its 1987 report, it upbraided Turkey and called again for the necessary amendments. If the Government fails to implement them, it will be put on the black list backdated to 1987.

This would have serious ramifications within the EC, and for Turkey's full membership appli-

cation, where workers' rights are a major stumbling block. Turkey's entry into the EC would face protests from all international trade union organisations if the Government fails to improve the lot of the country's workers.

Similarly, in the US, failure to bring standards up to ILO levels could in theory give grounds for the suspension of economic aid, and blacklisting by President Reagan's administration. The Ozal government therefore needs to arrive in Geneva with its credibility intact. Earlier this year, on a visit to Switzerland, Mr Ozal himself took along six professors in his delegation in order to make a good impression during talks with ILO officials.

The Government is putting pressure on Turkis to soften its criticism during the ILO conference. And by making very limited changes in the labour laws, it hopes to go to the conference showing good faith, at least.

Turkis temporarily appears to have backed off, giving the government some breathing space. But in a country where attitudes change overnight, it is very difficult to say whether the minor changes - which do nothing for workers' basic rights - and the nominal increase in wages will allow the Government to breathe freely in the long-term or save it from having to account for itself to the ILO.

It is also very difficult to say whether the union movement will now tamper its actions.

Much depends on the Turkis leadership. The union is a moderate survivor from the emasculation of the labour movement by the military following the coup in 1980.

One of the first decisions taken by the military government was

to stop all union activities during its rule. The second most important trade union, the left-wing DISC, was dissolved and its leaders arrested.

While it provided Ministers for the ruling Motherland Party (ANAP) on their return to civilian rule in 1983, DISC is also stably by while the DISC leadership was tried, but claimed at the same time to be against the purge of the labour movement.

Turkis officials said they were in favour of a dialogue with the military government, to prevent Turkis from being shut down, and to safeguard workers' rights until the return of civilian government.

Throughout the military period, Turkis in fact consistently opposed restrictions in new legislation and the 1982 constitution, but was only able to secure the modification of two minor clauses.

When civilian government returned in late 1983, DISC was closed, even though its final sentence had been handed down on its leaders. Former DISC members were therefore forced either to transfer to Turkis or to other independent unions to make use of their collective bargaining rights.

Important political changes took place too in Turkis, which by now was the only confederation

to stop all union activities during its rule.

Driver Accompanied
Direct Overland
Trucking Services
to and from

TURKEY

Greece and Eastern Europe

Average Transit Time

6 days

Carried Entirely by

Our Own Fleet of

Trucks

For Immediate

Quotation Contact

Falcongate

10 FLOOR MANAGEMENT LTD.

BBB

Tel 051 639 8661

Telex 627291

Fax 051 638 5916

Profile: Imren Aykut

Minister on side of the workers

THESE ARE difficult times for Turkey's new Labour Minister, Ms Imren Aykut, increasingly caught between increasingly strident union demands and a basically intransigent government.

Most people readily agree, however, that Turkey's first democratically-elected woman Cabinet Minister has made a difference in what were at best cool relations between the Government and the unions.

For the first time since 1982 the Government, the Turkish Confederation of Employers (TSEK) and the Turkish Confederation of Workers (TURKIS) held a "summit" meeting to negotiate the long-awaited changes in the labour law. Though termed "cosmetic" by many unionists, most of the changes decided upon by the Government have come about largely through Ms Aykut's efforts.

Often accused by Motherland Party hardliners of being on the side of the workers, Imren Aykut has no qualms about stating that indeed she is: "One can say I am on the side of the workers. As a human being I am first and foremost on the side of the defenceless and weak and my professional life has largely been directed towards improving their lot."

With a union career spanning more than two decades Imren Aykut, now 47, is regarded as modern Turkey's best-equipped Labour Minister to date. A native of the southern Turkish city of Adana, she graduated from Istanbul University's Faculty of Economics in 1964 and then studied arbitration and mediation

Hit by inflation at home and quotas abroad

Pressures on textiles threaten shakeout

PUMMLED BETWEEN inflation at home and quotas abroad, the Turkish textile industry faces a critical year.

Growing difficulties in the local market mean that, as one general manager puts it, "the choice is export or expire." Yet already more than half of Turkey's textile output is shipped abroad and protectionist pressures are mounting in the country's key export markets.

The figures for 1987 show the problem. Turkish exports of textiles and clothing rose 46.8 per cent to \$2.7bn. Of this total, \$1.8bn or 70 per cent went to the European Community, in particular to West Germany. A further 20 per cent or 10 per cent went to the UK.

At home, the boom area has been ready wear. There are a few large units such as Berdan, ICS, Penyeluk, UKI and Uha, but the dynamism of this section of the industry comes from the small dealers - sweatshops with up to 20 machines using uninsured, non-union labour.

It is these which have been meeting the orders of the numerous chain stores and boutiques which have been visiting Turkey by surprise. But the downside is that such companies have been heavily extended by the unexpected severity of the tightening of the economy in the past two months.

Working capital now costs 8-9 per cent a month and at least two of the market leaders have found their warehouses filling up just at the time that they needed sales to handle their finance costs.

The decibel count of quota rumblings is rising. In the EC, where Turkey has displaced Hong Kong as the largest outside textile supplier, there is pressure to expand the range of products on which quotas are applied.

The main increases were in items for which there is still no effective EEC quota system, for example cotton knitted goods, exports of which rose 56 per cent to \$345m last year.

This year textile exports have continued to flourish, with a 37 per cent increase to \$355m in the first three months and the EC continuing to take the lion's share.

In the face of such results, it hardly surprising that the decibel count of quota rumblings is rising. In the EC, where Turkey has displaced Hong Kong as the largest outside textile supplier, there is pressure to expand the range of products on which quotas are applied.

The same situation has developed in the US, with Turkey's arguments that its products account for less than 2 per cent of the US market cutting little ice.

despatch on a door-to-door lorry - have been enough for the country to win clients. Indeed, a recent phenomenon is the arrival in Istanbul of Hong Kong clothing factory owners keen to diversify their production base.

A more mixed picture is evident in spinning and weaving. The decade-long growth of the installed spindle park is beginning to level off.

The last boom occurred when several hundred thousand spindles were put in ahead of the boost to cotton production expected when the South East Anatolian project begins to irrigate that area. This project will lead to an increase in the country's cotton output from its present 500,000 tonnes annually to around 900,000 tonnes.

There has also been a large increase in weaving capacity and, importantly, in investment in the next stage of production, that is

David Tonge

Financing charges suck up 25 per cent of our sales revenue," says another plant's owner. Some of the banks are warning that, in a limited number of cases, bail-outs may be necessary.

For their part, the large industrialists are united in their criticism of the present situation. "The only way to avoid a crisis is for the Government to bring inflation under control," says Mr Osman Boyner, president of the large and buoyant Akkok textile group.

Like other industrialists, he complains about the level of interest rates. This is not only causing the wholesalers of Anatolia to cut their orders but is making export orders expensive to fulfil.

Thus, it is not surprising that a number of the industry professionals are less confident than they have been for some time. "The overall figures are fine, but there is going to be a major shake-out of companies which have not invested in quality, says one prominent industry figure.

Meanwhile, bodies like the Turkish Clothing Industry Association are stressing the need for raising standards



Spinning yarn in the Bozkurt textiles factory outside Istanbul.

Iron and steel

State producers stage revival

WHILE MOST of the expansion in the Turkish iron and steel industry continues to occur in the private sector, the once moribund State Economic Enterprises (SEEs) are beginning to show signs of revival.

Spurred by Turkey's application for full membership to the EC last year, the state-owned Iron and Steel Board and the semi-public Eregi Iron and Steel Works (Erdemir) are pressing ahead with a major modernisation programme to increase their competitiveness both at home and abroad.

Although total production is still not sufficient to meet domestic demand, the public sector is becoming increasingly export-oriented, in line with the Government's general shift away from imports substitution. As a result, while production increases and cost efficiency remain top priorities, quality control to ensure international competitiveness has become one of the main targets of the industry, according to

Mr Celal Kurtulus, Erdemir board chairman.

"Considering that Japan, the world's second largest steel producer, was Turkey's top customer last year, it's obvious that the quality of Turkish iron and steel products has vastly improved."

Exports, however, recorded only a modest 6 per cent increase last year - in spite of an 18 per cent rise in production. The sluggish increase was due mainly to a fall-off in shipments to Iraq, formerly Turkey's second largest customer for iron and steel products.

Official sources say Turkey was forced to reduce shipments because of Iraq's inability to meet payments. But once the Iraq-Iraq war ends, exports will pick up as the two countries start to rebuild their war-shattered economies.

The long-term objective of the industry is to break into the European market. The stage of discussing competition and adjustment terms in preparation

for EC entry has been reached," says Mr Kurtulus. In line with this goal, the Turk Demir Celik Isletmeleri (TDCI), the national iron and steel board, has launched major expansion and modernisation programmes at its two integrated plants in Karabuk and Iskenderun, combined costing \$350m.

TDCI will prepare a master plan for long-term production targets for the Karabuk and Iskenderun complexes following a survey of domestic and foreign demand, says its deputy director-general, Mr Yunus Sirin. In the short term, plans for the Iskenderun mill call for an increase from its present annual capacity of 1.8m tonnes to 2.7m tonnes in 1992.

Erdenir, in which the state holds 61 per cent of the equity via TDCI, is also undergoing a major expansion programme to reach an output of 3m tonnes a year. Turkey's only flat-steel producer, Erdenir will not be able to meet national demand for flat steel products until a further expansion to 5.5m tonnes is implemented.

Private sector competitors appear unperturbed by the public sector's endeavours, however. Pointing to the fact that the state sector's share of total production is continuing to fall, they claim it still has a long way to go to catch up. This is borne out by the increase in private sector output from 658,000 tonnes in 1980 to 3.1m tonnes in 1987 - 45 per cent of total production.

The private sector is currently led by Cukurova Celik Endustri, Turkey's biggest arc-furnace. Cukurova executives concede that the export incentives, including preferential customs duties on imports of equipment and raw material, have greatly stimulated growth in the private steel industry. "In order to qualify for these incentives, we have to export 20 per cent of our output, which in turn means we have to step up production," one executive adds.

Amber Zaman

THE GRAND BAZAAR



Istanbul's famous bazaar... an exciting, dazzling world where past and present live side by side.

Just like Turkey.

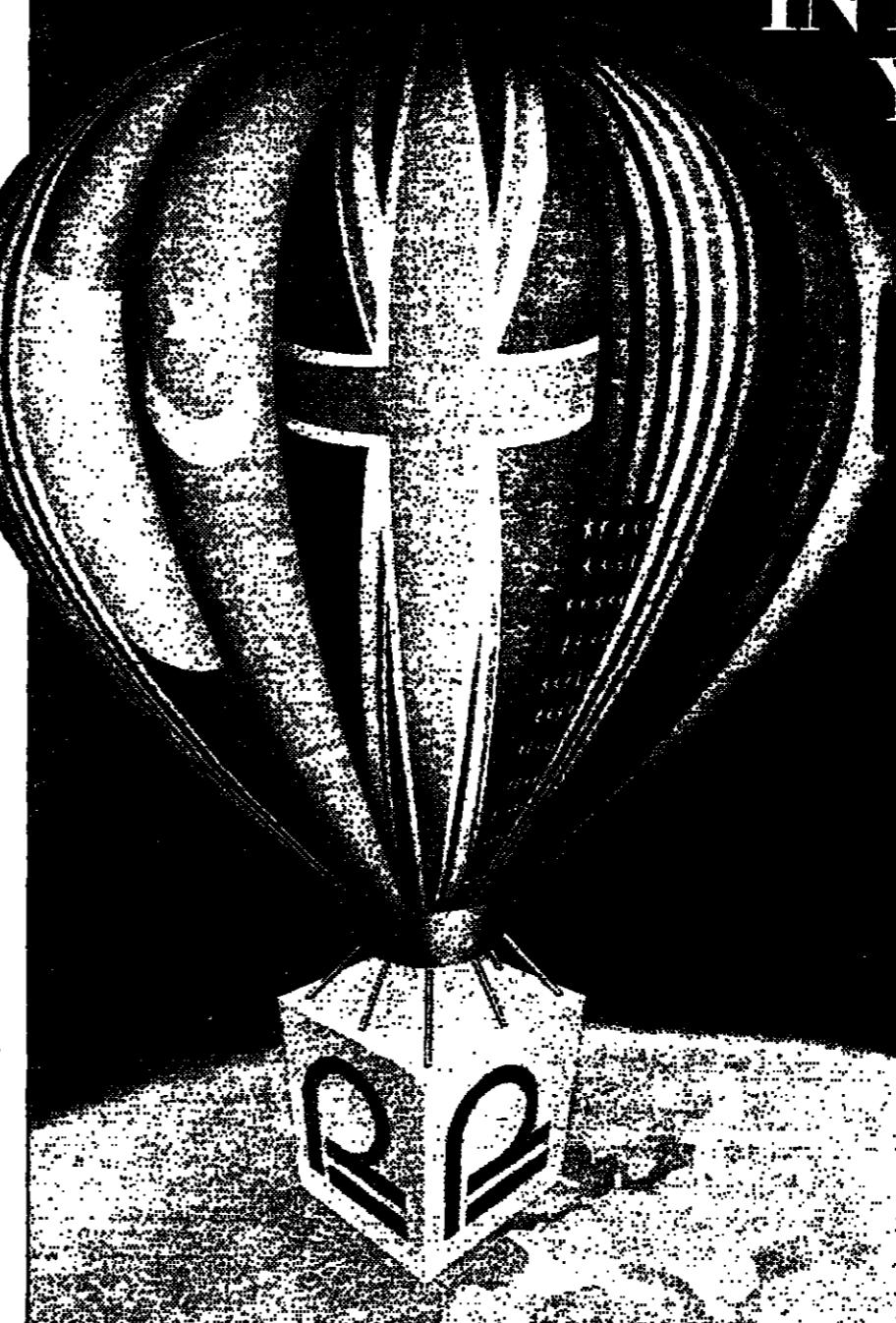
Turkey represents a huge market of 55 million people. If you'd like to become acquainted with that market and become effective in it, you should get in touch with us. We have nearly 650 branches and they're located in every part of the country...

HALKBANK
"People's Bank of Turkey"

HEAD OFFICE: İstiklal Sokak 1, Şehzade-Akşar-TURKEY Phone: (0 21) 75 00 (50 Lines)
INTERNATIONAL DEPARTMENT: Aşkın Bulvarı 43, Yenibahçe-Akşar-TURKEY Phone: (0 133) 57 29
Fax: (0 133) 10 22-132 (05 63) Tel: 44201 HINFO 12

DX MEMBER OF THE INTERNATIONAL CONFEDERATION OF POPULAR CREDIT

AROUND THE WORLD IN EIGHT YEARS



From its origins in Northern Cyprus and Turkey, Polly Peck International PLC has developed into a major diversified worldwide group with extensive operations in Europe, the Near and Middle East, the Far East and the Americas. The Group's success has primarily been achieved by a programme of strategic investment in the sourcing and marketing of a wide range of essential products.



**POLLY PECK
INTERNATIONAL PLC**
Vision and Vitality

42 BERKELEY SQUARE MAYFAIR LONDON W1X 5DB • TEL: 01-491 0890 • TLX: 266668 • FAX: 01-491 1718

TURKEY 14

Spending on municipal redevelopment, in recent years a big source of demand in the economy, is under scrutiny

Central government may rein in the cities' gallop

"ISTANBUL is the biggest construction site in the world," declares Mr Bedrettin Dalan, the city's celebrated mayor, with a happy smile.

The sight of concrete being poured at almost every turn may irk the visitor seeking tranquil shades of the past among the Ottoman mosques and palaces, but to Mr Dalan it denotes much-needed development for the hard-pressed inhabitants of Turkey's biggest city (population 7m) whose services until recently were woefully inadequate.

Mr Dalan has won considerable fame in Turkey for the changes he has wrought since his election in 1984, all done at breakneck

speed compared with the bureaucratic snail's pace customary in the past.

New water supply systems mean chronic water shortages are no longer the agonising problem they were until very recently. A new city-wide sewage system is underway which has already resulted in a great improvement in the waters of the Golden Horn, the historic spur of the Bosphorus whose stink was previously anything but golden.

The mayor's infectious enthusiasm has undoubtedly had much to do with his achievements to date. But there are limits that it may not be enough to drive through the rest of his ambitious plans as they come into conflict with increasing concerns at government level in Ankara over the financing of the many expensive

urban development projects, not just in Istanbul, but in Ankara, Izmir and virtually every other major city in the land.

Central government has begun to signal that city development spending, in recent years a big source of demand in the economy, will have to be curtailed if growth is to be maintained in the interests of controlling rampant inflation. For this reason, delay seems to have been imposed although Mr Dalan strongly denies it - on the third Bosphorus bridge and the huge motorway system associated with it, which will sweep through the European side of the city.

The rapid growth of urban development work was largely inspired by the same government that now apparently wants to rein it in. In the Prime Minister, Mr Turgut Ozal, and his planners recognised after they came to power in 1983 that the surge in the urban population over the past two decades had long since overtaken the city's infrastructure.

It reckoned a further \$450m was required annually to allow for population expansion. The total urban population of approaching 30m - more than half the total population - is growing at a rate of nearly 5 per cent a year, fuelled in large part by large-scale migration from the poor areas of the predominantly Kurdish east to the big cities.

Faced with this, the Government decided to channel new funds into the cities and at the same time free the municipal authorities to decide how the money should be spent. The relevant legislation went through in 1983.

Suddenly the municipalities found themselves with a degree of autonomy they had never known before, even in Ottoman times. Led by the example of Mr Dalan, they began to spend heavily. Since 1984, total municipal spending has leapt by more than five times. This year, it is expected to reach TL3,400bn, a 53.3m per cent rise over 1987.

Central government provides more than half of the funds, with the Iler (Provincial) Bank and the Mass Housing Fund supplying development credits. Increasingly, however, the municipalities are raising more of their own revenues, particularly since the Government transferred to them the collection of property taxes.

The evidence of the new spending

is there to see in all cities, not just Istanbul. In Ankara, the water supply is greatly improved over two years ago when much of the city was blighted by prolonged water cuts. Road improvements and mass housing projects are under construction.

The scale of the needs of the cities is illustrated in a 1986 study by Inbucos, an Istanbul research group, of municipal development in Turkey. Based on spending on an intended development project for the south-eastern Çukurova region run by the State Planning Office, Inbucos estimated that, at June 1986 exchange rates, the national cost of tackling urban deficiency was

still \$1.75bn. In Izmir, the Agora, an ambitious sewage system part funded by the World Bank, is being built which is intended to end endemic pollution in Izmir Bay.

Not all these projects go smoothly. To cite just two examples, there are reports of serious technical problems in the Izmir sewage plan; and Ankara citizens are near apoplexy over apparently endless reconstruction of a major street in the city which has disrupted traffic for more than a year. These may reflect a shortage of skills in the municipalities.

While the cities remain, as Mr Dalan says, big construction sites, it is difficult to judge what they may be like when the spate of catch-up development is finished. But they are unlikely to get on top of their problems until the question of population growth is dealt with. As a large part of this stems from migration from rural areas, much will depend on the necessarily centralised effort to slow these movements.

The policy is to make Istanbul, Izmir and Ankara the last-choice destinations of rural migrants through development in the rural areas - the Southern Anatolia dam project is the biggest example of this - and by diverting migrants to the smaller cities of Anatolia. But it will be hard to persuade footloose peasants that the streets of Kayseri, or Konya, that are paved with gold, are those of Istanbul.

Hugh Carnegy

Telecommunications

Rapid expansion in telephone lines

URGENT DEVELOPMENT of Turkey's ramshackle telecommunications system was an early priority for Mr Ozal's administration when it took office in 1983 with a mandate to revitalise the private sector and encourage an export-led economy.

Faceted with the realisation that Turkey was needlessly cut off from international markets by a telecommunications system not even on a par with its Balkan and Middle East neighbours, the Government decided to embark on a bold 10-year TL2,000m modernisation programme, equivalent at that time to a \$6bn commitment to spending on telecommunications.

Results have already been highly effective, and in some cases spectacular. The number of working telephones has increased 65 per cent from 1,673,000 five years ago to 2,770,000 at the beginning of 1988. Some 35 per cent of households in Istanbul have telephones, and what was an impossible backlog of subscriber applications in the major cities, stretching back in some cases 15 years, has been largely eradicated. The national average of homes with telephones is expected to rise from 15 per cent to 20 per cent by 1992.

The increase will by no means merely reflect urban development. By the end of last year every one of Turkey's rural communities had been linked to a telephone line. The achievement involving 36,000 villages, given the remoteness of much of the country and its land area which is three times the size of West Germany and the UK together, is remarkable.

The advent of reliable communications services is being felt at all levels of society, including government. According to Minister of State Adnan Kahveci, telecommunications development is helping to streamline bureaucracy, with data services such as facsimile linking government offices in the country's 67 provinces, speeding the exchange of essential paperwork.

Mr Kahveci, chief policy adviser to the Prime Minister, is one of 7,000 subscribers to the mobile telephone service established by Finland's Nokia Mobira two years ago. Some 100 base stations now provide 497 channels on main trunk routes encompassing Istanbul, Ankara, Izmir, Antalya, Mersin and as far east as Antalya.

Other high profile investments are possible. According to Mr Kahveci, a communications satellite is being considered to provide

television services, including new educational TV channels and a pay TV channel.

The impact of improved telecommunications is, however, seen most immediately in business, particularly the banking sector. There are few financial institutions in either the private or public sectors that do not have sizeable telecommunications technology investment programmes.

Reliable telephone connections have given banks the opportunity to exploit computer technology to link branches, both domestic and overseas, and to introduce electronic services such as automated teller machines on an increasing scale.

It is calculated that the number of telephones in Turkey could rise tenfold

A major factor in the speedy implementation of the Government's huge telecommunications programme has been the willingness of the authorities to allow private contractors to undertake essential connection work. But of most significance has been the decision of Posts, Telegraph and Telephone (PTT) to embrace digital technology. This has given Turkey the opportunity to catch up with more advanced countries in a matter of years rather than decades and also without an expensive cut-over from an existing generation of equipment, given the country's lack of sustained investment in the past.

By the end of 1988 more than 40 per cent of all lines in Turkey will be served by digital exchanges. According to PTT director general Emin Baser, the aim is to add 1.2m lines a year to the system. The continuing large-scale investment programme is stimulating a local telecommunications industry.

Local manufacturing provides telecommunications infrastructure is overhauled so the possibility of introducing more sophisticated services grows. The type of services being actively considered include radio paging and integrated services digital network (ISDN) technology. Trials for ISDN, which allows voice and data traffic to be routed through a single line and exchange, are due to take place in the main cities of Istanbul, Ankara and Izmir this year. Trials for a packet switching network are also being evaluated at present.

Robert Bailey

The Government's telecommunications investment programme, meanwhile, continues in full gear, though this pace is likely to be dictated to some extent by public spending targets in the present high inflation environment. Yet, as experience in other countries testifies, once a society becomes accustomed to a reliable telephone service, demand for services usually outpaces supply. Eventually, the number of telephones in Turkey could increase tenfold, the PTT says.

As Turkey's basic telecommunications infrastructure is overhauled so the possibility of introducing more sophisticated services grows. The type of services being actively considered include radio paging and integrated services digital network (ISDN) technology. Trials for ISDN, which allows voice and data traffic to be routed through a single line and exchange, are due to take place in the main cities of Istanbul, Ankara and Izmir this year. Trials for a packet switching network are also being evaluated at present.

Robert Bailey

KOC, one of Turkey's largest private industrial conglomerates, says it has finally bitten the bullet and decided to make a major assault on overseas markets.

The group consists of 116 companies and affiliates, and its activities range from vehicle, tractor and tyre production to textiles, meat production, banking, household appliances, construction and tourism.

But in recent years Koc has been under fire for failing to take full advantage of Mr Ozal's economic revolution which, since 1980, has opened Turkey to the world and fired many of the country's top companies to look abroad for rapid expansion.

According to Mr Ahmet Binbir, president of Koc's financial and foreign trade companies and a member of the managing board, last year the company put in place a mid-term strategy which aims to boost exports as a proportion of turnover from around 6 per cent in 1986 to over 20 per cent by 1992.

"It is a fundamental change of heart. Until very recently Koc was local market-oriented. The Ozal government has turned our face to the West and it has given us a drive to go for foreign markets. It's never too late," says Mr Binbir.

Koc is looking to textiles, agro-industries, household appliances, automotive components, commercial vehicles and tourism to lead the export drive - all areas where it has a strong position in the domestic market.

This, coupled with an extremely healthy financial base, should give Koc a reasonable start. But given the company's product spread and the continuing attractions of a lucrative domestic market, some analysts question whether Koc is really about to change its spots.

Exports have remained at around the same percentage of turnover for many years. Mar-

gins at home continue to prove more attractive and in 1987 the company made a healthy after-tax profit of \$240m, up from \$90m the year before.

Many of the areas in which the company hopes to do well are already the subject of stiff competition from countries in the Far East

but it has recently started selling gas cookers to France and has just won a deal to supply 10,000 refrigerators to China.

Spearheading the drive will be RAM, the group's export arm, which Koc hopes one day will develop into a fully-fledged Japanese-style trading house. Set up in 1970, the company has been a comparatively sluggish starter in spite of the fact that it handles the trade of 200 Turkish companies. It has offices in just half a dozen countries. This year it will open up in Paris and a branch in London is planned soon.

To illustrate the seriousness with which Koc is now taking

overseas markets Mr Binbir points to the sharp jump in exports in 1987 - the first full year of the group's new export strategy. Koc saw overseas sales jump by a healthy 42 per cent from \$214m in 1986 to \$304.5m. But with the domestic economy growing at a rapid election year pace in 1987 total group turnover rose at about the same rate from \$3.8bn to \$4.9m. As a proportion of group sales, therefore exports remained at the 6 per cent level.

Textiles and apparel led the group's export list (28 per cent) mainly to Europe, the US and Japan. This was closely followed by iron and steel products (16 per cent), a large proportion of which went, perhaps surprisingly, to Japan.

As the government applies the brakes this year to an economy threatening to veer out of control Koc's new strategy may prove to be well-timed. Domestic growth could fall below 5 per cent in 1988 and in line with this Mr Tsvik Altinok, Koc's executive vice-president in charge of

finance, expects to see the group's exports increase at more than double the rate of domestic sales. "This year I'm anticipating a 25 per cent increase in exports in real terms and a 12 to 15 per cent growth in domestic sales," he says.

Such differential growth rates are still not enough to put the group on line to achieve its 1992 target of 20-25 per cent exports as a proportion of total sales. If Mr Altinok's forecasts for 1988 are correct, sales abroad would still account for little more than 7 per cent of the group's total turnover.

The company is not to be shaken. "This is excellent preparation for the time when we join the EC. We are now undertaking a major review of what is needed to adapt to EC conditions. We fully expect that by the end of the century to have become a part of Europe. By then we need to be fully competitive, ready to hold our own," says Mr Altinok.

Richard Cowper

Profile: Koc group

A diverse conglomerate looks west

KOC, one of Turkey's largest private industrial conglomerates, says it has finally bitten the bullet and decided to make a major assault on overseas markets.

The group consists of 116 companies and affiliates, and its activities range from vehicle, tractor and tyre production to textiles, meat production, banking, household appliances, construction and tourism.

But in recent years Koc has been under fire for failing to take full advantage of Mr Ozal's economic revolution which, since 1980, has opened Turkey to the world and fired many of the country's top companies to look abroad for rapid expansion.

According to Mr Ahmet Binbir, president of Koc's financial and foreign trade companies and a member of the managing board, last year the company put in place a mid-term strategy which aims to boost exports as a proportion of turnover from around 6 per cent in 1986 to over 20 per cent by 1992.

"It is a fundamental change of heart. Until very recently Koc was local market-oriented. The Ozal government has turned our face to the West and it has given us a drive to go for foreign markets. It's never too late," says Mr Binbir.

Koc is looking to textiles, agro-industries, household appliances, automotive components, commercial vehicles and tourism to lead the export drive - all areas where it has a strong position in the domestic market.

This, coupled with an extremely healthy financial base, should give Koc a reasonable start. But given the company's product spread and the continuing attractions of a lucrative domestic market, some analysts question whether Koc is really about to change its spots.

Exports have remained at around the same percentage of turnover for many years. Mar-

gins at home continue to prove more attractive and in 1987 the company made a healthy after-tax profit of \$240m, up from \$90m the year before.

Many of the areas in which the company hopes to do well are already the subject of stiff competition from countries in the Far East

but it has recently started selling gas cookers to France and has just won a deal to supply 10,000 refrigerators to China.

Spearheading the drive will be RAM, the group's export arm, which Koc hopes one day will develop into a fully-fledged Japanese-style trading house. Set up in 1970, the company has been a comparatively sluggish starter in spite of the fact that it handles the trade of 200 Turkish companies. It has offices in just half a dozen countries. This year it will open up in Paris and a branch in London is planned soon.

To illustrate the seriousness with which Koc is now taking

overseas markets Mr Binbir points to the sharp jump in exports in 1987 - the first full year of the group's new export strategy. Koc saw overseas sales jump by a healthy 42 per cent from \$214m in 1986 to \$304.5m. But with the domestic economy growing at a rapid election year pace in 1987 total group turnover rose at about the same rate from \$3.8bn to \$4.9m. As a proportion of group sales, therefore exports remained at the 6 per cent level.

Textiles and apparel led the group's export list (28 per cent) mainly to Europe, the US and Japan. This was closely followed by iron and steel products (16 per cent), a large proportion of which went, perhaps surprisingly, to Japan.

As the government applies the brakes this year to an economy threatening to veer out of control Koc's new strategy may prove to be well-timed. Domestic growth could fall below 5 per cent in 1988 and in line with this Mr Tsvik Altinok, Koc's executive vice-president in charge of

THE LARGEST CHROME ORE EXPORTER IN TURKEY.

Your reliable supplier for metallurgical and refractory grade chrome ore and concentrates.

BIRLIK

MADENCLIK SANAYI VE TICARET A.S.
50300 Geyvevler, Bilecik Cad. 107/7 Istanbul - Turkey
Phone: (1) 167 18 66 - (1) 167 60 44 Fax: 166 12 54
Telex: 26369 mels tr - 26270 dmt tr - 27227 dmt tr

For the Investor

Identification of Opportunity
Feasibility Studies
Legal and Tax Guidance
Financial Consultancy
Project Development
For the Trader

Market Research and Analysis
Selection of Agents
In Tourism

Project and Partner Identification
Full Implementation Services
Company Formation

Please contact:

David Tonge or Ahmet Ulgenek
Birlik Sanayi ve Ticaret A.S.
Bilecik Cad. 107/7 Istanbul - Turkey
Phone: (1) 167 18 66 Fax: 166 12 54
Telex: 26369 mels tr - 26270 dmt tr - 27227 dmt tr

Financial Times
Published in FRANKFURT AND LONDON

Do you speak the Financial Times?
Businessmen do all over the world, whatever their native tongue. They look to the Financial Times for a clear, accurate and objective analysis of what is happening in the world of business, where it is happening and why.

The Financial Times - Europe's Business Newspaper

Please send me information on how to subscribe to the Financial Times

I would like to subscribe to the Financial Times for

TURKEY 15

Eastern Anatolia

A home to eagles and guerillas

INVASION ROUTE and battle-ground for more than a dozen conquerors over the last two thousand years, the wild mountains and plains of Eastern Anatolia still respond to the sounds of men at arms.

Nato's easternmost bulwark against the mighty armies of the Soviet Union, potential long-stop against Ayatollah Khomeini's fanatical hordes and scene of a small but bitter insurgency by Kurdish guerrillas, the region offers the perfect training ground for more than half of Turkey's 800,000-strong armed forces.

Though the region has been at peace for the most part for the last 60 years, a trip through Eastern Anatolia today nevertheless leaves one with the abiding impression of travelling through a giant military camp.

The garrison town and Nato airbase of Erzurum in the north - captured twice by the Russians in the 19th century and again in 1916 - is packed with conscripts and provides a home to a squadron of F4 fighter aircraft.

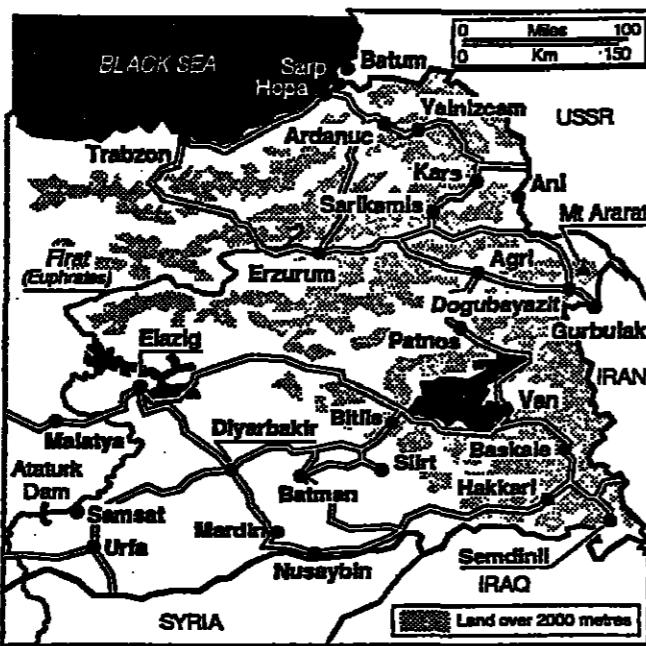
In the distance lies the mountain pass of Sarikamis - a reminder of how long and bitter are the winters in this part of Anatolia. It was there in 1915 that 75,000 Turkish troops led by Enver Pasha perished in the winter snows fighting the Russians.

The snow lies on the less than fertile plains from October until April, cutting off many villages during months when the temperature can fall to minus 40 degrees.

Further east still at Sarp, Kars and Ani - close to the Soviet Union, but at a respectful distance from the border - the smother of small arms fire and the dull thud of tank and artillery rounds have become as much an accepted part of daily life as the endless flocks of sheep herded by semi-nomadic Kurds and Turks.

At least one town in this sensitive border region, however, is hoping for a Russian invasion. The small Black Sea port of Hopa is looking to next month's opening of the Sarp border gate with the Soviet Union, just 20km away, to revitalise its local economy.

Over the last two years Hopa, like many other towns in Eastern Anatolia, has suffered from a sharp fall off in the transit trade with Iran. The town, which has a small local military presence and is now lucky to receive more



than one ship a month in its port, is littered with the detritus of international freight lorries.

Its hotels are empty, a dozen or more of its companies have ceased trading, and several hundred drivers, waiters, shop assistants and mechanics have been put out of work.

The only new jobs that have come its way in recent times have been for the guarding of a large warehouse of several thousand tonnes of tea - contaminated by nuclear fall-out from the Chernobyl disaster.

Now the town hopes that one of Turkey's longest-standing enemies will come to its rescue as a result of last month's agreement between Moscow and Ankara to boost trade and open for the first time in many decades a direct land border link between the two countries.

First main stop on the only road - still being constructed - into Turkey from Russia will be Hopa.

No one has a clear idea of just how much freight will come its way, but the port is being expanded and townspeople point to the multi-million dollar barter agreement under which Soviet gas is being exchanged for Turkish goods and services. Perhaps over-optimistically, some of them

are also expecting a large influx of Soviet tourists.

One hundred and fifty miles south under the shadow of snow-capped Ararat, at 5,165 metres Turkey's highest mountain, cross-border trade and a large military presence also provide the main source of wealth to the town of Dogubayazit.

Dogubayazit is an ancient settlement on the banks of the Tigris, which has been fought over for generations by Urartians, Assyrians, Persians, Romans, Arabs and Ottomans. Today it is the centre of military operations against the Marxist Kurdish

Workers Party (PKK), which is fighting a bloody and often fratricidal guerrilla campaign for an independent Kurdish state.

A tour through the troubled region, from mountainous Semdinli in the far south east (wedged in by Iraq on one side, Iran on the other), to Sirt, north of the border with Syria and the capital of Diyarbakir to the west, is to travel through classic guerrilla country.

The valleys and plains are dotted

with army camps, gendarmerie checkpoints and military airports, while the hills and mountains rising in places such as Hakkari to over 14,000 feet, offer summer grazing for Kurdish nomads with their countless flocks of sheep and provide a home to eagles and guerrillas alike.

The security forces have upwards of 55,000 men deployed against about 1,000 PKK guerrillas, but the evidence on the ground suggests it is a battle the government may not be able to win by force of arms alone.

Through a mixture of terror and playing up historical grievances the PKK attracts support from a significant proportion of the local population.

In the last few years the government has responded with a twin policy of military might and economic investment in roads, electricity and irrigation. But on political, ethnic or cultural issues it has been unwilling to compromise.

The Kurdish language is officially banned and although Turkey is home to about half of the world's 20 million Kurds, officials claim they do not exist as an ethnic group.

Mr Aydin Arslan, deputy governor of the 11 south eastern provinces still under a state of emergency, says: "There is no Kurdish race. It is proven scientifically that they are one of the branches of the Turkish race."

Kurds are not allowed to form any ethnic or cultural groups and Ankara believes that to grant them any such recognition would simply result in a spiral of increasing demands and violence.

Meanwhile, a military solution appears as far away as ever. If the local terrain is not hiding place enough the guerrillas can retreat to camps in Iran, Iraq and Syria. The Army, though better trained and equipped to deal with the problem than in 1984 when the PKK launched the insurgency, has so far been unable to prevent the death toll from rising.

The PKK started its 1988 campaign at the end of March, as the winter snows began to give way to spring. Since then almost 100 people have been killed, taking the toll in this bloody four-year insurgency to more than 1,000, and ensuring for yet another year that peace will elude the wildest and perhaps most beautiful part of Turkey.

Richard Cowper

Ankara believes that to grant the Kurds any recognition would simply result in a spiral of increasing demands and violence

Outside the town beneath the walls of Isak Pasa Sarayi, a magnificent Kurdish fortress, puffs of smoke rise in the clear spring sun as the plain resounds to the sound of artillery. A large army camp, home to a mechanised armour division, bristles with tanks lined up in rows, their guns facing Iran.

Not that Ankara expects an invasion from this quarter. The 45km long border with Iran is identical to the one established in

the valleys and plains are dotted

with army camps, gendarmerie checkpoints and military airports, while the hills and mountains rising in places such as Hakkari to over 14,000 feet, offer summer grazing for Kurdish nomads with their countless flocks of sheep and provide a home to eagles and guerrillas alike.

The security forces have upwards of 55,000 men deployed against about 1,000 PKK guerrillas, but the evidence on the ground suggests it is a battle the government may not be able to win by force of arms alone.

Through a mixture of terror and playing up historical grievances the PKK attracts support from a significant proportion of the local population.

In the last few years the government has responded with a twin policy of military might and economic investment in roads, electricity and irrigation. But on political, ethnic or cultural issues it has been unwilling to compromise.

The Kurdish language is officially banned and although Turkey is home to about half of the world's 20 million Kurds, officials claim they do not exist as an ethnic group.

Mr Aydin Arslan, deputy governor of the 11 south eastern provinces still under a state of emergency, says: "There is no Kurdish race. It is proven scientifically that they are one of the branches of the Turkish race."

Kurds are not allowed to form any ethnic or cultural groups and Ankara believes that to grant them any such recognition would simply result in a spiral of increasing demands and violence.

Meanwhile, a military solution appears as far away as ever. If the local terrain is not hiding place enough the guerrillas can retreat to camps in Iran, Iraq and Syria. The Army, though better trained and equipped to deal with the problem than in 1984 when the PKK launched the insurgency, has so far been unable to prevent the death toll from rising.

The PKK started its 1988 campaign at the end of March, as the winter snows began to give way to spring. Since then almost 100 people have been killed, taking the toll in this bloody four-year insurgency to more than 1,000, and ensuring for yet another year that peace will elude the wildest and perhaps most beautiful part of Turkey.

Richard Cowper

Black Sea region

Ethnic diversity and economic productivity

cing region. A total of 185,000 tonnes were produced in 1987, the bulk meeting local consumption.

Despite an announcement that the Soviet Union had bought up most of the contaminated stock, suspicions remain that large and small tea companies alike have secretly adulterated the new crop with the old - it is not unusual to meet former avid tea drinkers who will now only imbibe imported brands, or have abstained altogether.

The urban centre of the eastern Black Sea coast is Trabzon - the ancient Trebizond - a town with an extensive commercial history. Marco Polo shipped from here, and the fine mansions in the old city reflect the wealth the city enjoyed as recently as the late 19th century.

That wealth is returning rapidly, as witnessed by the phenomenal growth the city has seen during the past few years.

Laz-country proper starts to the east of Trabzon beyond Rize, the undisputed tea and anchovy capital of the country. Locals people maintain that they have 100 different ways of preparing the fish - the rest of the country maintains that the high consumption of anchovies is what makes a Laz a Laz.

Outside Rize, the countryside is unique in Turkey, breaking out in a riot of greens elsewhere seen only in tropical jungles. White-water streams rush down from the mountains through valleys and gorges leading up to villages of double-storey wooden houses tucked into the valley walls.

Because of its location, in effect at the end of an immense cul-de-sac, few Turks - let alone foreigners - travel beyond Rize to the port of Hopa, or to the vertical world of Artvin behind it. This is Turkey's Switzerland, a region of Georgian churches hidden away in pine-covered valleys and foaming river gorges, which would be a rafting and canoeing centre anywhere else in the world.

It is a veil of obscurity may be lifted soon, when the border post into the Soviet Union at Sarp is opened to allow traffic between the two countries.

Thomas Goltz

Is something missing from your trade with Turkey

If you are doing or planning to do business in Turkey, and expect assistance from a bank that knows this country closely, please contact us.

Meet an expert bank at a respectable position in the Turkish banking community with its 62 years experience, thorough knowledge of commercial life and foreign trade regulations of the country, and whose main principle is defending the interests of its customers.

 ESBANK

HEAD OFFICE
Marmara Caddesi, 141 Tepelene, 80030 Istanbul, Turkey
Telex 25558 esbkt Telex 31032 esbkt Fax (90-1) 143 23 96 Phone (90-1) 151 72 70/19 Lines

Please despatch me the 1987 Annual Report of ESBANK
Name _____
Company _____
Address _____

Discover a New Wealth in Turkey with TPAO

Modern Turkey, which contains the northern regions of historical "Mesopotamia", is an ideal place for oil exploration. Indeed, prospects, from the geological point of view, are not any less encouraging. Turkey is located in the northern regions of the Middle East oil belt. It is like a tranquil island in the region, where the most liberal economic market conditions exist. It enjoys a very healthy and expanding economy with one of the highest rates of economic growth among the nations of the world.

Its up-to-date telecommunications network links Turkey via satellites with every corner of this planet. Transportation facilities are similar to any other western country. However, such a promising geological setup has been tested, on the average, by 14 exploration wells per annum since the beginning of oil exploration in the 1930's. Taking into account the fact that Turkey is the largest country in Europe with the exception of the U.S.S.R., calling Turkey an essentially "unexplored country" would not be far from the truth.

Center of this setting is Turkish Petroleum Corporation, the largest state economic enterprise, with a tradition of more than half a century. Turkish Petroleum Corporation (TPAO) employs over 5,000 staff in its exploration, drilling, produc-



TURKISH PETROLEUM CORPORATION

P.K. 209, Bakırkoy, Ankara-Turkey Telex (90-4) 117 91 60/567

Phone: (90-4) 118 18 85, 125 64 96, 134 39 80 Telex : 42426, 42626, 42044

tion, and management divisions. It owns 34 rigs, of which over 25 are operational at any given time, in licences covering millions of acres of Turkey's most promising areas for petroleum exploration. TPAO, producing from over 300 oil wells, is the biggest producer in Turkey including its international competitors. Its experts are ready to assist you in any field from exploration to production whether you may be a partner of TPAO or an independent in Turkey. Its "graduates" are today employed in every corner of the world from Indonesia to Canada, from Saudi Arabia to Norway. TPAO offers even more to companies which may wish to operate in the region from a comfortable and stable base. TPAO has just been authorized to engage in exploration, production and drilling activities in other countries either independently or as partners in joint ventures with foreign companies. Considering that Turkey enjoys excellent relations with ALL countries in the Middle East the prospects are apparent. Presently, there are more than a dozen prominent oil companies actively engaged in petroleum exploration in Turkey. About half of them are the top shots of the oil industry, which have joint ventures with TPAO. Why don't you share in their wisdom and grasp this opportunity?

Tourism offers much, but caution is called for

Sun, sea, selectivity

TURKEY, rushing frantically to cash in on its immense but long-neglected attractions as a holiday destination, has crashed headlong into a dilemma.

The problem is this: Turkey is so far behind its Mediterranean neighbours in what it earns from tourism that it feels it has to move fast to get in on the act. That means building as fast as possible the hotels and all the associated facilities needed to accommodate large numbers of visitors.

But how do you do that while ensuring that the things that attracted the visitors in the first place – clean seas, beautiful scenery, uncrowded historical sites – are not ruined in the process?

It is a difficulty clearly identified by Mr Ali Nall Kubali, deputy chairman of Yasar Holding, a major Turkish industrial group with large interests in tourism. "We are at a very important stage. If we blow it, it will pass us by. We have to be very careful."

"I am afraid that we will not learn from the experience of Spain and other nations. I'm afraid we will crowd our coastlines with huge structures."

Take a trip in April to Marmaris, after Bodrum one of the country's best-known south-western resorts, and it is easy to see what Mr Kubali means.

To someone acquainted a few years ago with the harbour town, set in a gorgeous sheltered inlet almost encircled by precipitous pine-covered hills, the change in the place is remarkable. Before there was a small town at the head of the bay, with a few hotels established around the shore. Now there is a strip several miles long to the west of Marmaris of new hotels and holiday villages of varying quality and at varying stages of development.

The dreadful state of the roads around Marmaris and the racket and mess of construction work visible on every side should, of course, last only as long as it takes to get everything built (although that may be of little comfort to this year's visitors). However, the completed result may well end up looking very much like the concrete strip development Mr Kubali is anxious to avoid.

His anxieties are understandable. Yasar Holding has just opened the most distinguished hotel in the area, the five-star,

	Visitors to Turkey			Change (%)
	1985	1986	1987	
West Germany	299,509	388,192	523,675	29.61
Yugoslavia	365,473	365,302	343,733	-0.05
England	124,677	154,231	265,900	73.05
Greece	213,222	211,308	173,818	-3.99
France	149,550	143,971	168,588	17.08
The US	196,261	79,614	130,557	-59.43
Italy	74,803	87,622	102,358	17.14
Source: Astra Review				16.82

Source: Astra Review

750-guest Altin Yunus (it means Golden Dolphin), a TL 12bn project to the west of Marmaris to add to its similarly named resort at Cesme on the Aegean coast. The Altin Yunus's upmarket customers are unlikely to be disappointed by the hotel. Its architecture is slab-like, but it occupies a stunning position and has every facility from cruise yachting to nightclubs.

It is the neighbours who might pose something of a long-term problem. Already, the Altin Yunus has had to construct its own sewage treatment plant and electricity generator because the local systems either do not exist or are unreliable. Nor can the hotel's owners control what the local municipality, which awards building licences, will allow to spring up around the Altin Yunus.

At this stage, a note of scale and perspective is worth injecting. Turkey is a big country which by any reckoning had until recently a chronically underdeveloped tourism industry. Despite a spate of building work to date, concentrated in the key Aegean and Mediterranean regions, taking in a sweep from around Izmir in the north, south through Bodrum and east through Marmaris to Antalya, the number of foreign visitors last year was only just above 2.6m.

That figure was a record and compares with 1.4m in 1981, the year after the most recent military coup. But it looks low in comparison with the 6m or so travelling annually to neighbouring Greece, a much smaller country.

Receipts from tourism in 1987 were also a record at \$1.7bn, but again they look tiny when set against that earned by the Greeks. The Government's target of accommodating 5m tourists a year within five years is also hardly excessive, given the size

of the country and the range of attractions.

Mr Thaz Titiz, the Minister for Culture and Tourism, says his department is in the process of drawing up a comprehensive tourism policy which will seek to avoid the kind of fears expressed by Mr Kubali. Like just about everybody in Turkish tourism, he cites Spain as the yardstick. "We certainly don't want to become like the Costa Brava," he says. "We are trying to learn from their bad experiences."

The number of tourists is not so important. The tourist income is the important thing. If you drop your standards, everybody will come to Turkey but that could result in the destruction of the environment. We aim to be selective."

He is anxious to take on board concepts such as "soft tourism," promoting an environmentally and culture-conscious approach in which visitors take care not to trample thoughtlessly over the host society in their bid to get a suntan. Using the slogan: "Turkey is the world's biggest open-air museum," he wants to see tourism development diversify from just sun and sea holidays in the south and west.

With the treasures of successive civilisations strewn across Anatolia, and the country's marvellously rich geography, this is undoubtedly the key to a successful tourism industry. Where else can offer the variety of Istanbul, in the west, the Hittite cities and Cappadocia in central Anatolia, the Graeco-Roman sites of the south and the biblical grandeur of Mount Ararat and ancient Armenia in the east, to name just a few?

The trouble is that these attractions tend to be in relatively inaccessible places, have less of a mass draw and require more sophisticated marketing. They therefore require greater investment for less short-term



The town of Guzelyurt, in Cappadocia, dates from 2500 BC

reward. Not unnaturally, the concentration has instead been on catering to the European package tour market in the Aegean and Mediterranean resort areas.

In this respect, events may have overtaken the tourism ministry. Local municipalities and tourism officials tend to talk proudly in terms of the "explosion" in bed capacity they are overhauling, though dialling out of provincial towns can be trying. And around Taksim Square is a plethora of subsidiary services has grown up to facilitate visitors – so much so, that Istanbul has become a premier conference venue.

Mike Keep, one of three Britons brought in by Yasar Holding to run the Marmaris Altin Yunus, says he interviewed more than 3,000 people to get the 400 employees he needed. Getting management staff was especially difficult and in April he was still looking for a financial controller.

For his class of hotel, Mr Keep can pick and choose. But he waves in the direction of the less salubrious places sprouting up along the coast and asks: "Who's going to run them? Who's going to staff them?"

Hugh Carnegie

DOING BUSINESS for the visitor in Turkey has become much easier in many ways over the past four years, but in others, more frustrating.

For a start, both in Istanbul and Ankara, there is a far wider choice of hotels to suit most pockets, many with good communications facilities including direct dialling and telex machines (although facsimile is also less common). The telephone network has been upgraded and overhauled, though dialling out of provincial towns can be trying. And under the impact of both holiday and business tourism, a whole raft of subsidiary services has grown up to facilitate visitors – so much so, that Istanbul has become a premier conference venue.

Airports

Ankara, Istanbul and Izmir all have international class airports, although most foreign airlines fly to Istanbul, from where connections have to be made to elsewhere in the country. However, Ankara is slowly attracting more international direct flights – British Airways, for example, starts up a regular service in June. Izmir also receives international direct flights, from Lufthansa and KLM.

Internal travel

Travel around the country is fairly easy, compared with others in the developing category – state-owned Turk Hava Yolları (THY – Turkish Airlines) operates regular flights to most important urban centres. These sometimes can be unsettling, since the mostly Turkish

airforce-trained pilots appear to be flying by the seat of their pants rather than modern direction-finding devices. Between Ankara and Istanbul, or vice-versa, a more sedate and enjoyable option is by the luxury yet cheap overnight "Blue Train", although this tends to get over-booked by tourists in-season.

Taxis

Metered taxi fares are increased by the authorities at regular intervals to compensate for inflation, but are still inexpensive compared with European or North American tariffs. It is important to approve a third

from being the duff, bureaucratic ugly sister to Istanbul's commercial airline. However, hotel construction in recent years has been as prolific, if not more so, as in Istanbul. Visitors no longer have to settle for the government-owned Suyuk Airlines (tel 1256655), which itself has been overhauled to keep up with the competition. It still remains the capital's most prestigious establishment, although closely followed by the new Elaz Altin (tel 237780) – but may be overshadowed by the new Hilton nearing completion up the hill, which opens in September. A less costly but very respectable alternative among frequent visitors to the capital is the Sea Hotel (tel 7587122) ingeniously, if confusingly, named, which currently provides comfortable and efficient hospitality at reasonable prices.

Traffic

Istanbul's traffic congestion is acute at rush hours and chronic at the best of times. There are far more cars on the city's often narrow streets, it seems, and ample time must be set aside to travel between business appointments. Nobody in Istanbul expects you to arrive on time, but you will gain kudos for doing so. The traffic jams are likely to get worse until the city's aggressive mayor, Mr Bedrettin Dalan, can prevail on central government to approve a third

bridge across the Bosphorus and an associated highway through the heart of the city on the European side.

Hotels: Istanbul

The premier hotels in Istanbul are still the Hilton (tel 1314545) and the Sheraton (tel 1321212), though these may soon be rivaled and overtaken by others under construction, particularly renovations and conversions of old Ottoman palaces and public buildings – the new Ramada is a tasteful example of the latter. Around Taksim Square is a plethora of medium-priced small hotels of varying standards – close inspection is recommended.

Hotels: Ankara

Ankara

Ankara has suffered in the past from being the duff, bureaucratic ugly sister to Istanbul's commercial airline. However, hotel construction in recent years has been as prolific, if not more so, as in Istanbul. Visitors no longer have to settle for the government-owned Suyuk Airlines (tel 1256655), which itself has been overhauled to keep up with the competition. It still remains the capital's most prestigious establishment, although closely followed by the new Elaz Altin (tel 237780) – but may be overshadowed by the new Hilton nearing completion up the hill, which opens in September. A less costly but very respectable alternative among frequent visitors to the capital is the Sea Hotel (tel 7587122) ingeniously, if confusingly, named, which currently provides comfortable and efficient hospitality at reasonable prices.

Time off: Istanbul

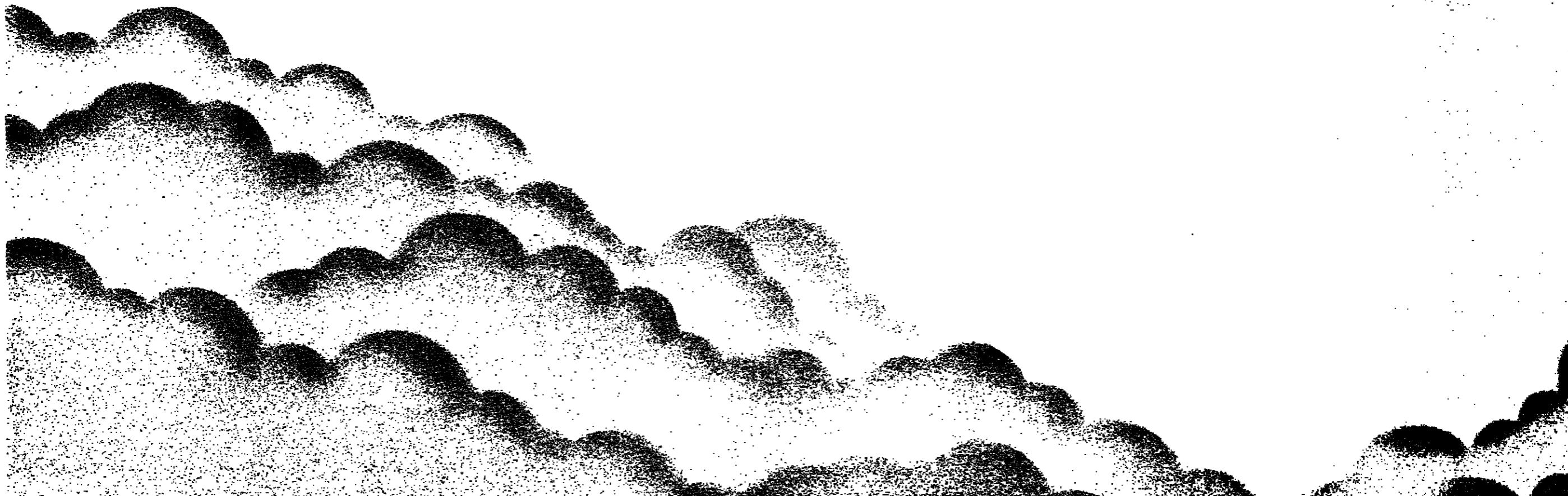
Istanbul has more than enough sights and other entertainment to offer visitors at the weekend – a visit to the Grand Bazaar is recommended for starters, followed by the Aya Sofia and Sultanahmet mosque close by. Nor should a boat trip along the Bosphorus in clement weather be missed.

Time off: Ankara

Ankara is less well-endowed, but is centrally placed for wider-ranging excursions – especially to the fairy chimneys, troglodyte dwellings and churches, and catacombs of Cappadocia. There seems to be no reason why foreign businessmen should not mix business with at least a modicum of pleasure in Turkey.

Jim Bodgeman

A new bank is taking off. Türk Merchant Bank



Türk Merchant Bank Makes It Work

A Bankers Trust/İşBank Joint Venture

Türk Merchant Bank is dedicated to providing innovative, quality financial services to a select group of corporate, governmental, and multinational clients in Turkey.

Managed by Bankers Trust as a joint venture with İşBank, Türk Merchant Bank combines the expertise of one of the world's premier merchant banks with the strength of Turkey's largest private sector commercial bank.

Flexibility, responsiveness, and creativity characterize Türk Merchant Bank's approach to business.

Corporate Finance

The introduction and application of a wide range of financial instruments and techniques in arranging mergers, acquisitions, divestiture, project finance, and corporate restructuring will create new solutions to meet our clients' needs, today and tomorrow.

Foreign Direct Investment

Our contacts, knowledge, and merchant banking experience are invaluable in assessing the risks and rewards of a joint venture in Turkey, in choosing a local partner and in implementing an optimum financial structure.

Capital Markets

As a market-maker in Turkish government securities, corporate bonds, commercial paper, and equities, our experienced staff uses an analytical approach to originate, distribute and trade these instruments out of our trading room in Istanbul.

Investment Management

We will provide high-calibre management of the financial portfolio of our institutional customers in order to achieve the best possible return on their investments while matching their specific preferences for risk, maturity, and liquidity.

Türk Merchant Bank is committed to supplying imaginative and workable answers to the financial needs of our clients in Turkey and abroad.

Türk Merchant Bank

For more information please contact us at P.O. Box 5, Beşiktaş, 34810 Istanbul, Turkey. Tel: (90-1) 331 15 10 Telex: (90-1) 141 92 69